

**CITY OF SOUTH PORTLAND**

**CAPITAL IMPROVEMENT PROGRAM**

**FISCAL YEAR 2021**



Presented by

Scott T. Morelli  
City Manager

City of South Portland

March 16, 2020



# **CITY OF SOUTH PORTLAND**

## **Capital Improvement Program**

**FY 2021**

### **City Council**

*Katherine Lewis, Mayor*

*Katelyn Bruzgo*

*April Caricchio*

*Deqa Dhalac*

*Susan J. Henderson*

*Claude V.Z. Morgan*

*Misha C. Pride*

### **City Manager**

*Scott T. Morelli*

**March 16, 2020**

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Scott T. Morelli  
City Manager

March 16, 2020

South Portland City Councilors  
City of South Portland  
25 Cottage Road  
South Portland, ME 04106

Re: FY 2021 to FY 2027 Capital Improvement Program

Dear Mayor Lewis and City Councilors:

In accordance with §502, §514, and §515 of the City Charter, I am submitting the fiscal years 2021 - 2027 (FY21-27) Capital Improvement Program (CIP) for the City of South Portland.

A CIP establishes the funding priorities for capital investments in the community. In South Portland, our CIP serves as a roadmap for projects not just in the upcoming fiscal year, but also for an additional six years out. Our CIP guides investments in safe and efficient road and transportation systems; capital-intensive environmental infrastructure projects, such as wastewater collection and treatment facilities; and public safety equipment through a planned and continuous investment program. The CIP also establishes a plan to purchase, construct, and maintain public land and buildings that house educational, governmental, cultural, or recreational activities to serve our citizens and students.

### **FY 2021 Capital Improvement Requests**

Although the overall CIP is a seven year plan, it is the FY21 portion that Council is committing to fund for the upcoming year. You will note numerous Council goals (as discussed at your February 25, 2020 workshop) are addressed in the FY21 CIP, including:

- Senior Drop-In Center at SPCC – Goal #7: Support Public Health and Human Services
- Study for Future Use of Mahoney/City Buildings – Goal #6: Long-Range Planning
- Comprehensive Plan Update (including special focus on Cash Corner and Mall Area) – Goal #6: Long-Range Planning
- Energy Management Software – Goal #1: Address Climate Change
- One Climate Future Plan Implementation – Goal #1: Address Climate Change
- Multi Pro 5800-G with ExcelaRate Foam Sprayer – Goal #1: Address Climate Change
- 5010-H Hybrid Fairway Mower – Goal #1: Address Climate Change
- Police Radar Equipment Replacement – Goal #2: Develop Complete Streets
- Bus Reserves – Goal #1: Address Climate Change; Goal #3: Improve Transit
- Pedestrian and School Zone Safety Items – Goal #2: Develop Complete Streets
- Sidewalk Program – Goal #2: Develop Complete Streets
- Waterman Drive Project (PACTS Match) – Goal #2: Develop Complete Streets

- Traffic Signal Upgrades – Goal #2: Develop Complete Streets
- Highland Avenue Project (PACTS Match) – Goal #2: Develop Complete Streets
- Asphalt Roller – Goal #2: Develop Complete Streets

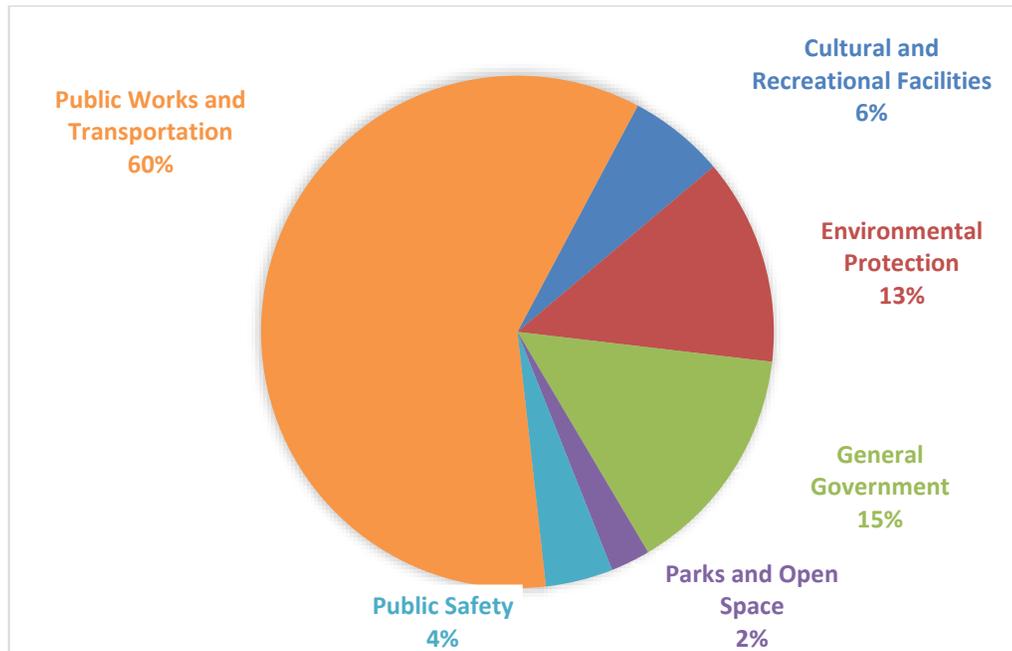
In addition, virtually all of the items for Water Resource Protection address Goal #1: Address Climate Change. Any item that addresses a Council goal appearing in tables in this letter will be marked be an asterisk (\*).

The total FY21 CIP request of \$10,024,001 spans the following six functional areas:

**Table I**  
**FY 2021 Capital Improvement Program**  
**By Functional Area**

Cultural and Recreational Facilities	\$607,642
Environmental Protection	\$1,303,000
General Government	\$1,478,500
Parks and Open Space	\$249,431
Public Safety	\$425,147
Public Works and Transportation	<u>\$5,960,281</u>
<b>Total</b>	<b>\$10,024,001</b>

**Chart I**  
**FY 2021 Capital Improvement Program**  
**By Functional Area**



- General Obligation (GO) Bonds (long-term debt)
- Tax Increment Financing (TIF) (public infrastructure fund reserves for eligible capital projects)

- General Fund Reserves (planned savings and investment program contained within the operating budget)
- Sewer User Fund Reserves/Surplus (funded through the sewer user operating budget)
- State or Federal Grants
- Prior Years' CIP Balances and Interest (dollars remaining from previous CIP projects that can be reprogrammed for new capital needs)
- Fund Balance (funded through the General Fund)
- Franchise Capital Reserves (funded from grants by the cable television franchisee)

Most of these funds are restricted in their use. For example, TIF funds can only be used for specific purposes that are related to the district and approved by the State of Maine. It is important to understand this when looking at why some items have been funded and others, which may better address a Council goal, have not been.

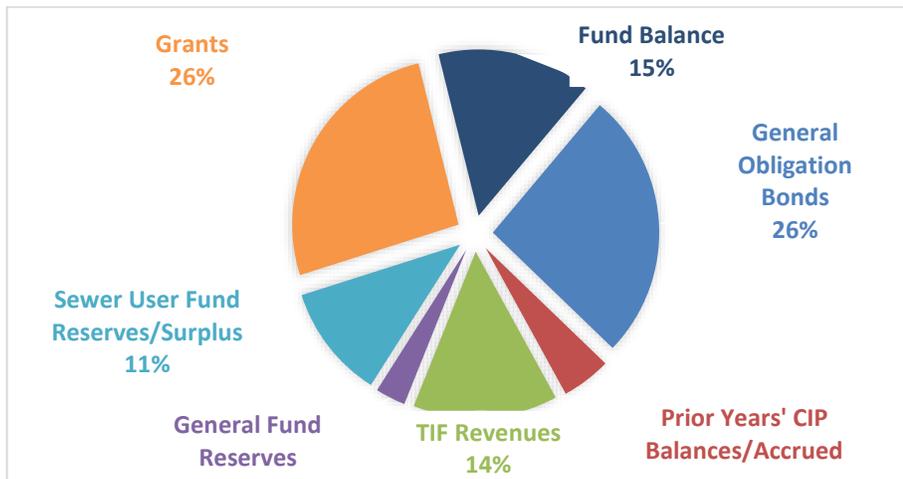
**Table II**

**FY 2021 Capital Improvement Program  
By Funding Sources**

General Obligation Bonds	\$2,612,500
Prior Years' CIP Balances/Accrued Interest	\$480,286
TIF Revenues	\$1,407,526
General Fund Reserves	\$308,190
Other User Fund Reserves/Surplus	\$1,109,449
Grants	\$2,606,050
Fund Balance	<u>\$1,500,000</u>
<b>Total</b>	<b>\$10,024,001</b>

**Chart II**

**FY 2021 Capital Improvement Program  
By Funding Sources**



**Cultural and Recreational Facilities**

The proposed seven-year Capital Improvement Plan includes an investment of \$4,544,042 for projects at the Pool and Skate Park. FY21 includes the following projects totaling \$607,642:

**Table III**

**FY 2021 Cultural and Recreational Facilities  
Capital Improvement Projects**

Recreation - Renovate Community Center Space for Senior Drop-in Center (CDBG match)*	\$52,250
Recreation - SPCC - Pool Wall Repair	\$57,782
Recreation - SPCC - Pool Boiler Replacement	\$47,610
Recreation - SPCC - Skatepark Construction	<u>\$450,000</u>
<b>Total</b>	<b>\$607,642</b>

The source of funds for these projects are: G.O. Bonds (\$337,500), General Fund Reserves (\$12,750), Grants (\$ 152,000), and General Fund Balance (\$105,392).

**Environmental Protection**

One of the most important obligations of a City is its role in environmental stewardship to protect the health and safety of its residents, protect its natural environment, and meet the obligations of state and federal environmental law. The City Council has committed significant resources recently to meet this obligation.

The proposed seven-year Capital Improvement Plan continues this commitment, with an investment of \$16,680,500 for Environmental Protection projects, with the vast amount being accomplished through the Water Resource Protection (WRP) department.

FY21 includes the following Environmental Protection projects totaling \$1,303,000:

**Table IV**

**FY 2021 Environmental Protection  
Capital Improvement Projects**

Water Resource Protection - CSO Facilities Plan Update*	\$300,000
Water Resource Protection - Treatment Plant Electrical Service Phase 2*	\$775,000
Water Resource Protection - Unit #9 7-Yard Dump Truck Replacement*	\$173,000
Water Resource Protection - Unit #5 Pick-up Truck Replacement*	\$29,000
Water Resource Protection - 12,000 lb Construction Trailer*	\$11,000
Water Resource Protection - Paper Street/Sewer Easements	<u>\$15,000</u>
<b>Total Environmental Protection</b>	<b>\$1,303,000</b>

The source of funds for these projects are: Sewer User Fund Reserves (\$988,000), TIF (\$300,000) and Fund Balance (\$15,000).

**General Government**

This functional area includes municipal buildings, equipment, and technology investments across all municipal departments. The proposed seven-year CIP includes an investment of \$55,232,692 for these types of expenditures.

The first year of the CIP (FY21) includes the following General Government projects totaling \$1,478,500:

**Table V**

**FY 2021 General Government  
Capital Improvement Projects**

Economic Development - Planning & Development - Branding	\$50,000
Facilities - Study - Long Term Facilities Plan for Mahoney/City Buildings*	\$150,000
Facilities - Miscellaneous Tools, Equipment, and Utility Trailer	\$11,900
Facilities - Operations Software	\$16,300
Facilities - MSF Security Upgrades	\$50,000
Finance - Tax Office Counters and Furniture	\$30,000
Information Systems - Virtual Network Controllers	\$85,000
Information Systems - Back and Recovery Data System	\$75,000
Information Systems - Enterprise Data Server License	\$35,000
Information Systems - Computer Reserve	\$50,000
Waterfront - Portland Harbor Dredge	\$675,000
Planning & Development - Comprehensive Plan Update (includes special focus on Maine Mall area and Cash Corner)*	\$150,000
Sustainability – Energy Management Software*	<b>\$25,300</b>
Sustainability – One Climate Future Plan*	<b>\$75,000</b>
<b>Total General Government</b>	<b>\$1,478,500</b>

The source of funds for these projects are: Prior Years’ CIP (\$50,000), TIF (\$915,000), General Fund Reserves (\$135,000) and Fund Balance (\$378,500).

**Parks and Open Space**

Historically, taxpayers have made a substantial commitment to provide parks and open space for future generations of this City. With steady growth in residential and commercial development, it is important to continue to enhance the livability and quality of life for our residents by providing access to nature through the development of urban parks and open space.

The proposed CIP includes an investment of \$3,479,894 for Parks and Open Space projects over the next seven years. FY21 includes the following projects totaling \$249,431:

**Table VI**

**FY 2021 Parks and Open Space  
Capital Improvement Projects**

Parks - Veterans Monument at Mill Creek Park Rehab	\$20,000
Waterfront - Thomas Knight Park Boat Launch Repair	\$65,000
Parks/Planning & Development - Pleasantdale Greenbelt Walkway - Year One	\$50,000
Parks - Multi Pro 5800-G with Excelsior - Foam Sprayer*	\$51,552
Parks - Golf - 5010-H Hybrid Fairway Mower (Tier 4 Emissions) – Replacement*	\$62,879
<b>Total Parks and Open Space</b>	<b>\$249,431</b>

The source of funds for these projects are: Other Fund Reserves (\$112,879) and Fund Balance (\$136,552).

**Public Safety**

The proposed seven-year CIP includes an investment of \$20,752,247 for Public Safety buildings and equipment. FY21 includes nine Public Safety projects totaling \$425,147:

**Table VII**

**FY 2021 Public Safety  
Capital Improvement Projects**

Fire – Vehicle Lifts for Mechanics	\$70,000
Fire – Command Vehicle Car 44	\$55,000
Fire – Fire Hose Nozzles	\$20,000
Police – Regional Crime Lab	\$12,000
Police – Mobile Video System Replacement	\$75,000
Police – Portable Radio Replacement (20 Radios)	\$110,000
Police – Taser Replacement (58 – 7 Tasers)	\$41,760
Police – AED Equipment Replacement	\$8,817
Police – Radar Equipment Replacement*	\$32,570
<b>Total Public Safety</b>	<b>\$425,147</b>

The source of funds for these projects are: Prior Years' CIP (\$132,223), General Fund Reserves (\$65,440), Other Fund Reserves (\$8,570) and Fund Balance (\$218,914).

## Public Works and Transportation

The final major functional area is Public Works and Transportation. This includes programs and activities of the Public Works, Planning and Development, and Bus Service Departments. The proposed seven-year CIP includes an investment of \$21,875,281 for Public Works and Transportation projects. FY21 includes the following projects totaling \$5,960,281:

**Table VIII**

**FY 2021 Public Works and Transportation  
Capital Improvement Project**

Bus Service - Transit Bus Local Match Escrow (toward 2022 Purchase of 3)*	\$25,000
Bus Service - Transit Bus Reserve*	\$25,000
Bus Service - Procurement and Installation of AVL/CAD System*	\$100,000
Planning & Development/Code Enforcement - Large Format Printer	\$12,000
Planning & Development - Broadway Signals at Evans and Lincoln*	\$24,000
Planning & Development - Pedestrian Safety and Traffic Improvements*	\$2,275,000
Planning & Development - I-295 Exit 4 New Southbound Ramp*	\$2,393,000
Public Works - Tandem Axle Plow Truck*	\$250,000
Public Works - Forklift	\$35,000
Public Works - Pedestrian and School Zone Safety*	\$30,000
Public Works - Sidewalk Program*	\$250,000
Public Works - Waterman Drive Project (PACTS Match)*	\$84,576
Public Works - Skidsteer	\$45,000
Public Works - Traffic Signal Upgrades*	\$90,000
Public Works-Additional Venting for Capped MSW Landfill*	\$30,000
Public Works - Sealing of Floors and Columns	\$60,000
Public Works - PACTS Match for Highland Ave*	\$186,705
Public Works - Asphalt Roller*	<u>\$45,000</u>
<b>Total Public Works and Transportation</b>	<b>\$5,960,281</b>

The source of funds for these projects are: G. O. Bonds (\$2,275,000), Prior Years' CIP (\$298,063), TIF (\$192,526), General Fund Reserves (\$95,000), Grants (\$2,454,050), and Fund Balance (\$645,642).

**Unfunded Requests**

This budget utilizes \$1,500,000 in undesignated fund balance to either partially or wholly fund 30 different items. This leaves our available undesignated fund balance at approximately 12% of our overall budget, which is within our policy range of 8 – 12%. In order to remain at that level, a number of requested projects were unable to be included in the FY21 plan. See Table IX for this list.

**Table IX**  
**FY 2021 Unfunded  
Capital Improvement Projects**

Main Library - Heating Controls	\$8,500
Branch Library - Bridge Clean-up & Preservation	\$50,000
Main Library - Parking Lot/Stormwater Project	\$200,000
Recreation – 25-Passenger Bus (15% CDBG match)*	\$76,500
Code Enforcement – Filing System	\$48,000
Economic Development - General Economic Development Planning/Consulting Services	\$50,000
Facilities - Relocation of Elevator Buttons City Hall	\$18,000
Facilities - PHEV SUV Vehicle for Custodial Staff	\$14,192
Information Systems - Website Redesign and Hosting	\$30,000
Information Systems - Document Archiving Solutions	\$15,000
Economic Development - City Website	\$75,000
Information Services - Community Broadband Network	\$100,000
Land Bank Account	\$35,000
Planning & Development - Electronic Records Conversion	\$32,000
Planning & Development - Housing Needs Assessment*	\$30,000
Parks - School Street Playground Replacement (CDBG request 10% match)	\$85,236
Parks - One-Half Ton Truck Replacement	\$30,014
Waterfront - Portland Street Pier Rehabilitation	\$165,500
Police - Digital Storage (for body-worn and in-car video)	\$24,000

Fire - Standard Coverage of Strategic Plan Study	\$38,000
Fire - Central Station Parking Lot Paving	30,000
Police - Portable Radio Replacement (10)	\$55,000
Police - Specialty Equipment Truck (for tactical and dive equipment)	\$60,100
Police - Parking Lot Paving	\$60,000
Police - Digital Archive System	\$15,000
Planning & Development - Crosstown Road Environmental Permitting	\$150,000
Public Works - Sidewalk Program*	\$250,000
Sustainability - Zero Waste Strategy Carbon Impact Fee Study*	\$20,000
<b>Total Unfunded</b>	<b>\$,1785,042</b>

These items have been moved to the FY22 CIP so that they may be reconsidered during next year's budget process. Some of these projects may also be able to be funded with surplus funds within a department's operating budget at the end of FY21.

### **FY21-27 CIP**

The long-range CIP contemplates significant funding in the areas of Environmental Protection, Public Safety, and Public Works and Transportation. It is important to note that the further out a CIP goes, the less accurate it becomes. Therefore, while I have a high level of confidence that the items appearing on the FY22 CIP sheet will closely reflect what is actually requested by departments next year, I have less confidence that the list for FY28 will resemble what Council sees seven years from now. We know, for example, that major, long-term decisions need to be made about Central Fire and the Police stations, Hamlin School, and even City Hall. In addition, we expect a number of recommendations from current and near-term studies to result in significant capital outlay requests. For example, the Willard Beach Master Plan and Wainwright Master Plan will both result in future CIP requests with large price tags, just to name a few. Therefore, what is included herein is our best understanding of current needs based on available information, but will likely change as these and other plans unfold.

Overall, the seven-year CIP is distributed across major functional areas as follows:

**Table X**

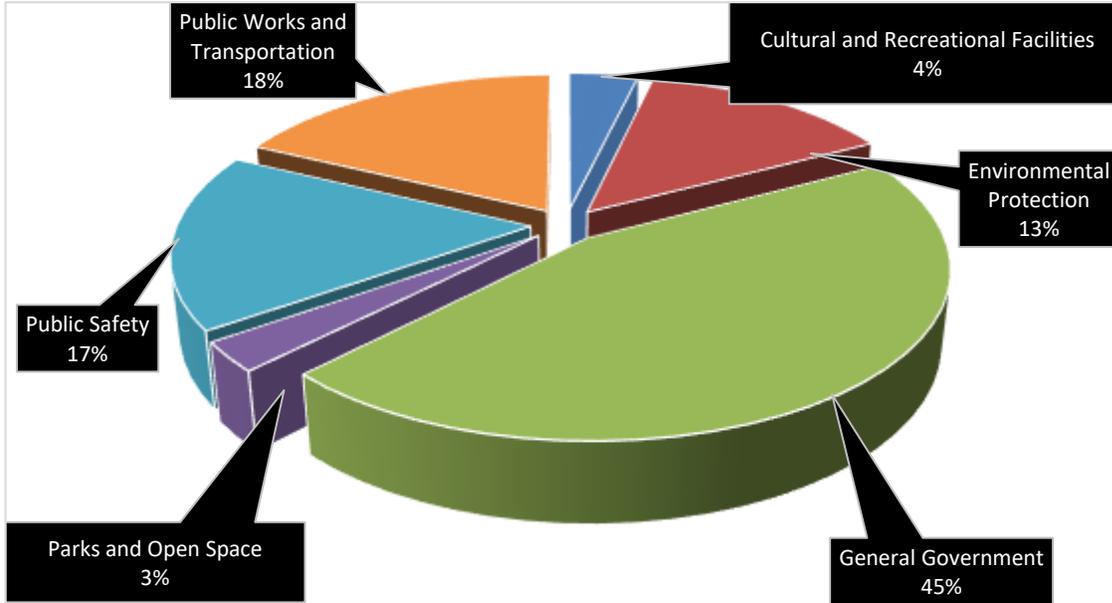
**Distribution of Capital Projects  
Across Major Functional Areas  
FY 2021 to FY 2027**

Cultural and Recreational Facilities	\$ 4,544,042
Environmental Protection	\$ 16,680,500
General Government	\$ 55,295,692
Parks and Open Space	\$ 3,479,894

Public Safety	\$ 20,752,247
Public Works and Transportation	\$ 21,875,281
<b>Total</b>	<b>\$122,627,656</b>

**Chart X**

**Distribution of Capital Projects  
Across Major Functional Areas  
FY 2021 to FY 2027**



The following table shows the distribution of funding sources proposed to be used to fund this seven-year CIP.

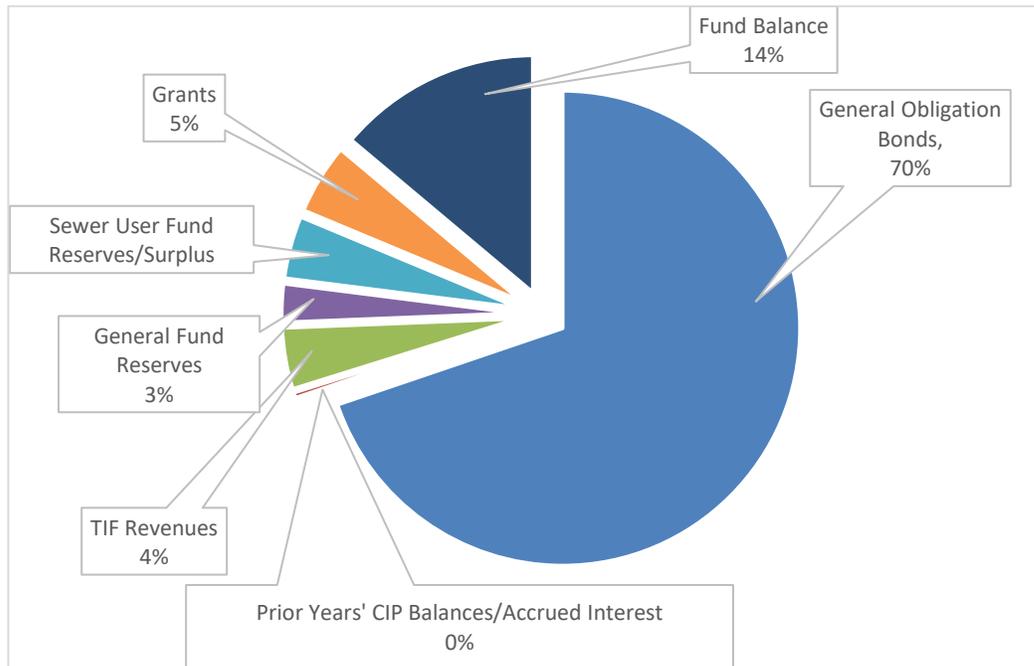
**Table XI**

**Distribution of Funding Sources  
For Capital Improvement Spending  
FY 2021 to FY 2027**

General Obligation Bonds	\$85,537,500
Prior Years' CIP Balances/Accrued Interest	\$480,286
TIF Revenues	\$5,138,526
General Fund Reserves	\$3,243,190
Other User Fund Reserves/Surplus	\$5,255,949
Grants	\$5,908,378
Fund Balance	\$17,063,827
<b>Total</b>	<b>\$122,627,656</b>

## Chart XI

### **Distribution of Funding Sources For Capital Improvement Spending FY 2021 to FY 2027**



Approximately 70% of the total CIP will be funded with long-term GO bonds through the City's property-tax-supported general fund. Approximately 30% will be funded through non-borrowing sources, including user fees, state or federal grants, TIF revenues, fund balance, prior years' CIP balances/accrued interest, or on a pay-as-you-go basis through the establishment of annual contributions to reserve accounts to fund the replacement of capital infrastructure and equipment.

### **Educational Capital Program**

The School Department has submitted its FY21 CIP in the amount of \$2,490,319. The supporting documents are provided in Section 5 of this CIP booklet.

### **Conclusion**

The City Council has approved and/or completed a number of important capital improvement projects to repair, replace, or in some cases expand the quality of public facilities, infrastructure, and equipment that serve our residents, businesses, and visitors. While significant, yet unknown, investments loom large over the next several years, this CIP continues with South Portland's commitment to the health and safety of its inhabitants, and to improving the quality of life for those who call South Portland home.

I would like to thank Finance Director Greg L'Heureux and Controller Jordan Shelburne for the numerous meetings and behind-the-scenes work that was required to transmit this proposal to Council. I would like to give special thanks to Executive Assistant Mary Perry for all her work in gathering, compiling, and organizing all of the CIP information spanning seven years contained herein.

I look forward to presenting this plan for the future to the City Council and the public at the Council meeting on April 7, 2020.

Sincerely,

A handwritten signature in black ink, appearing to read 'Scott T. Morelli', with a long horizontal flourish extending to the right.

Scott T. Morelli  
City Manager

cc: South Portland School Board (via email only)  
Ken Kunin, Superintendent of Schools  
Department Heads (via email only)

# SECTION I

## Seven-year Capital Improvement Program

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Functional Area	CIP Project	Department's Requested Project Cost	Manager's Recommended Project Cost	G.O. Bonds	Prior Year's CIP Balance	TIF Reserves	General Fund Reserves/ Operating	Other Fund Reserves/ Fund Balance	Grants	General Fund Fund Balance
<b>FY 2021 CIP REQUEST</b>										
Cultural and Recreational Facilities	Recreation - Renovate Community Center Space for Senior Drop-in Center (CDBG match)	\$ 52,250	\$ 52,250				\$ 12,750		\$ 39,500	
Cultural and Recreational Facilities	Recreation - SPCC - Pool Wall Repair	\$ 57,782	\$ 57,782							\$ 57,782
Cultural and Recreational Facilities	Recreation - SPCC - Pool Boiler Replacement	\$ 47,610	\$ 47,610							\$ 47,610
Cultural and Recreational Facilities	Recreation - SPCC - Skatepark Construction	\$ 450,000	\$ 450,000	\$ 337,500					\$ 112,500	
Environmental Protection	Water Resource Protection - CSO Facilities Plan Update	\$ 300,000	\$ 300,000			\$ 300,000				
Environmental Protection	Water Resource Protection - Treatment Plant Electrical Service Phase 2	\$ 775,000	\$ 775,000					\$ 775,000		
Environmental Protection	Water Resource Protection - Unit #9 7-Yard Dump Truck Replacement	\$ 173,000	\$ 173,000					\$ 173,000		\$ -
Environmental Protection	Water Resource Protection - Unit #5 Pick-up Truck Replacement	\$ 29,000	\$ 29,000					\$ 29,000		\$ -
Environmental Protection	Water Resource Protection - 12,000 lb Construction Trailer	\$ 11,000	\$ 11,000					\$ 11,000		
Environmental Protection	Water Resource Protection - Paper Street/Sewer Easements	\$ 15,000	\$ 15,000							\$ 15,000
General Government	Economic Development - Branding	\$ 50,000	\$ 50,000			\$ 50,000				
General Government	Facilities - Study - Long Term Facilities Plan for Mahoney/ City Buildings	\$ 190,770	\$ 150,000			\$ 65,000				\$ 85,000
General Government	Facilities - Miscellaneous Tools, Equipment, and Utility Trailer	\$ 11,900	\$ 11,900							\$ 11,900
General Government	Facilities - Operations Software	\$ 16,300	\$ 16,300							\$ 16,300
General Government	Facilities - MSF Security Upgrades	\$ 50,000	\$ 50,000		\$ 50,000					
General Government	Finance - Tax Office Counters and Furniture	\$ 30,000	\$ 30,000				\$ 15,000			\$ 15,000
General Government	Information Systems - Virtual Network Controllers	\$ 85,000	\$ 85,000				\$ 85,000			
General Government	Information Systems - Back and Recovery Data System	\$ 75,000	\$ 75,000							\$ 75,000
General Government	Information Systems - Enterprise Data Server License	\$ 35,000	\$ 35,000				\$ 35,000			
General Government	Information Systems - Computer Reserve	\$ 50,000	\$ 50,000							\$ 50,000
General Government	Parks, Recreation & Waterfront - Portland Harbor Dredge Planning & Development - Comprehensive Plan Update (includes added focus on Maine Mall area and Cash Corner)	\$ 675,000	\$ 675,000			\$ 675,000				
General Government	Parks - Veterans Monument at Mill Creek Park Rehab	\$ 150,000	\$ 150,000			\$ 50,000				\$ 100,000
Parks and Open Space	Parks - Veterans Monument at Mill Creek Park Rehab	\$ 20,000	\$ 20,000							\$ 20,000
Parks and Open Space	Waterfront - Thomas Knight Park Boat Launch Repair	\$ 65,000	\$ 65,000							\$ 65,000
Parks and Open Space	Parks/Planning & Development - Pleasantdale Greenbelt Walkway - Year One	\$ 50,000	\$ 50,000					\$ 50,000		
Public Safety	Fire - Vehicle Lifts for Mechanic	\$ 70,000	\$ 70,000		\$ 70,000					
Public Safety	Fire - Command Vehicle Car 44	\$ 55,000	\$ 55,000				\$ 55,000			

Functional Area	CIP Project	Department's Requested Project Cost	Manager's Recommended Project Cost	G.O. Bonds	Prior Year's CIP Balance	TIF Reserves	General Fund Reserves/ Operating	Other Fund Reserves/ Fund Balance	Grants	General Fund Fund Balance
Public Safety	Fire - Fire Hose Nozzles	\$ 20,000	\$ 20,000							\$ 20,000
Public Safety	Police - Regional Crime Lab	\$ 12,000	\$ 12,000							\$ 12,000
Public Safety	Police - Mobile Video System Replacement	\$ 75,000	\$ 75,000		\$ 1,560					\$ 73,440
Public Safety	Police - Portable Radio Replacement (20)	\$ 165,000	\$ 110,000		\$ 40,882					\$ 69,118
Public Safety	Police - Taser Replacement (58 - 7 Tasers)	\$ 41,760	\$ 41,760		\$ 14,781		\$ 10,440			\$ 16,539
Public Safety	Police - AED Equipment Replacement	\$ 8,817	\$ 8,817		\$ 5,000					\$ 3,817
Public Safety	Police - Radar Equipment Replacement	\$ 32,570	\$ 32,570					\$ 8,570		\$ 24,000
Public Works and Transportation	Bus Service - Transit Bus Local Match Escrow (toward 2022 purchase of 3)	\$ 50,000	\$ 25,000							\$ 25,000
Public Works and Transportation	Bus Service - Transit Bus Reserve	\$ 50,000	\$ 25,000							\$ 25,000
Public Works and Transportation	Bus Service - Procurement and Installation of AVL/CAD System	\$ 100,000	\$ 100,000						\$ 80,000	\$ 20,000
Public Works and Transportation	Planning & Development / Code Enforcement - Large Format Printer	\$ 120,000	\$ 12,000							\$ 12,000
Public Works and Transportation	Planning & Development - Broadway Signals at Evans and Lincoln	\$ 24,000	\$ 24,000			\$ 4,800			\$ 19,200	
Public Works and Transportation	Planning & Development - Pedestrian Safety and Traffic Improvements	\$ 2,275,000	\$ 2,275,000	\$ 2,275,000						
Public Works and Transportation	Planning & Development - I-295 Exit 4 New Southbound Ramp	\$ 2,393,000	\$ 2,393,000			\$ 103,150	\$ 35,000		\$ 2,254,850	\$ -
Public Works and Transportation	Public Works - Tandem Axle Plow Truck	\$ 250,000	\$ 250,000		\$ 150,000				\$ 100,000	
Public Works and Transportation	Public Works - Forklift	\$ 35,000	\$ 35,000		\$ 35,000					
Public Works and Transportation	Public Works - Pedestrian and School Zone Safety	\$ 60,000	\$ 30,000		\$ 23,063					\$ 6,937
Public Works and Transportation	Public Works - Sidewalk Program	\$ 500,000	\$ 250,000							\$ 250,000
Public Works and Transportation	Public Works - PACTS Match for Waterman Dr	\$ 84,576	\$ 84,576			\$ 84,576				
Public Works and Transportation	Public Works - Skidsteer	\$ 45,000	\$ 45,000		\$ 45,000					
Public Works and Transportation	Public Works - Traffic Signal Upgrades	\$ 150,000	\$ 90,000							\$ 90,000
Public Works and Transportation	Public Works - Additional Venting for Capped MSW Landfill	\$ 30,000	\$ 30,000							\$ 30,000
Public Works and Transportation	Public Works - Sealing of Floors and Columns	\$ 60,000	\$ 60,000				\$ 60,000			
Public Works and Transportation	Public Works - PACTS Match for Highland Ave	\$ 186,705	\$ 186,705							\$ 186,705
Public Works and Transportation	Public Works - Asphalt Roller	\$ 45,000	\$ 45,000		\$ 45,000					\$ -
General Government	Sustainability - Energy Management Software	\$ 25,300	\$ 25,300							\$ 25,300
General Government	Sustainability - One Climate Future Plan Implementation	\$ 75,000	\$ 75,000			\$ 75,000				

Functional Area	CIP Project	Department's Requested Project Cost	Manager's Recommended Project Cost	G.O. Bonds	Prior Year's CIP Balance	TIF Reserves	General Fund Reserves/ Operating	Other Fund Reserves/ Fund Balance	Grants	General Fund Fund Balance
Parks and Open Space	Parks - Multi Pro 5800-G with ExcelaRate - Foam Sprayer	\$ 51,552	\$ 51,552							\$ 51,552
Parks and Open Space	Parks - Golf - 5010-H Hybrid Fairway Mower (Tier 4 Emissions) - Replacement	\$ 62,879	\$ 62,879					\$ 62,879		
	<b>FY21 TOTAL</b>	<b>\$ 10,617,771</b>	<b>\$ 10,024,001</b>	<b>\$ 2,612,500</b>	<b>\$ 480,286</b>	<b>\$ 1,407,526</b>	<b>\$ 308,190</b>	<b>\$ 1,109,449</b>	<b>\$ 2,606,050</b>	<b>\$ 1,500,000</b>

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Functional Area	CIP Project	Department's Requested Project Cost	Manager's Recommended Project Cost	G.O. Bonds	Prior Year's CIP Balance	TIF Reserves	General Fund Reserves/ Operating	Other Fund Reserves/ Fund Balance	Grants	General Fund Fund Balance
<b>FY 2022 CIP REQUEST</b>										
Cultural and Recreational Facilities	Main Library - Heating Controls	\$ 28,500								\$ 28,500
Cultural and Recreational Facilities	Branch Library - Bridge Clean-up & Preservation	\$ 50,000								\$ 50,000
Cultural and Recreational Facilities	Main Library - Parking Lot/Stormwater Project	\$ 200,000								\$ 200,000
Cultural and Recreational Facilities	Main Library - Renovation/Quiet Study Rooms	\$ 40,000								\$ 40,000
Cultural and Recreational Facilities	Parks - Planning & Development - Pleasantdale Greenbelt Walkway - Year Two	\$ 50,000								\$ 50,000
Cultural and Recreational Facilities	Parks/Planning & Development - Greenbelt Pedestrian Bridge Preliminary Engineering	\$ 150,000								\$ 150,000
Cultural and Recreational Facilities	Recreation - Purchase a 25 Passenger Bus for Senior Trips and Teen Center Trips (15% CDBG match)	\$ 76,500							\$ 47,328	\$ 29,172
Cultural and Recreational Facilities	Recreation - Pool - New Starter Blocks	\$ 20,000								\$ 20,000
Cultural and Recreational Facilities	Recreation - High School Track - Resurfacing	\$ 50,000								\$ 50,000
Cultural and Recreational Facilities	Recreation - SPCC - Pool Pump Motors (2)	\$ 15,300								\$ 15,300
Cultural and Recreational Facilities	Recreation - Curbing at Community Center - Nelson Road	\$ 15,000								\$ 15,000
Cultural and Recreational Facilities	Recreation - Community Center Parking Lot Re-surfacing - Nelson Road	\$ 38,800								\$ 38,800
Cultural and Recreational Facilities	Recreation - Pool - New Showers - Men's and Women's Locker Rooms	\$ 100,000								\$ 100,000
Cultural and Recreational Facilities	Recreation - Rehab Redbank Field Phase II - Rec Improvements (CDBG match)	\$ 75,000							\$ 67,500	\$ 7,500
Cultural and Recreational Facilities	Recreation - Portable Bleachers for WERC and Other Sites	\$ 50,000								\$ 50,000
Environmental Protection	Water Resource Protection - CSO Front Street Phase II	\$ 500,000						\$ 500,000		\$ -
Environmental Protection	Water Resource Protection - CSO Evans/Broadway Phase I	\$ 2,006,000				\$ 2,006,000				\$ -
Environmental Protection	Water Resource Protection - Highland Avenue Stormwater Separation	\$ 800,000				\$ 800,000				
Environmental Protection	Water Resource Protection - Treatment Plant Headworks Odor Control	\$ 360,000					\$ 360,000			
Environmental Protection	Water Resource Protection - Unit #6 Pump Division Cube Van Replacement	\$ 70,000					\$ 70,000			\$ -
General Government	Economic Development - General Economic Development Planning - Consulting Services	\$ 50,000				\$ 50,000				
General Government	Economic Development - Wayfinding Signs	\$ 50,000				\$ 50,000				\$ -
General Government	Facilities - Relocation of Elevator Buttons @ City Hall	\$ 18,000								\$ 18,000
General Government	Facilities - PHEV SUV Vehicle for Custodial Staff	\$ 14,192								\$ 14,192
General Government	Facilities - City Hall Boiler	\$ 85,000								\$ 85,000
General Government	Information Systems - Website Redesign and Hosting	\$ 30,000								\$ 30,000
General Government	Information Systems - Document Archiving Solutions	\$ 15,000								\$ 15,000

Functional Area	CIP Project	Department's Requested Project Cost	Manager's Recommended Project Cost	G.O. Bonds	Prior Year's CIP Balance	TIF Reserves	General Fund Reserves/ Operating	Other Fund Reserves/ Fund Balance	Grants	General Fund Fund Balance
General Government	Economic Development - Finance - Information Services - City Website	\$ 75,000				\$ 75,000				
General Government	Economic Development - Finance - Information Services - Community Broadband Network	\$ 100,000				\$ 100,000				
General Government	Information Systems - City Phone System	\$ 100,000								\$ 100,000
General Government	Information Systems - City Firewall and VPN replacement	\$ 60,000								\$ 60,000
General Government	Information Systems - Email Server Upgrade	\$ 65,000								\$ 65,000
General Government	Information Systems - Computer Reserve	\$ 50,000								\$ 50,000
Parks and Open Space	Land Bank Account	\$ 35,000								\$ 35,000
General Government	Code Enforcement - Filing System	\$ 48,000								\$ 48,000
General Government	Planning & Development - Electronic Records Conversion	\$ 32,000								\$ 32,000
General Government	Planning & Development - Housing Needs Assessment	\$ 30,000								\$ 30,000
Parks and Open Space	Parks - School Street Playground Replacement (CDBG request 10% match)	\$ 85,236								\$ 85,236
Parks and Open Space	Parks - One-half Ton Truck Replacement	\$ 30,014								\$ 30,014
Parks and Open Space	Waterfront - Portland Street Pier Rehabilitation	\$ 165,500					\$ 100,000			\$ 65,500
Parks and Open Space	Parks - Master Plan Development Bug Light Park	\$ 25,000								\$ 25,000
Parks and Open Space	Parks - 1/2 Ton Truck w/plow replacement	\$ 35,000								\$ 35,000
Parks and Open Space	Parks - Beach House Deck per Willard Master Plan	\$ 25,000								\$ 25,000
Parks and Open Space	Parks - Security Upgrades Willard Beach and Thomas Knight Park	\$ 30,000								\$ 30,000
Parks and Open Space	Parks - Wood chipper	\$ 15,000								\$ 15,000
Parks and Open Space	Parks - Surveying Parks For Property Boundaries	\$ 50,000								\$ 50,000
Parks and Open Space	Parks - Oneil Street Park	\$ 50,000								\$ 50,000
Public Safety	Fire - Standard Coverage of Strategic Plan Study	\$ 38,000								\$ 38,000
Public Safety	Fire - Central Station Parking Lot Paving	\$ 30,000					\$ 30,000			
Public Safety	Fire - Ladder 42 (and Engine 42) 2nd Quint Purchase	\$ 1,200,000					\$ 1,200,000			\$ -
Public Safety	Fire - Foam Pumper Engine #46	\$ 600,000					\$ 600,000			\$ -
Public Safety	Fire - Defibrillator	\$ 35,000					\$ 35,000			\$ -
Public Safety	Fire - 1/2 Ton Pick-up Car 49	\$ 35,000					\$ 35,000			\$ -
Public Safety	Police - Portable Radio Replacement (10)	\$ 55,000								\$ 55,000

Functional Area	CIP Project	Department's Requested Project Cost	Manager's Recommended Project Cost	G.O. Bonds	Prior Year's CIP Balance	TIF Reserves	General Fund Reserves/ Operating	Other Fund Reserves/ Fund Balance	Grants	General Fund Fund Balance
Public Safety	Police - Specialty Equipment Truck (for tactical and dive equipment)	\$ 60,100								\$ 60,100
Public Safety	Police - Parking Lot Paving	\$ 60,000								\$ 60,000
Public Safety	Police - Digital Archive System	\$ 15,000								\$ 15,000
Public Safety	Police - Digital Storage (for body-worn and in-car video)	\$ 24,000								\$ 24,000
Public Safety	Police - Body Armor Replacement	\$ 35,000							\$ 17,500	\$ 17,500
Public Safety	Police - Body-Worn Camera Replacement	\$ 60,000								\$ 60,000
Public Safety	Police - Interior Remodeling	\$ 50,000								\$ 50,000
Public Safety	Police - Regional Crime Lab	\$ 12,000								\$ 12,000
Public Safety	Police - Service Truck (for snowplow)	\$ 35,000								\$ 35,000
Public Works and Transportation	Planning & Development - Crosstown Road Environmental Permitting	\$ 150,000				\$ 150,000				
Public Works and Transportation	Bus Service - Transit Bus Reserve	\$ 50,000								\$ 50,000
Public Works and Transportation	Bus Service - Transit Buses (3)	\$ 1,500,000							\$ 1,275,000	\$ 225,000
Public Works and Transportation	Planning & Development - Vachon, Lincoln, Broadway MUP and Lincoln Rehab	\$ 1,000,000								\$ 1,000,000
Public Works and Transportation	Public Works - Sidewalk Program (\$250,000 unfunded in 2021)	\$ 500,000								\$ 500,000
Public Works and Transportation	Public Works - Skidsteer	\$ 75,000							\$ 75,000	
Public Works and Transportation	Public Works Loader	\$ 250,000							\$ 250,000	
General Government	Sustainability - Zero Waste Strategy Carbon Input Study	\$ 20,000								\$ 20,000
Parks and Open Space	Parks - Community Garden Rehab	\$ 25,000								\$ 25,000
Parks and Open Space	Parks - Ventrac Mower	\$ 26,561								\$ 26,561
Parks and Open Space	Parks - Workman GTX Electric Utility Cart	\$ 11,319								\$ 11,319
Parks and Open Space	Parks - Bucket Truck Replacement (Electric?)	\$ 140,000								\$ 140,000
Parks and Open Space	Parks/Golf - 4100D Outfront Mower (Tier 4 Emissions: - Replacement)	\$ 65,732								\$ 65,732
	<b>FY22 TOTAL</b>	<b>\$ 12,220,754</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,231,000</b>	<b>\$ 2,000,000</b>	<b>\$ 930,000</b>	<b>\$ 1,732,328</b>	<b>\$ 4,327,426</b>

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Functional Area	CIP Project	Department's Requested Project Cost	Manager's Recommended Project Cost	G.O. Bonds	Prior Year's CIP Balance	TIF Reserves	General Fund Reserves/ Operating	Other Fund Reserves/ Fund Balance	Grants	General Fund Fund Balance
<b>FY 2023 CIP REQUEST</b>										
Cultural and Recreational Facilities	Parks - Greenbelt Pedestrian Bridge - Final Engineering	\$ 150,000				\$ 100,000				\$ 50,000
Cultural and Recreational Facilities	Recreation - Wainwright Recreation Complex Parking Lots per Master Plan	\$ 75,000								\$ 75,000
Cultural and Recreational Facilities	Recreation - Wainwright Recreation Complex - Additional Fields per Master Plan	\$ 250,000								\$ 250,000
Environmental Protection	Water Resource Protection - CSO Cash Corner Phase IV	\$ 3,025,000		\$ 3,025,000						\$ -
Environmental Protection	Water Resource Protection - Treatment Plant/MPS Building Exterior Repair	\$ 500,000						\$ 500,000		\$ -
Environmental Protection	Water Resource Protection - Unit #17 14-Yd Dump Truck Replacement	\$ 175,000						\$ 175,000		\$ -
Environmental Protection	Water Resource Protection - Unit #7 Pump Division Utility Truck Replacement	\$ 70,000						\$ 70,000		\$ -
Environmental Protection	Water Resource Protection - Sewer Vacator/Cleaner Truck	\$ 300,000						\$ 300,000		\$ -
General Government	Facilities - Design/Engineering for New City Facilities	\$ 2,500,000								\$ 2,500,000
General Government	Facilities - Auto Scrubber, Carpet Cleaners	\$ 20,000								\$ 20,000
General Government	Information Systems - Network Core Upgrade	\$ 100,000								\$ 100,000
General Government	Information Systems - Computer Reserve	\$ 50,000								\$ 50,000
Parks and Open Space	Land Bank Account	\$ 35,000								\$ 35,000
Parks and Open Space	Parks - Master Plan Development Hinckley Park	\$ 25,000								\$ 25,000
Parks and Open Space	Parks - Wainwright - Rehab Softball #2	\$ 24,000								\$ 24,000
Parks and Open Space	Parks - 1/2 Ton Truck w/plow Replacement	\$ 35,000								\$ 35,000
Parks and Open Space	Parks - Storage Shed at Municipal Services Facility	\$ 15,000								\$ 15,000
Parks and Open Space	Parks - Beach Renourishment Project - per Willard Beach Master Plan	\$ 1,000,000								\$ 1,000,000
Parks and Open Space	Parks - Pathway to Fisherman's Point	\$ 50,000								\$ 50,000
Public Safety	Fire - Ambulance 44 and Power Stretcher	\$ 250,000					\$ 250,000			\$ -
Public Safety	Fire - Service Truck PM-402 (One Ton)	\$ 50,000					\$ 50,000			\$ -
Public Safety	Fire - Command Vehicle - Car 45	\$ 50,000					\$ 50,000			\$ -
Public Safety	Police - Computer Replacement - Mobile	\$ 60,000								\$ 60,000
Public Safety	Police - Firearms Replacement (handguns)	\$ 35,000								\$ 35,000
Public Safety	Police - Taser Replacement	\$ 50,000								\$ 50,000
Public Safety	Police - Crisis Negotiators Communications Equipment	\$ 20,000								\$ 20,000
Public Safety	Police - Regional Crime Lab	\$ 12,000								\$ 12,000

Functional Area	CIP Project	Department's Requested Project Cost	Manager's Recommended Project Cost	G.O. Bonds	Prior Year's CIP Balance	TIF Reserves	General Fund Reserves/ Operating	Other Fund Reserves/ Fund Balance	Grants	General Fund Fund Balance
Public Works and Transportation	Bus Service - Transit Bus Reserve	\$ 50,000								\$ 50,000
Public Works and Transportation	Planning & Development - Crosstown Road - Design and Construction	\$ 9,500,000		\$ 9,500,000						
Public Works and Transportation	Public Works - Sidewalk Program	\$ 150,000								\$ 150,000
Public Works and Transportation	Public Works - Dump Truck	\$ 175,000							\$ 175,000	
Public Works and Transportation	Public Works - Director Vehicle	\$ 40,000								\$ 40,000
Cultural and Recreational Facilities	Recreation - Pool - Pool Roof Replacement	\$ 500,000								\$ 500,000
Cultural and Recreational Facilities	Recreation - Pool - Electricity Solar Power	\$ 200,000								\$ 200,000
Parks and Open Space	Golf/Wainwright - ProCone Deep Time Aerator for organic program	\$ 32,000								\$ 32,000
Parks and Open Space	Parks - Robot Line Painter	\$ 40,000								\$ 40,000
Parks and Open Space	Parks - Tractor Replacement	\$ 65,000								\$ 65,000
	<b>FY23 TOTAL</b>	<b>\$ 19,678,000</b>	<b>\$ -</b>	<b>\$ 12,525,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 350,000</b>	<b>\$ 1,045,000</b>	<b>\$ 175,000</b>	<b>\$ 5,483,000</b>

Functional Area	CIP Project	Department's Requested Project Cost	Manager's Recommended Project Cost	G.O. Bonds	Prior Year's CIP Balance	TIF Reserves	General Fund Reserves/ Operating	Other Fund Reserves/ Fund Balance	Grants	General Fund Fund Balance
<b>FY 2024 CIP REQUEST</b>										
Cultural and Recreational Facilities	Parks - Greenbelt Pedestrian Bridge - Construction Reserve	\$ 100,000				\$ 100,000				
Cultural and Recreational Facilities	Recreation - Community Center Walking Track Resurface	\$ 50,000								\$ 50,000
Cultural and Recreational Facilities	Recreation - Wainwright Recreation Complex - New & Lane Track per Master Plan	\$ 500,000								\$ 500,000
Cultural and Recreational Facilities	Recreation - Pool - Inflatable Obstacle Course	\$ 12,000								\$ 12,000
Environmental Protection	Water Resource Protection - Treatment Plant Building HVAC/Plumbing	\$ 349,500						\$ 349,500		\$ -
Environmental Protection	Water Resource Protection - Front End Loader Replacement	\$ 175,000						\$ 175,000		\$ -
Environmental Protection	Water Resource Protection - Unit #4 4 x 4 Plow Truck Replacement	\$ 50,000						\$ 50,000		\$ -
Environmental Protection	Water Resource Protection - Unit #18 Blazer Replacement	\$ 45,000						\$ 45,000		\$ -
Environmental Protection	Water Resource Protection - Unit #5 Treatment Plant Pick-up Replacement	\$ 45,000						\$ 45,000		\$ -
Environmental Protection	Water Resource Protection - Unit #21 Engineering Pick-up Replacement	\$ 45,000						\$ 45,000		\$ -
Environmental Protection	Water Resource Protection - CCTV Unit #13	\$ 175,000						\$ 175,000		\$ -
General Government	Facilities - Construction of New Facilities	\$ 50,000,000		\$ 50,000,000						
General Government	Facilities - Pick-up Truck	\$ 40,000								\$ 40,000
General Government	Information Systems - Virtual Network Storage	\$ 40,000								\$ 40,000
General Government	Information Systems - City Phone Systems	\$ 25,000								\$ 25,000
General Government	Information Systems - Computer Reserve	\$ 50,000								\$ 50,000
Parks and Open Space	Land Bank Account	\$ 35,000								\$ 35,000
Parks and Open Space	Parks - 1/2 Ton Truck w/plow replacement	\$ 35,000								\$ 35,000
Parks and Open Space	Parks - Pavilion for Rentals at Bug Light Park per Master Plan	\$ 140,000								\$ 140,000
Parks and Open Space	Parks - Hardscape Under Benches Bug Light and Fishermans Point	\$ 20,000								\$ 20,000
Parks and Open Space	Parks - Bug Light Community Access Station	\$ 150,000					\$ 50,000			\$ 100,000
Parks and Open Space	Parks - Oneil Street Park	\$ 50,000								\$ 50,000
Public Safety	Fire - Defibrillator	\$ 35,000					\$ 35,000			\$ -
Public Safety	Fire - Heavy Rescue Engine 42	\$ 500,000					\$ 500,000			\$ -
Public Safety	Fire - Tactical Body Armor Replacement	\$ 30,000								\$ 30,000
Public Safety	Police - Regional Crime Lab	\$ 12,000								\$ 12,000
Public Safety	Police - Binocular/Night Vision Equipment	\$ 85,000								\$ 85,000

Functional Area	CIP Project	Department's Requested Project Cost	Manager's Recommended Project Cost	G.O. Bonds	Prior Year's CIP Balance	TIF Reserves	General Fund Reserves/ Operating	Other Fund Reserves/ Fund Balance	Grants	General Fund Fund Balance
Public Safety	Police - Animal Control Vehicle	\$ 40,000								\$ 40,000
Public Safety	Police - Electronic Sign	\$ 30,000								\$ 30,000
Public Safety	Police - Computer Replacement - Offices	\$ 60,000								\$ 60,000
Public Works and Transportation	Bus Service - Transit Bus Reserve	\$ 50,000								\$ 50,000
Public Works and Transportation	Public Works - Dump Truck	\$ 175,000							\$ 175,000	
Public Works and Transportation	Public Works - Sidewalk Tractor	\$ 150,000							\$ 150,000	
Public Works and Transportation	Public Works - Sidewalk Program	\$ 150,000								\$ 150,000
Parks and Open Space	Water Truck Replacement	\$ 70,000								\$ 70,000
	<b>FY24 TOTAL</b>	<b>\$ 53,518,500</b>	<b>\$ -</b>	<b>\$ 50,000,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 585,000</b>	<b>\$ 884,500</b>	<b>\$ 325,000</b>	<b>\$ 1,624,000</b>

Functional Area	CIP Project	Department's Requested Project Cost	Manager's Recommended Project Cost	G.O. Bonds	Prior Year's CIP Balance	TIF Reserves	General Fund Reserves/ Operating	Other Fund Reserves/ Fund Balance	Grants	General Fund Fund Balance
<b>FY 2025 CIP REQUEST</b>										
Cultural and Recreational Facilities	Parks - Greenbelt Pedestrian Bridge - Construction Reserve	\$ 100,000				\$ 100,000				
Cultural and Recreational Facilities	Recreation - Community Center Walking Track Rehab	\$ 55,000								\$ 55,000
Cultural and Recreational Facilities	Recreation - Redbank Community Center - Repaving Parking Lot	\$ 45,000								\$ 45,000
Cultural and Recreational Facilities	Recreation - Wainwright - Light 2 fields per Master Plan	\$ 500,000								\$ 500,000
Environmental Protection	Water Resource Protection - Unit #10 1-Ton Utility Truck Replacement	\$ 55,000						\$ 55,000		\$ -
Environmental Protection	Water Resource Protection - Unit #2 Compliance Van Replacement	\$ 35,000						\$ 35,000		\$ -
Environmental Protection	Water Resource Protection - Sludge/Scum Mixing and Odor Control	\$ 687,000						\$ 687,000		\$ -
Environmental Protection	Water Resource Protection - Excavator Replacement	\$ 150,000						\$ 150,000		\$ -
General Government	Information Systems - Computer Reserve	\$ 50,000								\$ 50,000
Parks and Open Space	Land Bank Account	\$ 35,000								\$ 35,000
Parks and Open Space	Parks - 1/2 Ton Truck w/plow replacement	\$ 35,000								\$ 35,000
Parks and Open Space	Parks - New Boat Ramp Attendant Building	\$ 100,000								\$ 100,000
Parks and Open Space	Parks - Playground at Bug Light per Master Plan	\$ 65,000								\$ 65,000
Public Safety	Fire - Service Truck - One Ton ST-411	\$ 45,000								\$ 45,000
Public Safety	Fire - Central Station Renovation/Replacement	\$ 10,000,000		\$ 10,000,000						
Public Safety	Fire - Command Vehicle Car 41	\$ 48,000								\$ 48,000
Public Safety	Police - Building replacement	\$ 5,000,000		\$ 5,000,000						\$ -
Public Safety	Police - Regional Crime Lab	\$ 12,000								\$ 12,000
Public Safety	Police - Body Armor Replacement Tactical	\$ 40,000								\$ 40,000
Public Works and Transportation	Bus Service - Transit Bus Reserve	\$ 50,000								\$ 50,000
Public Works and Transportation	Public Works - Sidewalk Program	\$ 150,000								\$ 150,000
Public Works and Transportation	Public Works - Service Truck	\$ 80,000							\$ 80,000	
Public Works and Transportation	Public Works - Dump Truck	\$ 180,000							\$ 180,000	
Parks and Open Space	Workman Utility Cart	\$ 25,000								\$ 25,000
	<b>FY25 TOTAL</b>	<b>\$ 17,542,000</b>	<b>\$ -</b>	<b>\$ 15,000,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 927,000</b>	<b>\$ 260,000</b>	<b>\$ 1,255,000</b>

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Functional Area	CIP Project	Department's Requested Project Cost	Manager's Recommended Project Cost	G.O. Bonds	Prior Year's CIP Balance	TIF Reserves	General Fund Reserves/ Operating	Other Fund Reserves/ Fund Balance	Grants
<b>FY 2026 CIP REQUEST</b>									
Cultural and Recreational Facilities	Parks - Greenbelt Pedestrian Bridge - Construction Reserve	\$ 100,000				\$ 100,000			
Cultural and Recreational Facilities	Recreation - SPCC or Redbank - Storage Addition	\$ 100,000							
Cultural and Recreational Facilities	Recreation - Resurface Pool Deck	\$ 75,000							
Environmental Protection	Water Resource Protection - Unit #11 1-Ton Utility Truck Replacement	\$ 55,000					\$ 55,000		
Environmental Protection	Water Resource Protection - Treatment Plant - Biological Nutrient Removal	\$ 5,400,000		\$ 5,400,000					
General Government	Information Systems - Computer Reserve	\$ 50,000							
Parks and Open Space	Parks - 1/2 Ton Truck w/plow replacement	\$ 35,000		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks and Open Space	Parks - Greenbelt Expansion at Bug Light per Master Plan	\$ 75,000							
Public Safety	Fire - Engine 41	\$ 420,000							
Public Safety	Fire - Rescue 45	\$ 150,000							
Public Safety	Fire - Defibrillator	\$ 40,000							
Public Safety	Police and Fire - Stand-by - Generator	\$ 150,000							
Public Safety	Police - Regional Crime Lab	\$ 12,000							
Public Safety	Police - GPS Vehicle Pre-emption Emitters	\$ 65,000							
Public Safety	Police - Armored Vehicle Replacement	\$ 250,000							
Public Works and Transportation	Bus Service - Transit Bus Reserve	\$ 50,000							
Public Works and Transportation	Public Works - Sidewalk Program	\$ 200,000							
Public Works and Transportation	Public Works - Loader	\$ 275,000						\$ 275,000	
Public Works and Transportation	Public Works - Dump Truck	\$ 180,000						\$ 180,000	
Parks and Open Space	Parks - Golf - 4100D Outfront Mower (Tier 4 Emissions) - replacement	\$ 65,732							
	<b>FY26 TOTAL</b>	<b>\$ 7,747,732</b>	<b>\$ -</b>	<b>\$ 5,400,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 55,000</b>	<b>\$ 455,000</b>

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Functional Area	CIP Project	Department's Requested Project Cost	Manager's Recommended Project Cost	G.O. Bonds	Prior Year's CIP Balance	TIF Reserves	General Fund Reserves/ Operating	Other Fund Reserves/ Fund Balance	Grants	General Fund Fund Balance
<b>FY2027 CIP REQUEST</b>										
Cultural and Recreational Facilities	Parks - Greenbelt Pedestrian Bridge - Construction Reserve	\$ 100,000				\$ 100,000				
Cultural and Recreational Facilities	Recreation - SPCC - Pool Pump Motors	\$ 15,300								\$ 15,300
Environmental Protection	Water Resource Protection - Unit #30 - Portable Air Compressor Replacement	\$ 15,000						\$ 15,000		
Environmental Protection	Water Resource Protection - Treatment Plant Dewatering Odor Control	\$ 290,000						\$ 290,000		\$ -
General Government	Information Systems - Computer Reserve	\$ 50,000							\$ 20,000	\$ 50,000
Parks and Open Space	Parks - One-half ton Truck w/Plow Replacement	\$ 35,000								\$ 35,000
Public Safety	Fire - Gator Replacement	\$ 300,000								\$ 300,000
Public Safety	Police - Regional Crime Lab	\$ 12,000								\$ 12,000
Public Safety	Police - Body Armor Replacement	\$ 40,000							\$ 20,000	\$ 20,000
Public Safety	Police - Patrol Rifle Replacement	\$ 20,000								\$ 20,000
Public Safety	Police - Body Camera Replacement	\$ 60,000								\$ 60,000
Public Works and Transportation	Bus Service - Transit Bus Reserve	\$ 50,000								\$ 50,000
Public Works and Transportation	Public Works - Sidewalk Program	\$ 250,000								\$ 250,000
Public Works and Transportation	Public Works - Front End Loader	\$ 250,000							\$ 250,000	
Public Works and Transportation	Public Works - Sidewalk Plow	\$ 150,000								\$ 150,000
Public Works and Transportation	Public Works - One-ton Truck	\$ 85,000							\$ 85,000	
Cultural and Recreational Facilities	Recreation - SPCC - Electric Vehicle Replacement	\$ 50,000								\$ 50,000
Parks and Open Space	Parks - Toro Outcross	\$ 110,000								\$ 110,000
Parks and Open Space	Parks - Snowrator - 1 Unit	\$ 14,369								\$ 14,369
	<b>FY27 TOTAL</b>	<b>\$ 1,896,669</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 305,000</b>	<b>\$ 355,000</b>	<b>\$ 1,136,669</b>
	<b>FY 2021 Capital Improvement Plan</b>	<b>\$ 10,617,771</b>	<b>\$ 10,024,001</b>	<b>\$ 2,612,500</b>	<b>\$ 480,286</b>	<b>\$ 1,407,526</b>	<b>\$ 308,190</b>	<b>\$ 1,109,449</b>	<b>\$ 2,606,050</b>	<b>\$ 1,500,000</b>
	<b>FY 2022 Capital Improvement Plan</b>	<b>\$ 12,220,754</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,231,000</b>	<b>\$ 2,000,000</b>	<b>\$ 930,000</b>	<b>\$ 1,732,328</b>	<b>\$ 4,327,426</b>
	<b>FY 2023 Capital Improvement Plan</b>	<b>\$ 19,678,000</b>	<b>\$ -</b>	<b>\$ 12,525,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 350,000</b>	<b>\$ 1,045,000</b>	<b>\$ 175,000</b>	<b>\$ 5,483,000</b>
	<b>FY2024 Capital Improvement Plan</b>	<b>\$ 53,518,500</b>	<b>\$ -</b>	<b>\$ 50,000,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 585,000</b>	<b>\$ 884,500</b>	<b>\$ 325,000</b>	<b>\$ 1,624,000</b>
	<b>FY2025 Capital Improvement Plan</b>	<b>\$ 17,542,000</b>	<b>\$ -</b>	<b>\$ 15,000,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 927,000</b>	<b>\$ 260,000</b>	<b>\$ 1,255,000</b>
	<b>FY2026 Capital Improvement Plan</b>	<b>\$ 7,747,732</b>	<b>\$ -</b>	<b>\$ 5,400,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 55,000</b>	<b>\$ 455,000</b>	<b>\$ 1,737,732</b>
	<b>FY2027 Capital Improvement Plan</b>	<b>\$ 1,896,669</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 305,000</b>	<b>\$ 355,000</b>	<b>\$ 1,136,669</b>

Functional Area	CIP Project	Department's Requested Project Cost	Manager's Recommended Project Cost	G.O. Bonds	Prior Year's CIP Balance	TIF Reserves	General Fund Reserves/ Operating	Other Fund Reserves/ Fund Balance	Grants	General Fund Fund Balance
	<b>GRAND TOTAL FY21-27</b>	\$ 123,221,426	\$ 10,024,001	\$ 85,537,500	\$ 480,286	\$ 5,138,526	\$ 3,243,190	\$ 5,255,949	\$ 5,908,378	\$ 17,063,827

Year	Functional Area	CIP Project	Department's Suggested Project Cost	Manager's Adjusted Project Cost	G.O. Bond	Prior Yrs' CIP Balance Accrued Int.	TIF Reserves	General Fund Reserve/Operating	Other Fund Res/Fund Balance	Grants	Fund Balance
2021	Cultural and Recreational Facilities	Recreation - Renovate Community Center Space for Senior Drop-in Center (CDBG match)	\$ 52,250	\$ 52,250	\$ -	\$ -	\$ -	\$ 12,750	\$ -	\$ 39,500	\$ -
2021	Cultural and Recreational Facilities	Recreation - SPCC - Pool Wall Repair	\$ 57,782	\$ 57,782	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 57,782
2021	Cultural and Recreational Facilities	Recreation - SPCC - Pool Boiler Replacement	\$ 47,610	\$ 47,610	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,610
2021	Cultural and Recreational Facilities	Recreation - SPCC - Skatepark Construction	\$ 450,000	\$ 450,000	\$ 337,500	\$ -	\$ -	\$ -	\$ -	\$ 112,500	\$ -
2022	Cultural and Recreational Facilities	Main Library - Heating Controls	\$ 28,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,500
2022	Cultural and Recreational Facilities	Branch Library - Bridge Clean-up & Preservation	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2022	Cultural and Recreational Facilities	Main Library - Parking Lot/Stormwater Project	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
2022	Cultural and Recreational Facilities	Main Library - Renovation/Quiet Study Rooms	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
2022	Cultural and Recreational Facilities	Parks - Planning & Development - Pleasantdale Greenbelt Walkway - Year Two	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
2022	Cultural and Recreational Facilities	Parks/Planning & Development - Greenbelt Pedestrian Bridge Preliminary Engineering	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2022	Cultural and Recreational Facilities	Recreation - Purchase a 25 Passenger Bus for Senior Trips and Teen Center Trips (15% CDBG match)	\$ 190,770	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,328	\$ 29,172
2022	Cultural and Recreational Facilities	Recreation - Pool - New Starter Blocks	\$ 11,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,900
2022	Cultural and Recreational Facilities	Recreation - High School Track - Resurfacing	\$ 16,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,300
2022	Cultural and Recreational Facilities	Recreation - SPCC - Pool Pump Motors (2)	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2022	Cultural and Recreational Facilities	Recreation - Curbing at Community Center - Nelson Road	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
2022	Cultural and Recreational Facilities	Recreation - Community Center Parking Lot Re-surfacing - Nelson Road	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,000
2022	Cultural and Recreational Facilities	Recreation - Pool - New Showers - Men's and Women's Locker Rooms	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
2022	Cultural and Recreational Facilities	Recreation - Rehab Redbank Field Phase II - Rec Improvements (CDBG match)	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67,500	\$ 7,500
2022	Cultural and Recreational Facilities	Recreation - Portable Bleachers for WFRC and Other Sites	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2023	Cultural and Recreational Facilities	Parks - Greenbelt Pedestrian Bridge - Final Engineering	\$ 675,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 675,000
2023	Cultural and Recreational Facilities	Recreation - Wainwright Recreation Complex Parking Lots per Master Plan	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
2023	Cultural and Recreational Facilities	Recreation - Wainwright Recreation Complex - Additional Fields per Master Plan	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
2023	Cultural and Recreational Facilities	Recreation - Pool - Pool Roof Replacement	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
2023	Cultural and Recreational Facilities	Recreation - Pool - Electricity Solar Power	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2024	Cultural and Recreational Facilities	Parks - Greenbelt Pedestrian Bridge - Construction Reserve	\$ 70,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 70,000
2024	Cultural and Recreational Facilities	Recreation - Community Center Walking Track Resurface	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000
2024	Cultural and Recreational Facilities	Recreation - Wainwright Recreation Complex - New 8 Lane Track per Master Plan	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
2024	Cultural and Recreational Facilities	Recreation - Pool - Inflatable Obstacle Course	\$ 12,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 12,000
2025	Cultural and Recreational Facilities	Parks - Greenbelt Pedestrian Bridge - Construction Reserve	\$ 75,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 75,000
2025	Cultural and Recreational Facilities	Recreation - Community Center Walking Track Rehab	\$ 165,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 165,000
2025	Cultural and Recreational Facilities	Recreation - Redbank Community Center - Repaving Parking Lot	\$ 41,760	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,760
2025	Cultural and Recreational Facilities	Recreation - Wainwright - Light 2 fields per Master Plan	\$ 8,817	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,817
2026	Cultural and Recreational Facilities	Parks - Greenbelt Pedestrian Bridge - Construction Reserve	\$ 32,570	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 32,570
2026	Cultural and Recreational Facilities	Recreation - SPCC or Redbank - Storage Addition	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
2026	Cultural and Recreational Facilities	Recreation - Resurface Pool Deck	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Year	Functional Area	CIP Project	Department's Suggested Project Cost	Manager's Adjusted Project Cost	G.O. Bond	Prior Yrs' CIP Balance Accrued Int.	TIF Reserves	General Fund Reserve/Operating	Other Fund Res/Fund Balance	Grants	Fund Balance
2027	Cultural and Recreational Facilities	Parks - Greenbelt Pedestrian Bridge - Construction Reserve	\$ 50,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -
2027	Cultural and Recreational Facilities	Recreation - SPCC - Pool Pump Motors	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,300
2027	Cultural and Recreational Facilities	Recreation - SPCC - Electric Vehicle Replacement	\$ 120,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000
		<b>Total Cultural and Recreational Facilities</b>	<b>\$ 3,395,259</b>	<b>\$ 607,642</b>	<b>\$ 337,500</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 12,750</b>	<b>\$ -</b>	<b>\$ 266,828</b>	<b>\$ 3,426,964</b>

Year	Functional Area	CIP Project	Department's Suggested Project Cost	Manager's Adjusted Project Cost	G.O. Bond	Prior Yrs' CIP Balance Accrued Int.	TIF Reserves	General Fund Reserve/Operating	Other Fund Res/Fund Balance	Grants	Fund Balance
2021	Environmental Protection	Water Resource Protection - CSO Facilities Plan Update	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -
2021	Environmental Protection	Water Resource Protection - Treatment Plant Electrical Service Phase 2	\$ 775,000	\$ 775,000	\$ -	\$ -	\$ -	\$ -	\$ 775,000	\$ -	\$ -
2021	Environmental Protection	Water Resource Protection - Unit #9 7-Yard Dump Truck Replacement	\$ 173,000	\$ 173,000	\$ -	\$ -	\$ -	\$ -	\$ 173,000	\$ -	\$ -
2021	Environmental Protection	Water Resource Protection - Unit #5 Pick-up Truck Replacement	\$ 29,000	\$ 29,000	\$ -	\$ -	\$ -	\$ -	\$ 29,000	\$ -	\$ -
2021	Environmental Protection	Water Resource Protection - 12,000 lb Construction Trailer	\$ 11,000	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ 11,000	\$ -	\$ -
2021	Environmental Protection	Water Resource Protection - Paper Street/Sewer Easements	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
2022	Environmental Protection	Water Resource Protection - CSO Front Street Phase II	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -
2022	Environmental Protection	Water Resource Protection - CSO Evans/Broadway Phase I	\$ 2,006,000	\$ -	\$ -	\$ -	\$ 2,006,000	\$ -	\$ -	\$ -	\$ -
2022	Environmental Protection	Water Resource Protection - Highland Avenue Stormwater Separation	\$ 800,000	\$ -	\$ -	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -
2022	Environmental Protection	Water Resource Protection - Treatment Plant Headworks Odor Control	\$ 360,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 360,000	\$ -	\$ -
2022	Environmental Protection	Water Resource Protection - Unit #6 Pump Division Cube Van Replacement	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000	\$ -	\$ -
2023	Environmental Protection	Water Resource Protection - CSO Cash Corner Phase IV	\$ 3,025,000	\$ -	\$ 3,025,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2023	Environmental Protection	Water Resource Protection - Treatment Plant/MPS Building Exterior Repair	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -
2023	Environmental Protection	Water Resource Protection - Unit #17 14-Yd Dump Truck Replacement	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ -	\$ -
2023	Environmental Protection	Water Resource Protection - Unit #7 Pump Division Utility Truck Replacement	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000	\$ -	\$ -
2023	Environmental Protection	Water Resource Protection - Sewer Vactor/Cleaner Truck	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -
2024	Environmental Protection	Water Resource Protection - Treatment Plant Building HVAC/Plumbing	\$ 349,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 349,500	\$ -	\$ -
2024	Environmental Protection	Water Resource Protection - Front End Loader Replacement	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ -	\$ -
2024	Environmental Protection	Water Resource Protection - Unit #4 4 x 4 Plow Truck Replacement	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -
2024	Environmental Protection	Water Resource Protection - Unit #18 Blazer Replacement	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -
2024	Environmental Protection	Water Resource Protection - Unit #5 Treatment Plant Pick-up Replacement	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -
2024	Environmental Protection	Water Resource Protection - Unit #21 Engineering Pick-up Replacement	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -
2024	Environmental Protection	Water Resource Protection - CCTV Unit #13	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ -	\$ -
2025	Environmental Protection	Water Resource Protection - Unit #10 1-Ton Utility Truck Replacement	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000	\$ -	\$ -
2025	Environmental Protection	Water Resource Protection - Unit #2 Compliance Van Replacement	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -
2025	Environmental Protection	Water Resource Protection - Sludge/Scum Mixing and Odor Control	\$ 687,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 687,000	\$ -	\$ -
2025	Environmental Protection	Water Resource Protection - Excavator Replacement	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -
2026	Environmental Protection	Water Resource Protection - Unit #11 1-Ton Utility Truck Replacement	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000	\$ -	\$ -

Year	Functional Area	CIP Project	Department's Suggested Project Cost	Manager's Adjusted Project Cost	G.O. Bond	Prior Yrs' CIP Balance Accrued Int.	TIF Reserves	General Fund Reserve/Operating	Other Fund Res/Fund Balance	Grants	Fund Balance
2026	Environmental Protection	Water Resource Protection - Treatment Plant - Biological Nutrient Removal	\$ 5,400,000	\$ -	\$ 5,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2027	Environmental Protection	Water Resource Protection - Unit #30 - Portable Air Compressor Replacement	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -
2027	Environmental Protection	Water Resource Protection - Treatment Plant Dewatering Odor Control	\$ 290,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 290,000	\$ -	\$ -
		<b>Total Environmental Protection</b>	<b>\$ 16,680,500</b>	<b>\$ 1,303,000</b>	<b>\$ 8,425,000</b>	<b>\$ -</b>	<b>\$ 3,106,000</b>	<b>\$ -</b>	<b>\$ 5,134,500</b>	<b>\$ -</b>	<b>\$ 15,000</b>

Year	Functional Area	CIP Project	Department's Suggested Project Cost	Manager's Adjusted Project Cost	G.O. Bond	Prior Yrs' CIP Balance Accrued Int.	TIF Reserves	General Fund Reserve/Operating	Other Fund Res/Fund Balance	Grants	Fund Balance
2021	General Government	Economic Development - Branding	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -
2021	General Government	Facilities - Study - Long Term Facilities Plan for Mahoney/ City Buildings	\$ 190,770	\$ 150,000	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ 85,000
2021	General Government	Facilities - Miscellaneous Tools, Equipment, and Utility Trailer	\$ 11,900	\$ 11,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,900
2021	General Government	Facilities - Operations Software	\$ 16,300	\$ 16,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,300
2021	General Government	Facilities - MSF Security Upgrades	\$ 50,000	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
2021	General Government	Finance - Tax Office Counters and Furniture	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000
2021	General Government	Information Systems - Virtual Network Controllers	\$ 85,000	\$ 85,000	\$ -	\$ -	\$ -	\$ 85,000	\$ -	\$ -	\$ -
2021	General Government	Information Systems - Back and Recovery Data System	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
2021	General Government	Information Systems - Enterprise Data Server License	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -
2021	General Government	Information Systems - Computer Reserve	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2021	General Government	Parks, Recreation & Waterfront - Portland Harbor	\$ 675,000	\$ 675,000	\$ -	\$ -	\$ 675,000	\$ -	\$ -	\$ -	\$ -
2021	General Government	Dredge									
2021	General Government	Planning & Development - Comprehensive Plan Update (includes added focus on Maine Mall area and Cash Corner)	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 100,000
2021	General Government	Sustainability - Energy Management Software	\$ 25,300	\$ 25,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,300
2021	General Government	Sustainability - One Climate Future Plan Implementation	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -
2022	General Government	Economic Development - General Economic Development Planning - Consulting Services	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -
2022	General Government	Economic Development - Wayfinding Signs	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -
2022	General Government	Facilities - Relocation of Elevator Buttons @ City Hall	\$ 18,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 18,000
2022	General Government	Facilities - PHEV SUV Vehicle for Custodial Staff	\$ 14,192	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,192
2022	General Government	Facilities - City Hall Boiler	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,000
2022	General Government	Information Systems - Website Redesign and Hosting	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
2022	General Government	Information Systems - Document Archiving Solutions	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
2022	General Government	Economic Development - Finance - Information Services - City Website	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -
2022	General Government	Economic Development - Finance - Information Services - Community Broadband Network	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -
2022	General Government	Information Systems - City Phone System	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
2022	General Government	Information Systems - City Firewall and VPN replacement	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
2022	General Government	Information Systems - Email Server Upgrade	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
2022	General Government	Information Systems - Computer Reserve	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2022	General Government	Code Enforcement - Filing System	\$ 48,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 48,000
2022	General Government	Planning & Development - Electronic Records Conversion	\$ 32,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 32,000
2022	General Government	Planning & Development - Housing Needs Assessment	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
2022	General Government	Sustainability - Zero Waste Strategy Carbon Input Study	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
2023	General Government	Facilities - Design/Engineering for New City Facilities	\$ 2,500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,500,000
2023	General Government	Facilities - Auto Scrubber, Carpet Cleaners	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
2023	General Government	Information Systems - Network Core Upgrade	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2023	General Government	Information Systems - Computer Reserve	\$ 50,000,000	\$ 0	\$ 50,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
2024	General Government	Facilities - Construction of New Facilities	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
2024	General Government	Facilities - Pick-up Truck	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
2024	General Government	Information Systems - Virtual Network Storage	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
2024	General Government	Information Systems - City Phone Systems	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
2024	General Government	Information Systems - Computer Reserve	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2025	General Government	Information Systems - Computer Reserve	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Year	Functional Area	CIP Project	Department's Suggested Project Cost	Manager's Adjusted Project Cost	G.O. Bond	Prior Yrs' CIP Balance Accrued Int.	TIF Reserves	General Fund Reserve/Operating	Other Fund Res/Fund Balance	Grants	Fund Balance
2026	General Government	Information Systems - Computer Reserve	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2027	General Government	Information Systems - Computer Reserve	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
		<b>Total General Government</b>	<b>\$ 55,336,462</b>	<b>\$ 1,478,500</b>	<b>\$ 50,000,000</b>	<b>\$ 50,000</b>	<b>\$ 1,190,000</b>	<b>\$ 135,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,920,692</b>

Year	Functional Area	CIP Project	Department's Suggested Project Cost	Manager's Adjusted Project Cost	G.O. Bond	Prior Yrs' CIP Balance Accrued Int.	TIF Reserves	General Fund Reserve/Operating	Other Fund Res/Fund Balance	Grants	Fund Balance
2021	Parks and Open Space	Parks - Veterans Monument at Mill Creek Park Rehab	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
2021	Parks and Open Space	Waterfront - Thomas Knight Park Boat Launch Repair	\$ 65,000	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
2021	Parks and Open Space	Parks/Planning & Development - Pleasantdale Greenbelt Walkway - Year One	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -
2021	Parks and Open Space	Parks - Multi Pro 5800-G with ExcelRate - Foam Sprayer	\$ 51,552	\$ 51,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 51,552
2021	Parks and Open Space	Parks - Golf - 5010-H Hybrid Fairway Mower (Tier 4 Emissions) - Replacement	\$ 62,879	\$ 62,879	\$ -	\$ -	\$ -	\$ -	\$ 62,879	\$ -	\$ -
2022	Parks and Open Space	Land Bank Account	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
2022	Parks and Open Space	Parks - School Street Playground Replacement (CDBG request 10% match)	\$ 85,236	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,236
2022	Parks and Open Space	Parks - One-half Ton Truck Replacement	\$ 30,014	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,014
2022	Parks and Open Space	Waterfront - Portland Street Pier Rehabilitation	\$ 165,500	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 65,500
2022	Parks and Open Space	Parks - Master Plan Development Bug Light Park	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
2022	Parks and Open Space	Parks - 1/2 Ton Truck w/plop replacement	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
2022	Parks and Open Space	Parks - Beach House Deck per Willard Master Plan	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
2022	Parks and Open Space	Parks - Security Upgrades Willard Beach and Thomas Knight Park	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
2022	Parks and Open Space	Parks - Wood chipper	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
2022	Parks and Open Space	Parks - Surveying Parks For Property Boundaries	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2022	Parks and Open Space	Parks - Oneil Street Park	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2022	Parks and Open Space	Parks - Community Garden Rehab	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
2022	Parks and Open Space	Parks - Ventrac Mower	\$ 26,561	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,561
2022	Parks and Open Space	Parks - Workman GTX Electric Utility Cart	\$ 11,319	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,319
2022	Parks and Open Space	Parks - Bucket Truck Replacement (Electric?)	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000
2022	Parks and Open Space	Parks/Golf - 4100D Outfront Mower (Tier 4 Emissions: - Replacement)	\$ 65,732	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,732
2023	Parks and Open Space	Land Bank Account	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
2023	Parks and Open Space	Parks - Master Plan Development Hinkley Park	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
2023	Parks and Open Space	Parks - Wainwright - Rehab Softball #2	\$ 24,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,000
2023	Parks and Open Space	Parks - 1/2 Ton Truck w/plop Replacement	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
2023	Parks and Open Space	Parks - Storage Shed at Municipal Services Facility	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
2023	Parks and Open Space	Parks - Beach Renourishment Project - per Willard Beach Master Plan	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
2023	Parks and Open Space	Parks - Pathway to Fisherman's Point	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2023	Parks and Open Space	Golf/Wainwright - ProCore Deep Tine Aerator for organic program	\$ 32,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 32,000
2023	Parks and Open Space	Parks - Robot Line Painter	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
2023	Parks and Open Space	Parks - Tractor Replacement	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
2024	Parks and Open Space	Land Bank Account	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
2024	Parks and Open Space	Parks - 1/2 Ton Truck w/plop replacement	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
2024	Parks and Open Space	Parks - Pavilion for Rentals at Bug Light Park per Master Plan	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000
2024	Parks and Open Space	Parks - Hardscape Under Benches Bug Light and Fishermans Point	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
2024	Parks and Open Space	Parks - Bug Light Community Access Station	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 100,000
2024	Parks and Open Space	Parks - Oneil Street Park	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2024	Parks and Open Space	Water Truck Replacement	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000
2025	Parks and Open Space	Land Bank Account	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
2025	Parks and Open Space	Parks - 1/2 Ton Truck w/plop replacement	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
2025	Parks and Open Space	Parks - New Boat Ramp Attendant Building	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
2025	Parks and Open Space	Parks - Playground at Bug Light per Master Plan	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
2025	Parks and Open Space	Workman Utility Cart	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000

Year	Functional Area	CIP Project	Department's Suggested Project Cost	Manager's Adjusted Project Cost	G.O. Bond	Prior Yrs' CIP Balance Accrued Int.	TIF Reserves	General Fund Reserve/Operating	Other Fund Res/Fund Balance	Grants	Fund Balance
2026	Parks and Open Space	Parks - 1/2 Ton Truck w/plow replacement	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
2026	Parks and Open Space	Parks - Greenbelt Expansion at Bug Light per Master Plan	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
2026	Parks and Open Space	Parks - Golf-4100D Outfront Mower (Tier 4 Emissions) - replacement	\$ 65,732	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,732
2027	Parks and Open Space	Parks - One-half ton Truck w/Plow Replacement	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
2027	Parks and Open Space	Parks - Toro Outcross	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,000
2027	Parks and Open Space	Parks - Snowator - 1 Unit.	\$ 14,369	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,369
		<b>Total Parks and Open Space</b>	<b>\$ 3,479,894</b>	<b>\$ 249,431</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 112,879</b>	<b>\$ -</b>	<b>\$ 3,217,015</b>

Year	Functional Area	CIP Project	Department's Suggested Project Cost	Manager's Adjusted Project Cost	G.O. Bond	Prior Yrs' CIP Balance Accrued Int.	TIF Reserves	General Fund Reserve/Operating	Other Fund Res/Fund Balance	Grants	Fund Balance
2021	Public Safety	Fire - Vehicle Lifts for Mechanic	\$ 70,000	\$ 70,000	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -
2021	Public Safety	Fire - Command Vehicle Car 44	\$ 55,000	\$ 55,000	\$ -	\$ -	\$ -	\$ 55,000	\$ -	\$ -	\$ -
2021	Public Safety	Fire - Fire Hose Nozzles	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
2021	Public Safety	Police - Regional Crime Lab	\$ 12,000	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000
2021	Public Safety	Police - Mobile Video System Replacement	\$ 75,000	\$ 75,000	\$ -	\$ 1,560	\$ -	\$ -	\$ -	\$ -	\$ 73,440
2021	Public Safety	Police - Portable Radio Replacement (20)	\$ 165,000	\$ 110,000	\$ -	\$ 40,882	\$ -	\$ -	\$ -	\$ -	\$ 69,118
2021	Public Safety	Police - Taser Replacement (58 - 7 Tasers)	\$ 41,760	\$ 41,760	\$ -	\$ 14,781	\$ -	\$ 10,440	\$ -	\$ -	\$ 16,539
2021	Public Safety	Police - AED Equipment Replacement	\$ 8,817	\$ 8,817	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 3,817
2021	Public Safety	Police - Radar Equipment Replacement	\$ 32,570	\$ 32,570	\$ -	\$ -	\$ -	\$ -	\$ 8,570	\$ -	\$ 24,000
2021	Public Safety	Fire - Standard Coverage of Strategic Plan Study	\$ 38,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 38,000
2022	Public Safety	Fire - Central Station Parking Lot Paving	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -
2022	Public Safety	Fire - Ladder 42 (and Engine 42) 2nd Quint Purchase	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -
2022	Public Safety	Fire - Foam Pumper Engine #46	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ -
2022	Public Safety	Fire - Defibrillator	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -
2022	Public Safety	Fire - 1/2 Ton Pick-up Car 49	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -
2022	Public Safety	Police - Portable Radio Replacement (30)	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000
2022	Public Safety	Police - Specialty Equipment Truck (for tactical and dive equipment)	\$ 60,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,100
2022	Public Safety	Police - Parking Lot Paving	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
2022	Public Safety	Police - Digital Archive System	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
2022	Public Safety	Police - Digital Storage (for body-worn and in-car video)	\$ 24,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,000
2022	Public Safety	Police - Body Armor Replacement	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,500	\$ 17,500
2022	Public Safety	Police - Body-Worn Camera Replacement	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
2022	Public Safety	Police - Interior Remodeling	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2022	Public Safety	Police - Regional Crime Lab	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000
2022	Public Safety	Police - Service Truck (for snowplow)	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
2023	Public Safety	Fire - Ambulance 44 and Power Stretcher	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -
2023	Public Safety	Fire - Service Truck PM-402 (One Ton)	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -
2023	Public Safety	Fire - Command Vehicle - Car 45	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -
2023	Public Safety	Police - Computer Replacement - Mobile	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
2023	Public Safety	Police - Firearms Replacement (handguns)	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
2023	Public Safety	Police - Taser Replacement	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2023	Public Safety	Police - Crisis Negotiators Communications Equipment	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
2023	Public Safety	Police - Regional Crime Lab	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000
2024	Public Safety	Fire - Defibrillator	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -
2024	Public Safety	Fire - Heavy Rescue Engine 42	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -
2024	Public Safety	Fire - Tactical Body Armor Replacement	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
2024	Public Safety	Police - Regional Crime Lab	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000
2024	Public Safety	Police - Binocular Night Vision Equipment	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,000
2024	Public Safety	Police - Animal Control Vehicle	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
2024	Public Safety	Police - Electronic Sign	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
2024	Public Safety	Police - Computer Replacement - Offices	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
2025	Public Safety	Fire - Service Truck - One Ton ST-411	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000
2025	Public Safety	Fire - Central Station Renovation/Replacement	\$ 10,000,000	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2025	Public Safety	Fire - Command Vehicle Car 41	\$ 48,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 48,000
2025	Public Safety	Police - Building replacement	\$ 5,000,000	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2025	Public Safety	Police - Regional Crime Lab	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000
2025	Public Safety	Police - Body Armor Replacement Tactical	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
2026	Public Safety	Fire - Engine 41	\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 420,000
2026	Public Safety	Fire - Rescue 45	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
2026	Public Safety	Fire - Defibrillator	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
2026	Public Safety	Police and Fire - Stand-by - Generator	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
2026	Public Safety	Police - Regional Crime Lab	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000

Year	Functional Area	CIP Project	Department's Suggested Project Cost	Manager's Adjusted Project Cost	G.O. Bond	Prior Yrs' CIP Balance Accrued Int.	TIF Reserves	General Fund Reserve/Operating	Other Fund Res/Fund Balance	Grants	Fund Balance
2026	Public Safety	Police - GPS Vehicle Pre-emption Emitters	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
2026	Public Safety	Police - Armored Vehicle Replacement	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
2027	Public Safety	Fire - Gator Replacement	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
2027	Public Safety	Police - Regional Crime Lab	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000
2027	Public Safety	Police - Body Armor Replacement	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000
2027	Public Safety	Police - Patrol Rifle Replacement	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
2027	Public Safety	Police - Body Camera Replacement	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
		<b>Total Public Safety</b>	<b>\$ 20,807,247</b>	<b>\$ 425,147</b>	<b>\$ 15,000,000</b>	<b>\$ 132,223</b>	<b>\$ -</b>	<b>\$ 2,850,440</b>	<b>\$ 8,570</b>	<b>\$ 37,500</b>	<b>\$ 2,723,514</b>

Year	Functional Area	CIP Project	Department's Suggested Project Cost	Manager's Adjusted Project Cost	G.O. Bond	Prior Yrs' CIP Balance Accrued Int.	TIF Reserves	General Fund Reserve/Operating	Other Fund Res/Fund Balance	Grants	Fund Balance
2021	Public Works and Transportation	Bus Service - Transit Bus Local Match Escrow (toward 2022 purchase of 3)	\$ 50,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
2021	Public Works and Transportation	Bus Service - Transit Bus Reserve	\$ 50,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
2021	Public Works and Transportation	Bus Service - Procurement and Installation of AVL/CAD System	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 20,000
2021	Public Works and Transportation	Planning & Development / Code Enforcement - Large Format Printer	\$ 120,000	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000
2021	Public Works and Transportation	Planning & Development - Broadway Signals at Evans and Lincoln	\$ 24,000	\$ 24,000	\$ -	\$ -	\$ 4,800	\$ -	\$ -	\$ 19,200	\$ -
2021	Public Works and Transportation	Planning & Development - Pedestrian Safety and Traffic Improvements	\$ 2,275,000	\$ 2,275,000	\$ 2,275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2021	Public Works and Transportation	Planning & Development - I-295 Exit 4 New Southbound Ramp	\$ 2,393,000	\$ 2,393,000	\$ -	\$ -	\$ 103,150	\$ 35,000	\$ -	\$ 2,254,850	\$ -
2021	Public Works and Transportation	Public Works - Tandem Axle Plow Truck	\$ 250,000	\$ 250,000	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -
2021	Public Works and Transportation	Public Works - Forklift	\$ 35,000	\$ 35,000	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -
2021	Public Works and Transportation	Public Works - Pedestrian and School Zone Safety	\$ 60,000	\$ 30,000	\$ -	\$ 23,063	\$ -	\$ -	\$ -	\$ -	\$ 6,937
2021	Public Works and Transportation	Public Works - Sidewalk Program	\$ 500,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
2021	Public Works and Transportation	Public Works - PACTS Match for Waterman Dr	\$ 84,576	\$ 84,576	\$ -	\$ -	\$ 84,576	\$ -	\$ -	\$ -	\$ -
2021	Public Works and Transportation	Public Works - Skidsteer	\$ 45,000	\$ 45,000	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -
2021	Public Works and Transportation	Public Works - Traffic Signal Upgrades	\$ 150,000	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000
2021	Public Works and Transportation	Public Works - Additional Venting for Capped MSW Landfill	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
2021	Public Works and Transportation	Public Works - Sealing of Floors and Columns	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -
2021	Public Works and Transportation	Public Works - PACTS Match for Highland Ave	\$ 186,705	\$ 186,705	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 186,705
2021	Public Works and Transportation	Public Works - Asphalt Roller	\$ 45,000	\$ 45,000	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -
2022	Public Works and Transportation	Planning & Development - Crosstown Road Environmental Permitting	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -
2022	Public Works and Transportation	Bus Service - Transit Bus Reserve	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2022	Public Works and Transportation	Bus Service - Transit Buses (3)	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,275,000	\$ 225,000
2022	Public Works and Transportation	Planning & Development - Vachon, Lincoln, Broadway MUP and Lincoln Rehab	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
2022	Public Works and Transportation	Public Works - Sidewalk Program (\$250,000 unfunded in 2021)	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
2022	Public Works and Transportation	Public Works - Skidsteer	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ -
2022	Public Works and Transportation	Public Works Loader	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -
2023	Public Works and Transportation	Bus Service - Transit Bus Reserve	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2023	Public Works and Transportation	Planning & Development - Crosstown Road - Design and Construction	\$ 9,500,000	\$ -	\$ 9,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2023	Public Works and Transportation	Public Works - Sidewalk Program	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
2023	Public Works and Transportation	Public Works - Dump Truck	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ -
2023	Public Works and Transportation	Public Works - Director Vehicle	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
2024	Public Works and Transportation	Bus Service - Transit Bus Reserve	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2024	Public Works and Transportation	Public Works - Dump Truck	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ -
2024	Public Works and Transportation	Public Works - Sidewalk Tractor	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -
2024	Public Works and Transportation	Public Works - Sidewalk Program	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
2025	Public Works and Transportation	Bus Service - Transit Bus Reserve	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2025	Public Works and Transportation	Public Works - Sidewalk Program	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
2025	Public Works and Transportation	Public Works - Service Truck	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ -
2025	Public Works and Transportation	Public Works - Dump Truck	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000	\$ -
2026	Public Works and Transportation	Bus Service - Transit Bus Reserve	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2026	Public Works and Transportation	Public Works - Sidewalk Program	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
2026	Public Works and Transportation	Public Works - Loader	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ -
2026	Public Works and Transportation	Public Works - Dump Truck	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000	\$ -
2027	Public Works and Transportation	Bus Service - Transit Bus Reserve	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2027	Public Works and Transportation	Public Works - Sidewalk Program	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Year	Functional Area	CIP Project	Department's Suggested Project Cost	Manager's Adjusted Project Cost	G.O. Bond	Prior Yrs' CIP Balance Accrued Int.	TIF Reserves	General Fund Reserve/Operating	Other Fund Res/Fund Balance	Grants	Fund Balance
2027	Public Works and Transportation	Public Works - Front End Loader	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -
2027	Public Works and Transportation	Public Works - Sidewalk Plow	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
2027	Public Works and Transportation	Public Works - One-ton Truck	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,000	\$ -
		<b>Total Public Works and Transportation</b>	<b>\$ 22,373,281</b>	<b>\$ 5,960,281</b>	<b>\$ 11,775,000</b>	<b>\$ 298,063</b>	<b>\$ 342,526</b>	<b>\$ 95,000</b>	<b>\$ -</b>	<b>\$ 5,604,050</b>	<b>\$ 3,760,642</b>
		<b>Total Cultural and Recreational Facilities</b>	<b>\$ 3,395,259</b>	<b>\$ 607,642</b>	<b>\$ 337,500</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 12,750</b>	<b>\$ -</b>	<b>\$ 266,828</b>	<b>\$ 3,426,964</b>
		<b>Total Environmental Protection</b>	<b>\$ 16,680,500</b>	<b>\$ 1,303,000</b>	<b>\$ 8,425,000</b>	<b>\$ -</b>	<b>\$ 3,106,000</b>	<b>\$ -</b>	<b>\$ 5,134,500</b>	<b>\$ -</b>	<b>\$ 15,000</b>
		<b>Total General Government</b>	<b>\$ 55,336,462</b>	<b>\$ 1,478,500</b>	<b>\$ 50,000,000</b>	<b>\$ 50,000</b>	<b>\$ 1,190,000</b>	<b>\$ 135,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,920,692</b>
		<b>Total Parks and Open Space</b>	<b>\$ 3,479,894</b>	<b>\$ 249,431</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 112,879</b>	<b>\$ -</b>	<b>\$ 3,217,015</b>
		<b>Total Public Safety</b>	<b>\$ 20,807,247</b>	<b>\$ 425,147</b>	<b>\$ 15,000,000</b>	<b>\$ 132,223</b>	<b>\$ -</b>	<b>\$ 2,850,440</b>	<b>\$ 8,570</b>	<b>\$ 37,500</b>	<b>\$ 2,723,514</b>
		<b>Total Public Works and Transportation</b>	<b>\$ 22,373,281</b>	<b>\$ 5,960,281</b>	<b>\$ 11,775,000</b>	<b>\$ 298,063</b>	<b>\$ 342,526</b>	<b>\$ 95,000</b>	<b>\$ -</b>	<b>\$ 5,604,050</b>	<b>\$ 3,760,642</b>
		<b>Grand Total - 2021-2027</b>	<b>\$ 122,072,643</b>	<b>\$ 10,024,001</b>	<b>\$ 85,537,500</b>	<b>\$ 480,286</b>	<b>\$ 5,138,526</b>	<b>\$ 3,243,190</b>	<b>\$ 5,255,949</b>	<b>\$ 5,908,378</b>	<b>\$ 17,063,827</b>

## SECTION II

Year One – FY 2021 Requests

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## YEAR I

### FY 2021 CIP REQUEST

#### Cultural and Recreational Facilities

Recreation - Renovate Community Center Space for Senior Drop-in Center (CDBG match)	\$	52,250
Recreation - SPCC - Pool Wall Repair	\$	57,782
Recreation - SPCC - Pool Boiler Replacement	\$	47,610
Recreation - SPCC - Skatepark Construction	\$	450,000
<b>Total Cultural and Recreational Facilities</b>	<b>\$</b>	<b>607,642</b>

#### Environmental Protection

Water Resource Protection -CSO Facilities Plan Update	\$	300,000
Water Resource Protection - Treatment Plant Electrical Service Phase 2	\$	775,000
Water Resource Protection - Unit #9 7 Yd Dump Truck Replacement	\$	173,000
Water Resource Protection - Unit #5 Pick-up Truck Replacement	\$	29,000
Water Resource Protection - 12,000 lb Construction Trailer	\$	11,000
Water Resource Protection - Paper Street/Sewer easements	\$	15,000
<b>Total Environmental Protection</b>	<b>\$</b>	<b>1,303,000</b>

#### General Government

Economic Development - Planning & Development - Branding	\$	50,000
Facilities - Study - Long Term Facilities Plan for Mahoney	\$	150,000
Facilities - Miscellaneous tools, equipment and utility trailer	\$	11,900
Facilities - Operations Software	\$	16,300
Facilities - MSF Security Upgrades	\$	50,000
Finance - Tax Office Counters and Furniture	\$	30,000
Information Systems - Virtual Network Controllers	\$	85,000
Information Systems - Back and Recovery Data System	\$	75,000
Information Systems - Enterprise Data Server License	\$	35,000
Information Systems - Computer Reserve	\$	50,000

Economic Development - Parks, Recreation & Waterfront - Portland Harbor Dredge	\$	675,000
Planning & Development - Comp Plan (includes Maine Mall area and Cash Corner)	\$	150,000
Sustainability - Energy Management Software	\$	25,300
Sustainability - One Climate Future Plan Implementation	\$	75,000
<b>Total General Government</b>	<b>\$</b>	<b>1,478,500</b>

### **Parks and Open Space**

Parks - Veterans Monument at Mill Creek Park Rehab	\$	20,000
Waterfront - Thomas Knight Park Boat Launch Repair	\$	65,000
Parks/Planning & Development - Pleasantdale Greenbelt Walkway - Year One	\$	50,000
Parks - Multi Pro 5800-G with ExcelaRate - Foam Sprayer	\$	51,552
Parks - Golf - 5010-H Hybrid Fairway Mower (Tier 4 Emissions) - Replacement	\$	62,879
<b>Total Parks and Open Space</b>	<b>\$</b>	<b>249,431</b>

### **Public Safety**

Fire - Vehicle Lifts for Mechanic	\$	70,000
Fire - Command Vehicle Car 44	\$	55,000
Fire - Fire Hose Nozzles	\$	20,000
Police - Regional Crime Lab	\$	12,000
Police - Mobile Video System Replacement	\$	75,000
Police - Portable Radio Replacement (20 radios)	\$	110,000
Police - Taser Replacement (58 - 7 Tasers)	\$	41,760
Police - AED Equipment Replacement	\$	8,817
Police - Radar Equipment Replacement	\$	32,570
<b>Total Public Safety</b>	<b>\$</b>	<b>425,147</b>

### **Public Works and Transportation**

Bus Service - Transit Bus Local Match Escrow toward 2022 Purchase of 3	\$	25,000
Bus Service - Transit Bus Reserve	\$	25,000
Bus Service - Procurement and Installation of AVL/CAD System	\$	100,000

Planning & Development - Code Enforcement - Large Format Printer	\$	12,000
Planning & Development - Broadway Signals at Evans and Lincoln	\$	24,000
Planning & Development - Pedestrian Safety and Traffic Improvements	\$	2,275,000
Planning & Development - I-295 Exit 4 New Southbound Ramp	\$	2,393,000
Public Works - Tandem Axle Plow Truck	\$	250,000
Public Works - Forklift	\$	35,000
Public Works - Pedestrian and School Zone Safety	\$	30,000
Public Works - Sidewalk Program	\$	250,000
Public Works - PACTS Match for Waterman Drive	\$	84,576
Public Works - Skidsteer	\$	45,000
Public Works - Traffic Signal Upgrades	\$	90,000
Public Works - Additional Venting for Capped MSW Landfill	\$	30,000
Public Works - Sealing of floors and columns	\$	60,000
Public Works - PACTS Match for Highland Ave	\$	186,705
Public Works - Asphalt Roller	\$	45,000
<b>Total Public Works and Transportation</b>	<b>\$</b>	<b>5,960,281</b>
<b>Total Year I Request</b>		<b>\$10,024,001</b>

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# CULTURAL AND RECREATIONAL FACILITIES



Courtesy of Denise Michaud

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**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	<b>Renovate Community Center Space for Senior Drop-In Center</b>				
<b>Department</b>	Parks, Rec, Waterfront	<b>Functional Category</b>	Cultural & Recreational Facilities		
<b>Division</b>	Recreation	<b>Division Priority</b>	1	<b>Department Priority</b>	1

**Purchase/Project Description**

The Parks, Recreation and Waterfront Department seeks funds to upgrade the current After School Programming wing to become a Senior Drop-in Center for daily use by senior citizens in the community.

Senior Programs are strong and getting stronger. We continue to see more of a demand. We have received funding, the last two years, through a CDBG grant to provide transportation for seniors to and from the community center to their residences for Senior Activity Days and Select Senior Trips. And this program will only grow once we have a senior drop in center.

The Community Center After Care Wing was originally built to provide a Recreation department run preschool program for 3, 4, and 5 year olds. As the school department moved its initiative to offering Pre-K programming at no cost, the Recreation Preschool Program became obsolete. The After School Program will be programmed at each elementary school starting in the fall of 2020.

With Before and After Care programming moved to all elementary schools, we will now have the space in the community center that currently is designed for children, to renovate in hopes to make it a Senior Drop in and activity center. The current design has very low to the ground countertops, bathroom fixtures and appliances. All three of the rooms have sinks for art projects, shelving, and cubbies that will either not be needed or the amount reduced for a senior drop in center.

The following is the expected renovations

- A. Kitchen Hood vent system and suppression system
- B. Commercial stove
- C. Plumbing
- D. Electrical
- E. Sheetrock
- F. Painting
- G. Construction/Finish work
- H. Flooring
- I. Countertops

The department recognizes the trends and the growing population of seniors in this community. We understand the needs of seniors to be active and socialize, so we are trying to meet those needs with this transition. With the continued support of the transportation piece and this new senior drop in center, we feel this will be a huge boost to the city's initiative of providing for the senior population of the area, and this will become a more high volume use of the facility.

If this renovation project is not funded in Fiscal Year 2021, we will miss the projected opening date of fall 2020 and would hope for available funding in Fiscal Year 2022.

**Financial Impact of this Purchase/Project**

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)					\$ -
General Fund Reserves	\$ 12,750.00				\$ 12,750.00
General Obligation Bonds					\$ -
Grants	\$ 39,500.00				\$ 39,500.00
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 52,250.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 52,250.00</b>
<b>Source of Cost Estimate</b>	Ability Equipment Sales for Appliances and City Maintenance Staff Research on Materials				
<b>Anticipated Annual Operating Costs</b>	\$ -	<b>Projected Useful Life</b>	30+ years	<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Municipal Pool Outside Wall Repair				
<b>Department</b>	Parks, Rec, Waterfront	<b>Functional Category</b>	Cultural & Recreational Facilities		
<b>Division</b>	Recreation	<b>Division Priority</b>	2	<b>Department Priority</b>	3

**Purchase/Project Description**

The Parks, Recreation, and Waterfront Department seeks \$57,782 in funds to repair and reconstruct the outside wall of the Municipal Pool adjacent to Evans St.

The current wall is thought to be the original concrete block wall structure for the facility constructed in 1977. It has deteriorated over the years due to outside elements colliding with the indoor chemical elements of the pool. There are visible holes in the structure, and it is feared they will only continue to become much larger and lead to more deterioration of the structure.

Contractor Knowles Industrial, was brought in, to analyze the situation, under the direction of Deputy Facilities Manager, Ron Dion, and Facilities Manager, David Cunningham.

Knowles Industrial gave two (2) quotes for repairs of the situation. The first is to repair the top area of the wall, where there are very visible holes. The second option is to repair the whole wall, as a repair of just the top section may not alleviate the possibility of the lower area of the wall being compromised. If option one is selected, the City would not have enough funding to repair the lower wall section if more damage is found during demo and repair of the top section.

The recommendation, from the contractor, the City's Facility Manager, Deputy Facility Manager and Director of Parks, Recreation, and Waterfront is to repair the whole wall at this time.

Maintaining this structure is essential to the City and many patrons of the aquatics programs and facility. If the outside wall is not repaired, and the wall continues to deteriorate, the pool and aquatic programming so many rely on could see an extended closure period.

Additionally, repair of the wall will help the pool to be more energy efficient, as heat and air flow is escaping and cold air is entering through the holes and cracks in the wall. This is leading to the boilers working harder and longer and, leading to more fuel consumption.

If funded, the project would commence as soon as funds became available and estimated completion would be fall of 2020.

**Financial Impact of this Purchase/Project**

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)	\$ 57,782.00				\$ 57,782.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 57,782.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 57,782.00</b>
<b>Source of Cost Estimate</b>	Knowles Industrial				
<b>Anticipated Annual Operating Costs</b>	\$ -	<b>Projected Useful Life</b>	30+ years	<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	<b>Municipal Pool Boiler Replacement</b>			
<b>Department</b>	Parks, Rec, Waterfront	<b>Functional Category</b>	Cultural & Recreational Facilities	
<b>Division</b>	Recreation	<b>Division Priority</b>	3	<b>Department Priority</b> 5

**Purchase/Project Description**

The Parks, Recreation, and Waterfront Department seeks \$47,610 in funds to remove and reinstall one (1) of the three (3) boilers currently heating the Municipal Pool.

The current system at the Municipal Pool runs on three (3) boilers that work at different times to offset each others load demand. One, of these boilers, has past its useful life and needs to be replaced, causing more of a load on the other two boilers.

The City Facilities Manager, David Cunningham, inspected this boiler with the contracted vendor, Siemens. They have determined the best course of action is full replacement of the non-working boiler, installation of a new Viessmann boiler, and tie in a controls package so the boilers and dehumidification system at the facility are all on the same Main Controls System.

Maintaining this facility is essential to the City and many patrons of the aquatics programs. If the boiler is not repaired, it will jeopardize the integrity and life of the other two boilers, and the pool and aquatic programming that so many rely on could see an extended closure period. Also, a new boiler will help the pool to be more energy efficient, as the current boilers are working harder and longer leading to more fuel consumption.

If funded, the project would commence as soon as funds became available and estimated completion would be fall of 2020.

**Financial Impact of this Purchase/Project**

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 47,610.00				\$ 47,610.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 47,610.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 47,610.00</b>
<b>Source of Cost Estimate</b>	Siemens and Viessmann				
<b>Anticipated Annual Operating Costs</b>	\$ -	<b>Projected Useful Life</b> 15+ years	<b>Additional Doc.?</b>	Yes	



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	<b>Skatepark Construction</b>			
<b>Department</b>	Parks, Rec, Waterfront	<b>Functional Category</b>	Cultural & Recreational Facilities	
<b>Division</b>	Recreation	<b>Division Priority</b>	4	<b>Department Priority</b> 6

**Purchase/Project Description**

The Parks, Recreation and Waterfront Department and Ad-Hoc Skate Park Committee seeks \$337,500 in funds for costs associated with skate park engineering, drainage and construction. This is 75% of the cost of a \$450,000 skate park.

After the completion of a feasibility study by Pillar Design Studios (skate park design & engineering firm) in October 2019, the estimated cost of an 8,000-10,000 square foot park would be between \$350,000-\$450,000, depending on location and design. The current estimated cost of park construction is \$45.00 per square foot. The skate park committee would aim to fundraise the difference through various grants, sponsorships and other fundraising campaigns. In addition, the committee would look to lower the overall costs of a skate park by seeking in-kind donations for labor and materials from local contractors.

This project would look to incorporate a green component into the desired location by installing environmentally friendly drainage systems that responsibly address storm water runoff. At the desired location, there would be no impact from sea level rise.

With over 500 signatures collected in support of a skate park, and a well-established active skateboarding community, there is a prodigious need to have a place for this under-served group in South Portland as well as other wheel and skate sport enthusiasts of ALL ages. Other surrounding towns that have built skate parks have all seen them instantly become some of the most used parks in their communities. Any day there is not rain or snow in the park, those parks are used no matter the temperature.

Lastly, skateboarding is a healthy, athletic activity for many who aren't drawn to traditional team sports. It's an engaging outlet and opportunity to belong to an active community and has no upper or lower age limit to participate. A skate park in South Portland would be a huge asset to the City for years to come.

Funding from CIP would not complete the project as we are not asking for the full amount of the cost to build a park. Fundraising would be a major component of covering the remaining costs.

If funded, we would look to begin this process July 1, 2020. \*\*\* MANAGER CHANGED FUNDING SOURCE FROM FUND BALANCE TO BOND \*\*\*

**Financial Impact of this Purchase/Project**

Project Cost: \$350,000-\$450,000  
 Funding Source: \$337,500 Fund Balance  
 Remaining Funding Source: \$112,500 Skatepark Committee Fundraising  
 Source of Cost Estimate: Pillar Design Studios LLC (attached)

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)					\$ -
General Fund Reserves					\$ -
General Obligation Bonds	\$ 337,500.00				\$ 337,500.00
Grants	\$ 112,500.00				\$ 112,500.00
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 450,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 450,000.00</b>
<b>Source of Cost Estimate</b>	Pillar Design Studios LLC				
<b>Anticipated Annual Operating Costs</b>	\$ -	<b>Projected Useful Life</b> 20+ years	<b>Additional Doc.?</b>	Yes	

# ENVIRONMENTAL



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**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	<b>Combined Sewer Overflow Program Facilities Plan</b>			
<b>Department</b>	Water Resource Protection	<b>Functional Category</b>	Environmental Protection	
<b>Division</b>	Engineering Division	<b>Division Priority</b>	1	<b>Department Priority</b> 1

**Purchase/Project Description**

In 2008, the City developed a Combined Sewer Overflow (CSO) Facilities Plan with Wright Pierce Engineers, the City's environmental engineer at the time. From the CSO Facilities Plan, we started to implement a 12 year CSO Project Implementation Schedule that has been modified over the years but, in all, continues moving the City forward with some dramatic improvements in the reduction of CSO flows; the construction of stormwater systems that aid in eliminating flooding; has eliminated two CSO discharges; and builds in increased capacity of the sewer system. Moving forward, we need to redevelop the CSO Facilities Plan. The need comes on the heels of four phases of separation in the Thornton Heights and Pleasantdale neighborhoods.

The follow-up flow modeling is indicating a potential change in strategy that could get the City away from the need to build very large underground storage facilities. We see the modeling indicating the next steps to be removing inflow/infiltration (1/1) in the sewer system. The 1/1 removal strategy also has the advantage of taking the lower cost, longer planning view in removing many of the sewer system trouble spots in the process. The CSO Facilities Plan will take a year to develop and will be resubmitted to the regulatory agencies after the City's approval of the plan. The funding for the plan will come from TIF funds. The attachment (excerpt from 2008 CSO Facilities Plan) describes the regulatory guidelines for CSO facility plans.

**Financial Impact of this Purchase/Project**

TIF Funds

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)					\$ -
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)	\$ 300,000.00				\$ 300,000.00
<b>TOTALS</b>	<b>\$ 300,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000.00</b>
<b>Source of Cost Estimate</b>	CSO Facilities Plan, 2008				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b>		<b>Additional Doc.?</b>	No



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Treatment Plant Electrical Upgrade Phase 2			
<b>Department</b>	Water Resource Protection	<b>Functional Category</b>	Environmental Protection	
<b>Division</b>	Treatment Systems Division	<b>Division Priority</b>	1	<b>Department Priority</b> 2

**Purchase/Project Description**

This project is the continuation and final phase of three phases of electrical upgrades to the standby generation and the primary and secondary legs of the treatment plant electrical service. The three phases of work will bring an aging treatment plant electrical infrastructure up to the most recent electrical codes that will accommodate the future work to be performed at the plant. Phase II of the electrical upgrade will include: demolition and replacement of the forty year old existing MCC-1/3 and MCC-2/4 (Motor Control Center), a new power switchboard, and installation of a new MCC to be located in a new interior room.

This work will include the installation of new housekeeping pads for the new relocated MCC's and installation of a new MCC-1 to be fed from the new switchboard installed as part of the previous Electrical Phase I & III upgrades. Upon completion of the wiring of power from the new switchboard to the existing equipment motors and start-up of the new MCC, a new interior room will be constructed around the new MCC to meet the current codes for these levels of power load. The new interior room will also include a new HVAC system to maintain acceptable equipment operating temperatures. Funding will be split in the Sewer User Fund with \$575,000 from Fund Balance and \$200,000 from the Treatment Plant Reserve.

**Financial Impact of this Purchase/Project**

Funded from the accumulated depreciation in the Treatment Plant Reserves. This item will be depreciated over 30 years.

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)					\$ -
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus	\$ 775,000.00				\$ 775,000.00
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 775,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 775,000.00</b>
<b>Source of Cost Estimate</b>	Woodard & Curran Engineers				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b>	30 years	<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Unit 9 14-Yard Dump Truck			
<b>Department</b>	Water Resource Protection	<b>Functional Category</b>	Environmental Protection	
<b>Division</b>	Collection Systems Division	<b>Division Priority</b>	1	<b>Department Priority</b> 3

**Purchase/Project Description**

This 2021 Capital Improvement request is for the purchase of a 14-yd dump truck used in the department's construction activities. This vehicle transports materials such as sand, loam, gravel and pavement to and from sewer and stormwater construction sites. In addition, this vehicle is used for snow removal in the off-season.

This dump truck will replace a 2006 seven-yd dump truck, which has met its useful life. This item will ensure construction material will be transported in the most safe and efficient manner possible. The project cost of \$173,000 was obtained from a local truck dealer. We are estimating a trade in value of \$5,500 and will be funding the \$167,500 from the Sewer User Fund Equipment Reserve.

**Financial Impact of this Purchase/Project**

Funded from the accumulated depreciation in the Equipment Reserve. This item will be depreciated over 15 years.

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)					\$ -
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus	\$ 167,500.00				\$ 167,500.00
Reserves					\$ -
Trade-In	\$ 5,500.00				\$ 5,500.00
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 173,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 173,000.00</b>
<b>Source of Cost Estimate</b>	Daigle & Houghton Truck Center				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b> 15 Years		<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	WRP Unit 5 Pickup Truck Replacement			
<b>Department</b>	Water Resource Protection	<b>Functional Category</b>	Environmental Protection	
<b>Division</b>	Treatment Systems Division	<b>Division Priority</b>	2	<b>Department Priority</b> 4

**Purchase/Project Description**

This 2021 Capital Improvement request is for the replacement of a 4 x 4 pick-up utility truck used in the department's daily plant, on-call responses, and pump station activities. This vehicle will provide transportation for operations' staff (including tools and equipment) to inspect and provide routine light maintenance to 28 wastewater pumping stations located throughout the City. Additionally, this vehicle is used to transport lawnmowers, snow blowers, material, equipment, etc. for grounds duties during summer and winter months. Furthermore, it is used by the on-call operators in order for them to respond to emergencies 24/7 at the treatment plant and the pump stations. A quick and reliable response is needed to support the proper operation of the plant and pump stations in, many times, the worst of weather conditions. In instances of losing power, the vehicle is used to pull a mobile generator around to pump stations that do not have stand-by generators as a means of keeping the stations from backing up into the collection system.

This vehicle will replace the current 2010 pick-up truck that has met its useful life. We are also seeing many maintenance items with the current vehicle indicating it is time for replacement. This vehicle will ensure staff continues providing consistent and reliable pump station inspections and on-call responses in a safe and timely manner. The project cost of \$32,500 was obtained from a local truck dealer. A trade-in value of \$3,500 will bring the project cost to a total of \$29,000 from Equipment Reserves.

**Financial Impact of this Purchase/Project**

Funded from the accumulated depreciation in the Equipment Reserve. This item will be depreciated over 10 years.

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)					\$ -
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus	\$ 29,000.00				\$ 29,000.00
Reserves					\$ -
Trade-In	\$ 3,500.00				\$ 3,500.00
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 32,500.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 32,500.00</b>
<b>Source of Cost Estimate</b>	O'Conner Motors				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b>	10 Years	<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	12,000 Utility Trailer			
<b>Department</b>	Water Resource Protection	<b>Functional Category</b>	Environmental Protection	
<b>Division</b>	Collection Systems Division	<b>Division Priority</b>	2	<b>Department Priority</b> 5

**Purchase/Project Description**

This 2021 Capital Improvement request is for the purchase of a 12,000 lb utility trailer used in the department's construction activities. This item will be used to transport equipment such as a hot top roller, compactor, skid-steer loader, excavator, etc. to various project locations throughout the City.

This item will ensure the needed support of the department construction projects can transport the needed materials and equipment in a safe and timely way. The project cost of \$11,000 was obtained from a local equipment sales company. The funding will come from the Equipment Reserves.

**Financial Impact of this Purchase/Project**

Funded from the accumulated depreciation in the Equipment Reserve. This item will be depreciated over 15 years.

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)					\$ -
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus	\$ 11,000.00				\$ 11,000.00
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 11,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,000.00</b>
<b>Source of Cost Estimate</b>	Jordan Equipment Company				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b>	15 Years	<b>Additional Doc.?</b>	Yes



City of South Portland, Maine  
Capital Purchase Request Form



Fiscal Year 2021 Capital Improvement Plan

Project Title	PAPER STREET/SEWER EASEMENTS			
Department	Water Resource Protection	Functional Category	Environmental Protection	
Division		Division Priority	Department Priority	6

Purchase/Project Description

The City Council has requested that a plan be implemented for the future disposition of paper streets. A certain number of these paper streets have been identified as candidates for the City to vacate its interest, but public utilities currently exist within the paper street area. Before those paper streets are vacated, the City should prepare easements for those facilities which would protect their right to exist in those locations. The cost to address this issue is unknown, but staff are estimating that \$15,000 will be needed in the first year. The intent is to accomplish as much of this work as possible and then request a supplemental appropriation next year if necessary.

Financial Impact of this Purchase/Project

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)	\$ 15,000.00				\$ 15,000.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 15,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000.00</b>
Source of Cost Estimate					
Anticipated Annual Operating Costs	Projected Useful Life		Additional Doc.?		

# GENERAL GOVERNMENT



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**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Implementation of Branding Plan			
<b>Department</b>	Planning & Development	<b>Functional Category</b>	General Government	
<b>Division</b>	Economic Development	<b>Division Priority</b>	1	<b>Department Priority</b>

**Purchase/Project Description**

We are recommending \$50,000 in Development District/ TIF funds for South Portland's implementation and recommendations most likely to be included in the Branding Plan; which is to be completed in Q1 and Q2 of 2020.

**Financial Impact of this Purchase/Project**

Up to \$50,000.00 to be funded from Development District / TIF Funds. Exact source fund(s) to be utilized to be determined in consultation with the City's Finance Director.

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)					\$ -
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves	\$ 50,000.00				\$ 50,000.00
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 50,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000.00</b>
<b>Source of Cost Estimate</b>	Staff				
<b>Anticipated Annual Operating Costs</b>	N/A	<b>Projected Useful Life</b>	7 to 10+ years	<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Mahoney Middle School and City Buildings - Reuse, Planning, and Programming Study		
<b>Department</b>	Facilities	<b>Functional Category</b>	General Government
<b>Division</b>		<b>Division Priority</b>	<b>Department Priority</b> 4

**Purchase/Project Description**

This Capital Improvement Project funding request is to look at the feasibility of retaining the school property for City use and renovating the building to consolidate City Hall, Planning and Development and possibly the Library, Police Administration and other departments needing suitable work areas currently not being met at existing locations, as well as, much needed storage space. \*\*\* MANAGER REDUCED FROM \$190,770 TO \$150,000 \*\*\*

**Financial Impact of this Purchase/Project**

\$65K in TIF Funds

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 85,000.00				\$ 85,000.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves	\$ 65,000.00				\$ 65,000.00
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 150,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000.00</b>
<b>Source of Cost Estimate</b>					
<b>Anticipated Annual Operating Costs</b>	<b>Projected Useful Life</b>		<b>Additional Doc.?</b>		



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Miscellaneous Tools, Equipment, and Utility Trailer				
<b>Department</b>	Facilities	<b>Functional Category</b>	General Government		
<b>Division</b>		<b>Division Priority</b>		<b>Department Priority</b>	1

**Purchase/Project Description**

This 2021 Capital Improvement Program is for a tool chest and shelving needed to properly store and protect the department's current and future tools needed for the repair and upkeep for the multitude of City buildings we are responsible to maintain. The improvement project also includes funds to purchase several miscellaneous tools needed to continue with our daily functions and operations.

The 2020 Capital Improvement Program included a scissor lift. We are in need of a utility trailer to haul this piece of equipment and other equipment and building materials to the different City buildings when needed for in-house City Building projects.

**Financial Impact of this Purchase/Project**

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 11,900.00				\$ 11,900.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 11,900.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,900.00</b>
<b>Source of Cost Estimate</b>	Grainger and Scott's Recreation				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b>	10-15 years	<b>Additional Doc.?</b>	yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Software for Operations Management			
<b>Department</b>	Facilities	<b>Functional Category</b>	General Government	
<b>Division</b>		<b>Division Priority</b>		<b>Department Priority</b> 2

**Purchase/Project Description**

This Capital Improvement Project request is for software which is cloud-based to assist the Facilities Department to improve the management, maintenance and investment in our City buildings. It will help with data collection and include preventive maintenance work orders, a work order program for all City staff and inventory collection and monitoring. There will be an ongoing yearly subscription fee of \$9,300.

**Financial Impact of this Purchase/Project**

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Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)	\$16,300.00				\$ 16,300.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 16,300.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,300.00</b>
<b>Source of Cost Estimate</b>	Dude Solutions, Inc.				
<b>Anticipated Annual Operating Costs</b>	\$9,300	<b>Projected Useful Life</b>		<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Municipal Services Facility Security Upgrades			
<b>Department</b>	Facilities	<b>Functional Category</b>	Public Works & Transportation	
<b>Division</b>		<b>Division Priority</b>		<b>Department Priority</b> 5

**Purchase/Project Description**

This 2021 Capital Improvement Project request is for upgrades to the security system in place at the Municipal Services Facility.

Funding for this project will come from the remaining funds from the Municipal Services Facility bond.

**Financial Impact of this Purchase/Project**

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)					\$ -
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest	\$ 50,000.00				\$ 50,000.00
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 50,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000.00</b>
<b>Source of Cost Estimate</b>	Minuteman Security Technologies				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b>		<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Treasury Office Furniture			
<b>Department</b>	Finance	<b>Functional Category</b>	General Government	
<b>Division</b>		<b>Division Priority</b>	<b>Department Priority</b>	1

**Purchase/Project Description**

This FY21 Capital Improvement Program includes a request for \$30,000 for renovations to the Treasury Office of the Finance Department.

The current layout and furniture for the Treasury Office is approximately 18 to 20 years old and no longer functions effectively for the staff and residents who stop in to pay excise tax, property tax, or miscellaneous invoices.

**Financial Impact of this Purchase/Project**

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 15,000.00				\$ 15,000.00
General Fund Reserves	\$ 15,000.00				\$ 15,000.00
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 30,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000.00</b>
<b>Source of Cost Estimate</b>					
<b>Anticipated Annual Operating Costs</b>	<b>Projected Useful Life</b>		<b>Additional Doc.?</b>		



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Virtual Network Controllers			
<b>Department</b>	Finance	<b>Functional Category</b>	General Government	
<b>Division</b>	Information Services	<b>Division Priority</b>	2	<b>Department Priority</b>

**Purchase/Project Description**

The City Network Server Controllers is no longer vendor supported due to the system age. These server controllers provide access to City employee and department data and shares file and information storage. System Controllers need to be replaced to ensure operation of network share continues to operate.

**Financial Impact of this Purchase/Project**

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)					\$ -
General Fund Reserves	\$ 85,000.00				\$ 85,000.00
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 85,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 85,000.00</b>
<b>Source of Cost Estimate</b>					
<b>Anticipated Annual Operating Costs</b>	<b>Projected Useful Life</b>		<b>Additional Doc.?</b>		No



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Back-up and Recovery System			
<b>Department</b>	Finance	<b>Functional Category</b>	General Government	
<b>Division</b>	Information Services	<b>Division Priority</b>	1	<b>Department Priority</b>

**Purchase/Project Description**

This 2021 Capital Improvement Program is for a Back-Up and Recovery System needed to properly store and protect City data backups to ensure the City does not experience data loss in a scheduled backup regime or due to hardware failure. The current system is outdated and not working properly to ensure backup is completed, stored and, restored when necessary. The project will utilize one system and save data onsite and in the cloud to ensure no data loss.

**Financial Impact of this Purchase/Project**

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 75,000.00				\$ 75,000.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 75,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 75,000.00</b>
<b>Source of Cost Estimate</b>					
<b>Anticipated Annual Operating Costs</b>	<b>Projected Useful Life</b> 10-15 years		<b>Additional Doc.?</b>		Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Enterprise Data Center License			
<b>Department</b>	Finance	<b>Functional Category</b>	General Government	
<b>Division</b>	Information Services	<b>Division Priority</b>	3	<b>Department Priority</b>

**Purchase/Project Description**

The City's data center is made up of approximately 95 Microsoft 2012, or earlier virtual servers. Currently these servers are individually licensed under the processing core license based model. The cost of the license is directly linked to the number of processing cores of the hardware the server OS resides on. These servers need to be updated, and the most efficient means is by purchasing an Enterprise Data Center License which allows unlimited number of servers to be licensed. The current cost, per server, is \$459-\$1000 per license, per machine.

**Financial Impact of this Purchase/Project**

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)					\$ -
General Fund Reserves	\$ 35,000.00				\$ 35,000.00
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 35,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,000.00</b>
<b>Source of Cost Estimate</b>					
<b>Anticipated Annual Operating Costs</b>	<b>Projected Useful Life</b>		<b>Additional Doc.?</b>		Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Computer Reserve			
<b>Department</b>	Finance	<b>Functional Category</b>	General Government	
<b>Division</b>	Information Services	<b>Division Priority</b>	5	<b>Department Priority</b>

**Purchase/Project Description**

This Computer Reserve is used to purchase new software licenses and to replace the PCs/laptops at a 5-year refresh interval, or as hardware failures occur. PCs/laptops exist in every municipal building, police squad cruisers, fire trucks, and rescue units. Due to aging server components and PC replacement plan, this year the request should be increased to \$50,000.

**Financial Impact of this Purchase/Project**

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<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 50,000.00				\$ 50,000.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 50,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000.00</b>
<b>Source of Cost Estimate</b>					
<b>Anticipated Annual Operating Costs</b>	<b>Projected Useful Life</b>		<b>Additional Doc.?</b>		No



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	<b>Portland Harbor BUILD Grant Application (FY20)</b>			
<b>Department</b>	Parks, Rec, Waterfront	<b>Functional Category</b>	General Government	
<b>Division</b>	Waterfront	<b>Division Priority</b>	6	<b>Department Priority</b> 10

**Purchase/Project Description**

The Portland Harbor Economic Vitality Restoration / Environmental Cleanup Dredge Project ("the Project" or "Project") is being coordinated by the Portland Harbor Commission, the City of Portland, and the City of South Portland. The project, in the planning phase for several years, is seeking funding approval of a \$20,000,000.00 Better Utilizing Investments to Leverage Development (BUILD) Grant from the U.S. Department of Transportation, in May of 2020. The Project has a total estimated cost of \$30,000,000.00 to be funded as follows: + \$20,000,000.00 BUILD Grant, + \$5,000,000.00 (Local Match) Maine Department of Transportation, + \$5,000,000.00 (Local Match) Cities of Portland, South Portland, and property/pier owners participating in the Project = \$30,000,000.00 Total Est. Project Budget.

It is anticipated that the individual property/pier owners will be assessed tipping fees of somewhere between \$10.00 and \$20.41 per cubic yard for the removal of silted/contaminated materials at/around their piers. These dredge "spoils" will be moved to an approved confined aquatic disposal (CAD) site on the South Portland side of Portland Harbor.

It is anticipated the City of South Portland will be making several potential contributions to this \$5 million local match including the following: + up to \$75,000.00 in application and related soft costs (NOTE: The Council appropriated \$30,000.00 for economic assessment costs in FY '20)

+ up to \$100,000.00 in tipping fees related to the dredge work around the City owned Portland Street Pier, + up to \$500,000.00\* which will be utilized to act as:

- a guarantee of individual pier owner financing for their dredge work,
  - a subsidy on individual pier owner tipping fees (perhaps as an interest carry/rate subsidy, or
  - a contribution to lower the cost of tipping fees of South Portland participants in the Project.
- = up to \$675,000.00 total potential City of South Portland financial contribution to the Project.

\*The final form of this support has not been finalized but the City's strong preference is to minimize the contributions well below the \$675,000.00 amount. However, in order to ensure there is adequate funds between the City of Portland, City of South Portland, and individual property owners to demonstrate the needed \$5,000,000.00 in local match for the BUILD Grant we are requesting these sums be appropriated in the upcoming Capital Improvement Plan Budget for fiscal year 2020-2021.

All funds would come from the One Wallace Avenue TIF, which has a balance in excess of \$800,000 at this time.

South Portland's desire is to limit the amount of contribution to already appropriated or requested application and soft costs and the tipping fees for the Portland Street Pier; however this larger request recognizes that some further contribution may be needed in order to garner larger participation by South Portland's private property/pier owners in the Project.

We are working to add – non-municipal sources to the project funding pool (local banks, Finance Authority of Maine (FAME), U.S. Small Business Administration (SBA), Coastal Enterprises, Inc. etc.

**Financial Impact of this Purchase/Project**

+ up to \$100,000.00 in tipping fees related to the dredge work around the City owned Portland Street Pier  
 + up to \$500,000.00\* which will be utilized to act as:  
 - a guarantee of individual pier owner financing for their dredge work, or as a subsidy on individual pier owner tipping fees, or as a contribution to lower the cost of tipping fees for South Portland property /pier owners participating in the Project. Total potential City of South Portland financial contribution to the Project would be up to \$675,000.00

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)					\$ -
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves	\$ 675,000.00				\$ 675,000.00
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 675,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 675,000.00</b>
<b>Source of Cost Estimate</b>	Staff				
<b>Anticipated Annual Operating Costs</b>	N/A	<b>Projected Useful Life</b>	30+ years	<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	<b>Comprehensive Plan Update</b>			
<b>Department</b>	Planning & Development	<b>Functional Category</b>	General Government	
<b>Division</b>	Planning	<b>Division Priority</b>	2	<b>Department Priority</b>

**Purchase/Project Description**

The current Comp Plan was developed over the period of 2000-2002. It was adopted by the City Council on October 15, 2012 and deemed consistent with the Growth Management Act by the State on February 12, 2013. Comp Plan consistency expires after 12 years—in this case on February 12, 2025. However, there already are land use issues, such as regarding the waterfront and the interface between residential and non-residential uses, that ideally would be worked out in the complete context of comprehensive city planning. In addition, the City will have a new Climate plan that should thoroughly be incorporated into every part of the City's Comprehensive Plan and not just added onto it. This CIP item, therefore, is for the first of two years of consultant services for the development of a new Comprehensive Plan. For the first year, funds would come from the existing appropriation for a Waterfront Master Plan as detailed; Waterfront planning would be included in the Comp Plan. In the following year, funds would come in part from TIF balances, in connection with the economic development portion of the plan, as well as from the General Fund. \*\*\* MANAGER ADDED THE MALL AREA AND CASH CORNER MASTER PLANS INTO THIS PROJECT AND ADJUSTED THE COST OF THIS OVER ALL PROJECT TO \$150,000, ALL TO BE FUNDED IN YEAR ONE. ALL PROJECTS DONE INDIVIDUALLY EST TO COST \$195,000 \*\*\*

**Financial Impact of this Purchase/Project**

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 100,000.00				\$ 100,000.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves	\$ 50,000.00				\$ 50,000.00
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 150,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000.00</b>
<b>Source of Cost Estimate</b>	Planning Director				
<b>Anticipated Annual Operating Costs</b>	\$ -	<b>Projected Useful Life</b>	12	<b>Additional Doc.?</b>	No



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	<b>Energy Management Software</b>			
<b>Department</b>	Sustainability	<b>Functional Category</b>	General Government	
<b>Division</b>		<b>Division Priority</b>	<b>Department Priority</b>	2

**Purchase/Project Description**

This is a joint CIP request from the Sustainability, Facilities, and Finance Departments to purchase and implement Energy Manager Software. Energy Manager will streamline municipal energy data collection and management across departments and inform efficiency measures and deferred maintenance schedules for essential building equipment.

Over the past few years, many inefficiencies in the municipal energy data collection and management process have come to the fore. Energy Manager for government has been developed to address the common challenges of energy management in this setting: gathering utility data, streamlining internal allocations, and visually presenting the data in an actionable way.

The Energy Manager platform will meet the needs of all departments interacting with utility data. Utility bill population will reduce staff time spent processing and allocating utility invoices by automatically populating the software with monthly energy use and cost data, and format data into a downloadable format consistent with MUNIS. Data visualizations in the form of reports and charts will show us how municipal buildings consume energy and help inform strategies to meet sustainability goals and reduce municipal energy use. Interval data will direct asset management plans and improve facility maintenance and planning. The use of this energy data is threefold, expanding the impact of CIP funding across the Sustainability, Facilities, and Finance Departments.

In South Portland, 60% of our greenhouse gas emissions come from building energy use. Energy efficiency retrofits and conversions to electric technologies in existing buildings will be a key component in the City's pathway to emissions reductions. Moreover, to work towards accelerated timelines, the Sustainability Office plans to work with the Facilities Director to frontload energy efficiency projects within municipal buildings, where the City has full decision-making authority. Accelerated, deep reductions in our municipal facilities and buildings will rely heavily upon accurate, actionable energy use data.

**Financial Impact of this Purchase/Project**

There would be an on-going annual subscription fee of \$16,000.

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 25,300.00				\$ 25,300.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 25,300.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,300.00</b>
<b>Source of Cost Estimate</b>	Vendor quotes				
<b>Anticipated Annual Operating Costs</b>	\$ 16,000.00	<b>Projected Useful Life</b>	Ongoing	<b>Additional Doc.?</b>	No



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Implementation of the "One Climate Future" Plan			
<b>Department</b>	Sustainability	<b>Functional Category</b>	General Government	
<b>Division</b>		<b>Division Priority</b>	<b>Department Priority</b>	3

**Purchase/Project Description**

We are recommending \$75,000 in Development District/ TIF funds be used to assist with the implementation of the City of South Portland's One Climate Future climate action, adaptation and resiliency plan, now being completed in conjunction with the City of Portland.

Note: \$100,000 was set aside for a Waterfront Masterplan in the 2019-2020 CIP Budget and we understand some portion of those funds were utilized to assist with the refugee/asylum seeker influx to our region in 2019. We believe an amount roughly equal to the \$75,000 proposed in this recommendation remains unexpended and we recommend those funds be repurposed for the use set forth herein.

**Financial Impact of this Purchase/Project**

Up to \$75,000.00 to be funded from repurposment of 2019-2020CIP ation for a Waterfront Masterplan and and shortfall to be funded form existing Development District / TIF Funds. Exact source fund(s) to be utilized to be determined in consultaiton with the City's Finance Director.

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)					\$ -
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves	\$ 75,000.00				\$ 75,000.00
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 75,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 75,000.00</b>
<b>Source of Cost Estimate</b>	Staff				
<b>Anticipated Annual Operating Costs</b>	N/A	<b>Projected Useful Life</b>	30+ Years	<b>Additional Doc.?</b>	Yes

# PARKS AND OPEN SPACE



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**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Veterans Monument at Mill Creek Park Repair			
<b>Department</b>	Parks, Rec, Waterfront	<b>Functional Category</b>	Parks & Open Space	
<b>Division</b>	Parks	<b>Division Priority</b>	2	<b>Department Priority</b> 7

**Purchase/Project Description**

The Parks, Recreation, and Waterfront Department seeks funds to reconstruct/rehabilitate the Veteran's Monument, located in Mill Creek Park, as the current monument is suffering from deteriorating conditions of the structure.

The current Veterans Monument was installed in Mill Creek Park in 2011. It was recently reported to the Parks, Recreation, and Waterfront Department and the City's Facilities Maintenance Department, there is some damage to the monument, as the structure has some visible peeling of the outer layer.

Under the direction of Facilities Maintenance Manager, David Cunningham, contractor Knowles Industrial, was brought in to analyze the situation. Upon inspection, it was determined the outer surface of the structure is probably not the proper material to be used to withstand the elements of this region for an extended period of time. After eight years, the wear and tear is showing. Attached is a memo (with the newspaper article from 2011, in regards to the creation and installation of the monument) from Facilities Manager, Dave Cunningham explaining the situation.

The recommendation, from the contractor, to fix this situation is to essentially do a total rebuild of the monument and duplicate it out of concrete.

Knowles Industrial gave Mr. Cunningham a verbal quote for \$20,000 to repair the monument (noted in the attached memo.)

Maintaining this structure is essential to the City and the efforts of all involved in the construction and dedication of the original monument. We will continue to research this structure and the individuals and groups that helped bring this item of honor and remembrance to the City of South Portland, and to work with them to determine a solution.

If funded, the project would commence as soon as funds became available and estimated completion would be the fall of 2020.

**Financial Impact of this Purchase/Project**

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)	\$ 20,000.00				\$ 20,000.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 20,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000.00</b>
<b>Source of Cost Estimate</b>	Knowles Industrial – Verbal Quote to Facilities Manager				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b> 30+ Years		<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	<b>Replacement Pilings and Floats at Thomas Knight Park</b>				
<b>Department</b>	Parks, Rec, Waterfront	<b>Functional Category</b>	Parks & Open Space		
<b>Division</b>	Waterfront	<b>Division Priority</b>	1	<b>Department Priority</b>	2

**Purchase/Project Description**

The Parks, Recreation, and Waterfront Department seeks \$65,000 in funds to repair the Public Boat Launch at Thomas Knight Park in the Knightville section of South Portland.

Knightville Landing is located in Thomas Knight Park. The landing offers free landing for up to 4 hours and an honor system for fees afterwards. Additionally, Knightville Landing supplies sewage pump-out for an honor system fee as well. South Portland Sailing Club has been a lease tenant at the facility for a few years and operates as a business giving sailing lessons and instructional classes to residents and visitors and, they tie up two vessels from May – September to provide these programs.

Over the past two seasons there has been a noticeable deterioration of the concrete block wall supporting the steel piling that is the base for two seasonal floats for the pier. The damage is such that, during high tides, the floats often were pushed up to the top of the piling and become hooked up and not able to return with the lower tides; causing more damage to the support structures. **Sea Level Rise** is considered a factor in the floats reaching the top of the piling, as it seems to be too short now to continue to support the floats at higher tides.

The two seasonal floats were removed in the fall of 2018, as they were causing unsafe situations for users of the facility. For safety reasons, the floats were not replaced the following spring and to allow additional time to determine the proper course of action. Staff recognizes the missing two (2) floats has caused a difficult situation in regards to space at the pier, and a return of these floats is a must for smooth operations.

**Owens McCullough from Sebago Technics**, the City's contracted engineering firm, was brought in to assess the situation and develop a plan for how to safely return these floats to the facility. It was his estimation the damage to the concrete wall is so significant we should not use that wall as a base and look for another way to add these floats back in. The best and most cost effective way is to add the two floats to the opposite end of the pier.

This will consist of the following:

1. Install two – three pile dolphins (55' foot greenheart piles) or about 330 feet of piling. Based upon some prior pricing the costs should be in the range of \$75 per foot to install. That would suggest a budget of \$35,000 for the piles; accounting for barge, piles misc. materials.
2. Will need to seek Portland Harbor Commission approval. The department has been through this before and it is pretty straight forward but will need to prepare an application, plan and attend a couple of meetings; approximate cost \$2,500.
3. Seek a MDEP permit; I am checking to see which tier of permitting it will be. I think a tier 1 but need to confirm. Will also have to file for an US ACE permit but that can be completed in conjunction with the MDEP permit; practical estimate \$5,000 for the permit.
4. Will have to prepare specs and bid documents; budget \$5,000.
5. Will need to update the submerged lands lease agreement. I am assuming we can use what has already been prepared and update; budget \$1,000.
6. I have not included any borings in the area or surveying. I am hoping we can use what we have, if not, we would likely add \$10,000.

Repairing the system by adding pilings to the other end of the pier and forgoing the current set up, **this will account for the effects of Sea Level Rise**, as the new pilings would be larger than the old pilings installed many years ago. This would give that end of the structure longer useful life.

Maintaining this float system and pier at Knightville Landing is of high importance as this is one of the few public pump-out stations in Portland Harbor. It is used by locals and visitors to bring their small water-craft to pump-out or tie-up and take in a short visit to the Knightville businesses. Without this access, visitors will be less likely to find this facility as accessible and, less likely to frequent one of the special areas of South Portland.

If funded, the project would commence as soon as funds became available and estimated completion would be Summer of 2020.

**Financial Impact of this Purchase/Project**

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 65,000.00				\$ 65,000.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 65,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 65,000.00</b>
<b>Source of Cost Estimate</b>	Sebago Technics - Owens McCullough				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b>	20+ years	<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Pleasantdale Walkway Purchase			
<b>Department</b>	Planning & Development	<b>Functional Category</b>	Parks & Open Space	
<b>Division</b>	Planning	<b>Division Priority</b>	7	<b>Department Priority</b>

**Purchase/Project Description**

The license for the Pleasantdale Walkway portion of the Greenbelt Walkway expires on July 18, 2022. Rather than seek an extension, it would be preferable to now buy the walkway property outright. This CIP item is for half of the estimated purchase price; the other half would be sought in the FY2022 CIP. The estimated cost is based on taking a third of the Assessor's property value for the parcel (\$253,200 x .33 = \$83,556), dividing it between the two years (\$83,556 ÷ 2 = \$41,778), and rounding up to \$50K per year (appraisal, attorneys' fees, etc.). If not funded in this fiscal year, it is likely the full amount will need to be appropriated FY22.

**Financial Impact of this Purchase/Project**

This facility is already being maintained by the Parks Department; its purchase would not affect the operating budget. Funding to come from Land Bank account.

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)					\$ -
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)	\$ 50,000.00	\$ 50,000.00			\$ 100,000.00
<b>TOTALS</b>	<b>\$ 50,000.00</b>	<b>\$ 50,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000.00</b>
<b>Source of Cost Estimate</b>	Planning Director				
<b>Anticipated Annual Operating Costs</b>	Negligible	<b>Projected Useful Life</b>	20 years	<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Multi-Pro 5800-G w/ ExcelaRate Foam Sprayer			
<b>Department</b>	Parks, Rec, Waterfront	<b>Functional Category</b>	Parks & Open Space	
<b>Division</b>	Parks	<b>Division Priority</b>	1	<b>Department Priority</b> 4

**Purchase/Project Description**

The Parks, Recreation and Waterfront Department seeks funds to purchase a Toro Multi Pro 5800-G with Excelarate Sprayer. This machine will be used at the Wainwright Recreation Complex, and other athletic fields maintained by the Parks Department, and all other city parks to apply organic liquid fertilizers and organic control products as part of our organic turf care program. The product line the department uses is from Purely Organic, and this sprayer will spray the following from their product line: Liquid Lawn Food 13-0-4, Liquid Crabgrass Barrier, Liquid weed Shield, Liquid Grub Shield, as well as liquid micro-nutrients packages and soil wetting agents.

This vehicle will cut down on sharing with the golf course which uses its 200 gallon unit as a utility cart as well as a spray unit.

The requested model has a 300 gallon tank that will cut down on the amount of re-fills in order to apply products out over 25 acres of irrigated sports fields and areas in city parks, thus decreasing our downtime of filling up the tank. This unit will be dedicated to spraying only; it will not double as a utility cart, thus keeping the wear and tear down giving it a longer life expectancy (15 years.)

We researched alternative machinery that could run on battery/electric or hybrid fuel and found none. We requested the representative who provided the attached quote to provide any information for an alternative energy powered machine and received the following " Thanks for enquiring about "green" sprayer options, unfortunately there are currently none available in the industry. I will pass the thought on to Toro for future investigation." This email response is copied below..

**Subject: EXTERNAL: Electric/hybrid sprayer**

**This email originated from outside of the City of South Portland Mail System. Do not click links or open attachments unless you recognize the sender and know the content is safe.**

Rick,  
Thanks for enquiring about "green" sprayer options, unfortunately there are currently none available in the industry.  
I will pass the thought on to Toro for future investigation.

Thanks,

Bob Hobbs  
Sent from my iPhone

**Financial Impact of this Purchase/Project**

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)	\$ 51,552.00				\$ 51,552.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 51,552.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 51,552.00</b>
<b>Source of Cost Estimate</b>	Turf Products of Enfield Ct.				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b>	15 years	<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	5010-H Hybrid Fairway Mower (Tier 4 Emissions) - Replacement			
<b>Department</b>	Parks, Rec, Waterfront	<b>Functional Category</b>	Parks & Open Space	
<b>Division</b>	Parks	<b>Division Priority</b>	3	<b>Department Priority</b> 8

**Purchase/Project Description**

The Parks, Recreation and Waterfront Department seeks funds to purchase a Toro Reelmaster 5010- H Hybrid powered Fairway Mower. This machine will be used at the Municipal Golf Course to mow fairways 2 – 3 times per week and will replace a 2003 Toro Fairway Mower nearing the end of its useful life.

The requested model is “The industry’s first and only fairway mower with a true hybrid drive system.” The Exclusive Hybrid Drive System has PowerMatch technology that enables the unit to seamlessly match the power generated to the power required for traction and cutting based on the mowing conditions. The move from hydraulic to electric cutting units eliminates hoses, fittings, and fluid along with over 100 potential leak points. This hybrid model has an average fuel savings of 20% on fuel costs.

The life expectancy of this machine is 15 years. If funding is not available to purchase this machine this year, we will be forced to attempt to make it through another season with the 2003 Fairway Mower which is less energy efficient, and requires extra staff hours repairing the machine to keep it running.

The quote was obtained from Turf Products of Enfield, CT.

**Financial Impact of this Purchase/Project**

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)					\$ -
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves	\$ 62,879.00				\$ 62,879.00
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 62,879.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 62,879.00</b>
<b>Source of Cost Estimate</b>	Turf Products of Enfield Ct				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b> 15 years		<b>Additional Doc.?</b>	Yes

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# PUBLIC SAFETY



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**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Vehicle Lifts for Fire Mechanic			
<b>Department</b>	Fire	<b>Functional Category</b>	Public Safety	
<b>Division</b>		<b>Division Priority</b>		<b>Department Priority</b> 1

**Purchase/Project Description**

The Fire Department maintains its own equipment with a FT mechanic assigned to the department. The department "leases" a bay and office at the public services building. When this building opened, the original vehicle lifts from the previous locations were reassigned to the new location. Currently, the mechanic uses six 220 volt lifts (ladder trucks have 3 axels) that are at least 10+ years old to work on fire apparatus. The bay the FD mechanic is assigned to was not wired with a 220 volt power supply. In order to use the lifts the FD mechanic must unplug machinery in one of the PWD mechanics' bays. The City Bus Service and Public Works mechanics were provided battery operated lifts when the new facility opened and do not need power supplies (other than to charge at night).

This past fall, a number of the lifts stopped working. As they are pretty much obsolete, it took weeks to get them operational again and, even then, we were only able to get four operational and we were told this was a temporary situation. This is not only important for safety reasons, but not having functioning lifts delays work on emergency response vehicles or, forces us to send the vehicles out to outside repair shops, which significantly increases the cost of the repairs. The department is requesting to purchase six new battery operated vehicle lifts.

**Financial Impact of this Purchase/Project**

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)					\$ -
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest	\$ 70,000.00				\$ 70,000.00
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 70,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 70,000.00</b>
<b>Source of Cost Estimate</b>	Vendor Proposal				
<b>Anticipated Annual Operating Costs</b>	\$ 1,000.00	<b>Projected Useful Life</b>	15	<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Replacement of Command Vehicle			
<b>Department</b>	Fire	<b>Functional Category</b>	Public Safety	
<b>Division</b>		<b>Division Priority</b>	<b>Department Priority</b>	2

**Purchase/Project Description**

The Fire Department is looking to replace a 2006 Chevrolet Tahoe, which is used as a department command vehicle for the fire inspector. Based on a 12-year life span this vehicle should have been replaced in the 2019 (FY20 CIP) but was delayed due to other needs. This vehicle has 123,346 miles.

For this request, we are looking to purchase a replacement SUV. Quote below is for reference only and does not include, emergency lighting/siren, radios, lettering, and rear command center insert. Understanding the City is looking to become as carbon neutral as possible, the department will look at hybrid engine options, as long as the vehicle meets the department's size, space, and towing capacity requirements.

**Financial Impact of this Purchase/Project**

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)					\$ -
General Fund Reserves	\$ 55,000.00				\$ 55,000.00
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 55,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 55,000.00</b>
<b>Source of Cost Estimate</b>	Online Pricing				
<b>Anticipated Annual Operating Costs</b>	\$ 3,500.00	<b>Projected Useful Life</b>	12	<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Fire Nozzles			
<b>Department</b>	Fire	<b>Functional Category</b>	Public Safety	
<b>Division</b>		<b>Division Priority</b>		<b>Department Priority</b> 3

**Purchase/Project Description**

The Fire Department is looking to replace its fire hose nozzles. Historically the department replaces a couple of nozzles a year. Currently, the department has six fire engines and one quint, each with at least 6 fire nozzles for roughly a total of 40 to 45 nozzles in the department. The challenge with replacing a few each year is some are very old (20+ years old) and, much like everything in our modern age, the technology changes, and improves, rapidly leaving some of the older nozzles obsolete and no longer repairable. There is also the concern with the lack of consistency between nozzles/apparatus. While overall, the nozzles are not complicated to operate, there are subtle differences between different brands and newer models that firefighters need to remember, and be able to operate, in the heat of battle. At roughly \$500.00 per nozzle, we are hoping to replace at least 40 of them to standardize all the nozzles in the department.

**Financial Impact of this Purchase/Project**

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 20,000.00				\$ 20,000.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 20,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000.00</b>
<b>Source of Cost Estimate</b>	Online Pricing				
<b>Anticipated Annual Operating Costs</b>	\$ -	<b>Projected Useful Life</b>	15	<b>Additional Doc.?</b>	No

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**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	FY2021 Regional Crime Lab			
<b>Department</b>	Police	<b>Functional Category</b>	Public Safety	
<b>Division</b>		<b>Division Priority</b>	1	<b>Department Priority</b> 1

**Purchase/Project Description**

Since 2006, South Portland has been a member of the Metro Regional Coalition and has worked collaboratively with Portland, Scarborough, Westbrook, Falmouth, Cape Elizabeth, Yarmouth, and Cumberland County to create a regional crime lab. Each of the joining members will pay a proportionate share (based on population) of the cost of renovations to the City of Portland's Public Safety Building located at 109 Middle Street. South Portland's share was estimated at \$15,987 per year for 20 years, totaling \$319,740. Additionally, each municipality will contribute yearly for equipment purchase and replacement. South Portland's share was estimated at \$2,062 per year for 10 years, totaling \$20,620. The Capital Improvement Plan request is for \$12,000 per year through FY 2026 to fund this project.

**Financial Impact of this Purchase/Project**

The anticipated cost is estimated at \$12,000 for FY 21 to meet the financial commitment from the inter-local agreement.

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 36,000.00	\$ 72,000.00
General Fund Reserves					
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 12,000.00</b>	<b>\$ 12,000.00</b>	<b>\$ 12,000.00</b>	<b>\$ 36,000.00</b>	<b>\$ 72,000.00</b>
<b>Source of Cost Estimate</b>	Inter-local Agreement				
<b>Anticipated Annual Operating Costs</b>	\$2,500	<b>Projected Useful Life</b>	20 Years	<b>Additional Doc.?</b>	No



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Mobil Video System Replacement			
<b>Department</b>	Police	<b>Functional Category</b>	Public Safety	
<b>Division</b>		<b>Division Priority</b>	2	<b>Department Priority</b> 2

**Purchase/Project Description**

This capital improvement request is for the purchase of replacement vehicle and body worn video equipment for the Police Department. This equipment allows the recording of incidents and events as required by policy and provides video documentation of enforcement actions that can be used as evidence in a prosecution.

The equipment currently being used varies in age and many units either have or are reaching the end of their useful life expectancy. Numerous units are not reliable older models that are in need of replacement. The new equipment will integrate with the older system backbone which allows recorded data from the mobile units to be downloaded wirelessly from the vehicles to a server located in the police department and in the case of the body cameras, while they are charging. With significant and on-going advances in technology, we expect even more improved audio and video quality in the recordings as well as more efficient storage capability.

**Financial Impact of this Purchase/Project**

The estimated \$75,000 cost in FY21 will replace all of the body cameras and include a three-year no fault warranty. It will also allow replacement of the most problematic mobile units. The remainder of the replacement will occur in a subsequent CIP. The anticipated annual operating cost of \$2,000 is primarily for accessories issued to officers and items required for equipment installation.

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 73,440.00				\$ 73,440.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest	\$ 1,560.00				\$ 1,560.00
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 75,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 75,000.00</b>
<b>Source of Cost Estimate</b>	Watch Guard				
<b>Anticipated Annual Operating Costs</b>	<b>\$ 2,000.00</b>	<b>Projected Useful Life</b>	5-10 years	<b>Additional Doc.?</b>	No



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Portable Radio Replacement (30 radios)				
<b>Department</b>	Police	<b>Functional Category</b>	Public Safety		
<b>Division</b>		<b>Division Priority</b>	3	<b>Department Priority</b>	3

**Purchase/Project Description**

This capital improvement request is for the purchase of thirty replacement dual band portable radios for the police department. The new units will replace approximately half of the total number of radios that are presently in use. The current radios are nine years old and are approaching the end of their useful life. The radios that are in the worst condition will be replaced first and the other units will be replaced during the next fiscal year. \*\*\* MANAGER REDUCED TO 20 RADIOS, \$110,000 \*\*\*

**Financial Impact of this Purchase/Project**

Although the new units will be warranted, additional batteries, lapel mics, ear pieces etc. add an operating budget impact of approximately \$5,000 a year in the radio maintenance account.

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 69,118.00				\$ 69,118.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest	\$ 40,882.00				\$ 40,882.00
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 110,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 110,000.00</b>
<b>Source of Cost Estimate</b>	Motorola Quote				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b>	10 years	<b>Additional Doc.?</b>	No



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	<b>X7 Taser Replacement (58)</b>			
<b>Department</b>	Police	<b>Functional Category</b>	Public Safety	
<b>Division</b>		<b>Division Priority</b>	4	<b>Department Priority</b> 4

**Purchase/Project Description**

Currently SPPD sworn officers are equipped with the Taser X26 (generation 2) which went into production in May of 2003. Since that time frame Axon, the corporation which produces the Taser products, has had significant technology and officer safety improvements in its next 5 generations of Taser. The Taser X7 (generation 7) came on to the market in mid-2018 and is a vastly more effective and efficient product that significantly reduces the risk of injury to officers and offers many additional options that will assist our officers in making it home safely to their families at the end of each tour. The X7 streamlines the training, record keeping, and inventory management process with modern internet-based functionality. Our current Tasers are outdated (average life cycle of 5 years) and antiquated and I would be negligent in my duty as Chief if I didn't advocate for an immediate transition to this this product. The Taser 7 has functionality that allows for the de-escalation of critical incidents without the deployment of the probes which compliments the Mental Health First Aid and Crisis Intervention Team training all SPPD officers have received. The Taser Certification Plan spreads the purchase price over 5 years (interest free) and includes the Taser, holster, training and duty cartridges, rechargeable batteries, on-line annual training and instructor certification, network connected docking station, and a 5 year immediate replacement warranty. The current pricing includes a \$10,440.00 trade value in year 1.

**Financial Impact of this Purchase/Project**

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 16,539.50	\$ 41,760.00	\$ 41,760.00	\$ 83,520.00	\$ 183,579.50
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest	\$ 14,780.50				\$ 14,780.50
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In	\$ 10,440.00				\$ 10,440.00
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 41,760.00</b>	<b>\$ 41,760.00</b>	<b>\$ 41,760.00</b>	<b>\$ 83,520.00</b>	<b>\$ 208,800.00</b>
<b>Source of Cost Estimate</b>	Axon Quote				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b> 5 years		<b>Additional Doc.?</b>	No



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	<b>AED Equipment Replacement</b>			
<b>Department</b>	Police	<b>Functional Category</b>	Public Safety	
<b>Division</b>		<b>Division Priority</b>	5	<b>Department Priority</b> 5

**Purchase/Project Description**

Currently 10 of the SPPD AED's are outside of the 10 year life cycle identified by the manufacturer specifications. My plan would be to replace 5 AED's in FY21 and 5 in FY22 which would bring us up-to-date and lower the risk of equipment malfunction and failure significantly. This piece of equipment is critical in the preservation of life. The quote from Common Cents EMS Supply includes the purchase of 5 sets of pediatric pads, 5 AED's, 5 lithium Batteries, an adult training manikin, and an infant training manikin.

**Financial Impact of this Purchase/Project**

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 3,817.00	\$ 7,565.00			\$ 11,382.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest	\$ 5,000.00				\$ 5,000.00
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 8,817.00</b>	<b>\$ 7,565.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,382.00</b>
<b>Source of Cost Estimate</b>	Common Cents EMS Supply Quote				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b> 10 years		<b>Additional Doc.?</b>	No



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	<b>Radar Equipment Replacement</b>			
<b>Department</b>	Police	<b>Functional Category</b>	Public Safety	
<b>Division</b>		<b>Division Priority</b>	6	<b>Department Priority</b> 6

**Purchase/Project Description**

The requested funds will allow SPPD to replace 5 antiquated and outdated in-car mobile Stalker Radar units that are currently working intermittently and are literally on their last legs. These new units (\$2,213.00 each) would be installed in police patrol vehicles regularly assigned to proactive and targeted speed enforcement. In addition, funds will be used to purchase an All Traffic Solutions SpeedAlert 24 Radar Message Sign Trailer (\$21,469.00) which will be used by members of the SPPD Traffic Unit in conjunctions with the FY21 budgeted All Traffic Solution StatTrak Data Collector for a data-driven speed reduction strategy designed to improve the quality of life of the SPPD community and motoring public significantly. One of the most frequent quality of life issues that is reported to SPPD is speeding vehicles in neighborhoods. This equipment will produce professional reports containing the volume and speed of vehicles recorded by date and time which can be accessed remotely while the equipment remains in place. These reports will drive the level, date, and time of targeted enforcement which will result in allocating scarce resources more efficiently. The reports will also be available for public viewing and to deliver to residents who have reported issues in their neighborhoods.

**Financial Impact of this Purchase/Project**

The anticipated cost for FY21 is \$32,570.00 with an annual TrafficCloud Stats Suite App. expense of \$1500.00 for all future years. \$8,570

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 24,000.00				\$ 24,000.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)	\$ 8,570.00				\$ 8,570.00
<b>TOTALS</b>	<b>\$ 32,570.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 32,570.00</b>
<b>Source of Cost Estimate</b>	Stalker Radar & All Traffic Solutions Quotes				
<b>Anticipated Annual Operating Costs</b>	\$ 1,500.00	<b>Projected Useful Life</b> 5-10 years	<b>Additional Doc.?</b>	No	

# PUBLIC WORKS AND TRANSPORTATION



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**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Transit Bus Local Match Escrow (toward 2022 Purchase of 3)			
<b>Department</b>	Transportation	<b>Functional Category</b>		
<b>Division</b>		<b>Division Priority</b>	<b>Department Priority</b>	3

**Purchase/Project Description**

The South Portland Bus Service will be applying for a grant from the Federal Transit Administration in 2023 to acquire three (3) replacement transit buses for those purchased in 2011. The gross estimated cost is \$1,500,000 of which the grant is expected to cover 85% or \$1,275,000. The required local match of 15% would be \$225,000. Finance Director Greg L'Heureux suggested the Bus Service apply for and escrow \$50,000 over each of the current and remaining years prior to 2023 to avoid a huge CIP local match request in 2023. \*\*\* MANAGER REDUCED FROM \$50,000 to \$25,000 \*\*\*

**Financial Impact of this Purchase/Project**

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 25,000.00				\$ 25,000.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 25,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000.00</b>
<b>Source of Cost Estimate</b>	Amortized over current and remaining years prior to 2023 of 15% local match for \$1,500,000 bus purchase. Cost based on current cost of transit buses at \$410,000 inflated at 3% per year to \$500 in six years.				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b>	12 years	<b>Additional Doc.?</b>	No



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	<b>Bus Reserve</b>			
<b>Department</b>	Transportation	<b>Functional Category</b>		
<b>Division</b>		<b>Division Priority</b>	<b>Department Priority</b>	2

**Purchase/Project Description**

Due to the Federal Transit Administration (FTA)-required schedule between the procurement and delivery of replacement transit buses, an increasing amount of City funds have been dedicated to vehicle maintenance costs including parts and tooling. The Bus Reserve funding has been used to extend the life of all buses currently in the fleet until they are replaced. \*\*\*  
MANAGER REDUCED FROM \$50,000 to \$25,000 \*\*\*

Also, Bus Reserve funding has been used to acquire ancillary equipment used to service buses and augment bus service such as maintaining bicycle racks, radio equipment, and signage.

In summary, this FY21 request is based on the need to continue bus repairs and maintenance to extend the useful life of buses and the acquisition of ancillary maintenance equipment.

**Financial Impact of this Purchase/Project**

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 50,000.00	\$ 50,000.00	\$ 100,000.00		\$ 200,000.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 50,000.00</b>	<b>\$ 50,000.00</b>	<b>\$ 100,000.00</b>	<b>\$ -</b>	<b>\$ 200,000.00</b>
<b>Source of Cost Estimate</b>	Analysis and experience during FY2018/2019 budget process				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b>	12 years	<b>Additional Doc.?</b>	No



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	AVL/CAD Vehicle Locator System			
<b>Department</b>	Transportation	<b>Functional Category</b>	Public Works & Transportation	
<b>Division</b>		<b>Division Priority</b>	<b>Department Priority</b>	1

**Purchase/Project Description**

The current contract with Clever Devices for these services expires in May of 2021. We need to begin the procurement process in January 2021 to avoid having a gap in our service. We have received preliminary estimates (not formal bids) of about \$100,000 for the first year with \$50,000 in subsequent years two through five. These costs are eligible for FTA grant support at the 80% level. I will apply for such grants in the next submission period which will occur around June 2020. Formal bids will be solicited in November 2020.

**Financial Impact of this Purchase/Project**

Financial impact of the local match of \$50,000 over a five year period is associated with this item. The AVL system is essential to operate the bus service. The costs include maintenance and personnel assistance to trouble shoot and modify the system as schedules change. Some of these costs will come from the local match of \$25,000 that will be spent on the current and extended AVL Planning Project that is now in place and supported at the 80% level by FTA.

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)	\$ 20,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 50,000.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants	\$ 80,000.00	\$ 40,000.00	\$ 40,000.00	\$ 40,000.00	\$ 200,000.00
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 100,000.00</b>	<b>\$ 50,000.00</b>	<b>\$ 50,000.00</b>	<b>\$ 50,000.00</b>	<b>\$ 250,000.00</b>
<b>Source of Cost Estimate</b>	Informal quotes				
<b>Anticipated Annual Operating Costs</b>	See above	<b>Projected Useful Life</b>	5 years	<b>Additional Doc.?</b>	No

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**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	<b>Building Improvements</b>			
<b>Department</b>	Planning & Development	<b>Functional Category</b>	General Government	
<b>Division</b>	Code Enforcement	<b>Division Priority</b>	1	<b>Department Priority</b>

**Purchase/Project Description**

The building housing the Planning & Development Department continues to require substantial upgrades as we prepare for at least another five years of occupying that space. This CIP request is for general maintenance and office equipment upgrades, to include the following: 1. Filing System - The cabinets used for our filing system have reached the end of their capacity. This system holds all of the documentation and property files, including permits and development reviews. The plan is to replace 21 of the existing four drawer cabinets with seven Rotary Action File Cabinets that will increase the current file capacity; additionally there are approximately 20 old cabinets that are full or overflowing with Planning Board, Board of Appeals, and other department files. The plan is to purchase eight 6-shelf Lateral File Cabinets in order to appropriately file and protect these documents; additionally the City is currently using approximately 30 plastic waste bins to hold rolled blueprint drawings. These files had previously been stored in an area susceptible to moisture so this was done to protect the documents. The plan is to purchase storage shelving to replace all of the bins. By State Law, the City must retain these plans for the life of the building plus one year. The new vertical storage units will create better organization and open up the floor space for other office uses; 2. Large Format Scanner and Printer - The department is currently in need of a large format scanner/printer that will be integral to accomplish our goal of scanning files into digital format for record retention. Additionally, many of the paper files do not warrant physical preservation, and could be digitized and then destroyed. The purchase of a quality scanner/printer would reduce the storage of paper files and would allow our department to implement a process to scan documents and expand the electronic filing system; 3. ADA Accessibility - improvements have been made to the building making it more ADA accessible but additional work remains. One project involves a restroom renovation that will involve interior construction, plumbing and electrical; 4. Emergency Management - The building does not currently have a back up generator and would be unable to act as an alternate shelter during a sustained event. To be clear, this building is not the community's designated shelter, but could act as an alternate shelter or warming center if required. The installation of a generator plus lighting upgrades, sensors, etc. would allow the department to continue operating in the event of a lengthy power outage; 5. General Improvements - The building has ongoing needs for updates and improvements beyond the normal custodial maintenance. These repairs may include roofing, paint and trim, electrical upgrades and code compliance, parking lot improvements, appliances and office equipment, and furniture. \*\*\*\*  
MANAGER UPDATED TO FUND ONLY LARGE FORMAT PRINTER. ADA AND MISC REPAIR ITEMS WILL BE ADDRESSED WITH EXISTING FUNDS. CUT GENERATOR REQUEST AND PUSHED BACK FILE CABINET REQUEST TO FUTURE CIP. COST REDUCED FROM \$120,000 TO \$12,000 \*\*\*

**Financial Impact of this Purchase/Project**

The estimated cost of all repairs and upgrades are as follows: \$48,000 for filing system upgrades, including new cabinets, shelving system, and related modifications; \$12,000 for new large format printer/scanner; \$20,000 for ADA Accessibility; \$20,000 for emergency preparedness; \$20,000 for general repairs and other building improvements.

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 12,000.00				\$ 12,000.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 12,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,000.00</b>
<b>Source of Cost Estimate</b>	Staff				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b>		<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Broadway Signals at Evans and Lincoln			
<b>Department</b>	Planning & Development	<b>Functional Category</b>	Public Works & Transportation	
<b>Division</b>	Planning	<b>Division Priority</b>	1	<b>Department Priority</b>

**Purchase/Project Description**

Construction cost increases, plus some scope expansions, resulted in this project being significantly over budget. The project was then trimmed as much as possible, but PACTS and MaineDOT are requiring that connection to the RTMS signal system be left in the project. Cost is based on:

Fiber Drops at both intersections and 1 at Broadway/ Westbrook Street	\$ 6,000
GWl Spicing at both intersections and at Broadway/ Westbrook Street	\$ 4,500
3 switches (2 at the intersections and 1 at Broadway/ Westbrook Street)	<u>\$13,500</u>
Total	\$24,000

The work at Broadway/Westbrook is necessary because the connection has to be made with the traffic server which is not the same as the City/GWI server.

PACTS generally participates in cost increases for situations like this at 80%.

**Financial Impact of this Purchase/Project**

None

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)					\$ -
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants	\$ 19,200.00				\$ 19,200.00
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves	\$ 4,800.00				\$ 4,800.00
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 24,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 24,000.00</b>
<b>Source of Cost Estimate</b>	Planning Director				
<b>Anticipated Annual Operating Costs</b>	\$ 200.00	<b>Projected Useful Life</b>	20	<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Pedestrian Safety and Traffic Improvements			
<b>Department</b>	Planning & Development	<b>Functional Category</b>	Public Works & Transportation	
<b>Division</b>	Planning	<b>Division Priority</b>	6	<b>Department Priority</b>

**Purchase/Project Description**

Broadway Corridor pedestrian safety improvements, Westbrook Street Multi-Use Path, and Adaptive Signal work—as approved in the November 5, 2019 bond referendum.

**Financial Impact of this Purchase/Project**

Additional crosswalks will add to the Public Works striping materials costs and may require additional staff time. New RRFBs will require periodic repairs. Funds should be reserved annually for the eventual painting and repairing of the portion of the MUP under the I-295 overpass.

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)					\$ -
General Fund Reserves					\$ -
General Obligation Bonds	\$ 2,275,000.00				\$ 2,275,000.00
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 2,275,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,275,000.00</b>
<b>Source of Cost Estimate</b>	Sebago Technics				
<b>Anticipated Annual Operating Costs</b>	\$ 1,000.00	<b>Projected Useful Life</b>	20	<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	I-295 Exit 4 Southbound Ramp			
<b>Department</b>	Planning & Development	<b>Functional Category</b>	Public Works & Transportation	
<b>Division</b>	Planning	<b>Division Priority</b>	9	<b>Department Priority</b>

**Purchase/Project Description**

This is a MaineDOT project with a 10% match from the City. It will add to Exit 4 a main street to I-295 Exit 4 southbound movement. This will reduce traffic through Cash Corner and will move some truck traffic off of portions of Broadway and Main Street. The City committed \$35,000 in 2017 toward the engineering portion of the project (Order #135-16/17), and it is anticipated that, in the coming year, the City will be asked to enter into an agreement with MaineDOT for 10% of the construction cost, or an estimated \$103,150.

**Financial Impact of this Purchase/Project**

There will be indirect financial benefits from reducing crashes and congestion as well as from moving some truck traffic out of the Main Street revitalization area.

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)					\$ -
General Fund Reserves	\$ 35,000.00				\$ 35,000.00
General Obligation Bonds					\$ -
Grants	\$ 2,254,850.00				\$ 2,254,850.00
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves	\$ 103,150.00				\$ 103,150.00
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 2,393,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,393,000.00</b>
<b>Source of Cost Estimate</b>	MaineDOT				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b>	50	<b>Additional Doc.?</b>	No



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Tandem Axle Plow Truck			
<b>Department</b>	Public Works	<b>Functional Category</b>	Public Works & Transportation	
<b>Division</b>		<b>Division Priority</b>		<b>Department Priority</b> 1

**Purchase/Project Description**

The Public Works Department is requesting funding for one tandem axle plow truck equipped for plowing operations. This truck would replace a 1997 Road Grader that has reached the end of its useful life. This grader is outdated and we cannot obtain parts to keep it on the road. The new truck will be a frontline truck during snow removal operations. This new truck is also more useful than the grader all year round. If this truck is not funded and the grader has any more major breakdowns, the department would be down a front line piece of equipment during snow plow operations.

**Financial Impact of this Purchase/Project**

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)					\$ -
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants	\$ 100,000.00				\$ 100,000.00
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest	\$ 150,000.00				\$ 150,000.00
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 250,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000.00</b>
<b>Source of Cost Estimate</b>	HP Fairfield and Portland North Truck Center				
<b>Anticipated Annual Operating Costs</b>	\$ 1,000.00	<b>Projected Useful Life</b>	12	<b>Additional Doc.?</b>	No



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Municipal Services Facility Forklift			
<b>Department</b>	Public Works	<b>Functional Category</b>	Public Works & Transportation	
<b>Division</b>		<b>Division Priority</b>		<b>Department Priority</b> 2

**Purchase/Project Description**

The Public Works Department is requesting \$35,000 to purchase a forklift for the Municipal Services Facility. Currently the facility uses either a skidsteer or frontend loader with forks to load, and offload, materials coming in to the facility. The facility takes deliveries every week and the steady use of the skidsteer and frontend loader is unsafe and inefficient. The forklift has everyday uses in the maintenance facility and can be used by the various departments at the facility.

**Financial Impact of this Purchase/Project**

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)					\$ -
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest	\$ 35,000.00				\$ 35,000.00
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 35,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,000.00</b>
<b>Source of Cost Estimate</b>	WD Mathews Machinery				
<b>Anticipated Annual Operating Costs</b>	\$ 500.00	<b>Projected Useful Life</b>	10	<b>Additional Doc.?</b>	No



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Pedestrian and School Safety				
<b>Department</b>	Public Works	<b>Functional Category</b>		Public Safety	
<b>Division</b>		<b>Division Priority</b>		<b>Department Priority</b>	3

**Purchase/Project Description**

The Public Works Department is requesting \$60,000 for the installation of RRFBS and School Zone lights. The Citizen's Initiative Assisting with Speed Control group presented its findings to the Traffic Safety Committee meeting at the South Portland Police Department. Three major areas of concerns came to the forefront. There is a need for the RRFBS at the crosswalk on Highland Avenue at Brown School. There is a need for school zones flashing lights on Wescott Road and there is a need for school zone flashing lights on Ocean Street between Broadway and Highland Avenue. The amount requested will provide all the equipment with installation at these locations as well as include two (2) portable flashing radar signs allowing movement throughout the City. \*\*\* MANAGER REDUCED TO \$30,000 \*\*\*

**Financial Impact of this Purchase/Project**

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<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 6,937.00				\$ 6,937.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest	\$ 23,063.00				\$ 23,063.00
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 30,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000.00</b>
<b>Source of Cost Estimate</b>	Electric Light Company				
<b>Anticipated Annual Operating Costs</b>	<b>\$ 1,000.00</b>	<b>Projected Useful Life</b>	<b>10</b>	<b>Additional Doc.?</b>	<b>Yes</b>



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Sidewalk Program			
<b>Department</b>	Public Works	<b>Functional Category</b>	Public Works & Transportation	
<b>Division</b>		<b>Division Priority</b>		<b>Department Priority</b> 4

**Purchase/Project Description**

The Public Works Department is requesting \$500,000 to repair, replace, and install new sidewalks throughout the City. The work is associated with the condition assessment that was done and to fund sidewalks on other street reconstruction projects.  
 \*\*\*MANAGER REDUCED TO \$250,000 \*\*\*

**Financial Impact of this Purchase/Project**

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 250,000.00				\$ 250,000.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 250,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000.00</b>
<b>Source of Cost Estimate</b>	Ransom Consulting and MDEP				
<b>Anticipated Annual Operating Costs</b>	\$ 1,000.00	<b>Projected Useful Life</b>	20	<b>Additional Doc.?</b>	No



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Waterman Drive Paving Project (PACTS Match)			
<b>Department</b>	Public Works	<b>Functional Category</b>	Public Works & Transportation	
<b>Division</b>		<b>Division Priority</b>		<b>Department Priority</b> 5

**Purchase/Project Description**

The Public Works Department is requesting \$84,576 (~~\$86,266.80 - signed 3/2020~~) to provide matching funds for the PACTS paving project on Waterman Dr. This project has a MDOT WIN # 023981.00. The project will consist of a 2" mill and fill on Waterman Drive from Broadway to Ocean Street. The total project cost is \$338,301 (~~\$424,567.80~~) with the City responsible for 25% of the total cost. A three party agreement was signed between the City, MDOT, and PACTS in December of 2018 (~~and March of 2020~~).

**Financial Impact of this Purchase/Project**

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)					\$ -
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves	\$ 84,576.00				\$ 84,576.00
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 84,576.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 84,576.00</b>
<b>Source of Cost Estimate</b>	MDOT and PACTS				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b>	12	<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Skidsteer			
<b>Department</b>	Public Works	<b>Functional Category</b>	Public Works & Transportation	
<b>Division</b>		<b>Division Priority</b>		<b>Department Priority</b> 6

**Purchase/Project Description**

The Public Works Department is requesting \$45,000 to purchase a new skidsteer. The new skidsteer will be replacing a 2001 Bobcat skidsteer that has reached the end of its useful life. The skidsteer is used primarily for construction projects. It is used during grinding and paving operations as well as sidewalk construction. It is on the road almost every day during the construction season. The equipment is also used in winter time to clean up around the Municipal Services Facility.

**Financial Impact of this Purchase/Project**

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)					\$ -
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest	\$ 45,000.00				\$ 45,000.00
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 45,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 45,000.00</b>
<b>Source of Cost Estimate</b>	Jordan Equipment				
<b>Anticipated Annual Operating Costs</b>	\$ 1,000.00	<b>Projected Useful Life</b>	10	<b>Additional Doc.?</b>	No



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Traffic Signal Upgrades			
<b>Department</b>	Public Works	<b>Functional Category</b>	Public Works & Transportation	
<b>Division</b>		<b>Division Priority</b>		<b>Department Priority</b> 7

**Purchase/Project Description**

The Public Works Department is requesting \$150,000 to maintain and upgrade the traffic signals throughout the City. Sebago Technics did an inventory and assessment of the signals in 2018. The conclusion of this assessment showed the City needing to spend an average of \$125,000 over the next 20 years for replacement and maintenance of the signals. \*\*\* MANAGER REDUCED TO \$90,000 \*\*\*

**Financial Impact of this Purchase/Project**

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)	\$ 90,000.00				\$ 90,000.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 90,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 90,000.00</b>
<b>Source of Cost Estimate</b>	Sebago Tech and In-house estimates				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b>	20	<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Additional Venting for the Capped MSW Landfill			
<b>Department</b>	Public Works	<b>Functional Category</b>	Public Works & Transportation	
<b>Division</b>		<b>Division Priority</b>		<b>Department Priority</b> 8

**Purchase/Project Description**

The Public Works Department is requesting \$30,000 to add additional venting on the MSW capped landfill. It has been determined by the MDEP the landfill is not producing the amount of methane that is expected through annual testing and monitoring. The MDEP has requested the City install additional venting on the cap to monitor the venting of the methane gas.

**Financial Impact of this Purchase/Project**

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 30,000.00				\$ 30,000.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 30,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000.00</b>
<b>Source of Cost Estimate</b>	Ransom Consulting and MDEP				
<b>Anticipated Annual Operating Costs</b>	\$ 1,000.00	<b>Projected Useful Life</b>	20	<b>Additional Doc.?</b>	No



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Sealing the Floors in the Cold Storage Buiding and the Columns in the Vehicle Storage Building			
<b>Department</b>	Public Works	<b>Functional Category</b>	Public Works & Transportation	
<b>Division</b>		<b>Division Priority</b>		<b>Department Priority</b> 9

**Purchase/Project Description**

The Public Works Department is requesting \$60,000 to seal and coat the cement floor in the cold storage building. We are already seeing some wear and tear on these concrete floors and rust on the building columns. This process will seal the floor and rust proof the columns to prevent any futher degradation of the floors and columns. This process is recommended to be done every 10 years.

**Financial Impact of this Purchase/Project**

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)					\$ -
General Fund Reserves	\$ 60,000.00				\$ 60,000.00
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 60,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,000.00</b>
<b>Source of Cost Estimate</b>	Knowles Industrial Services Corporation				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b>	10	<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Highland Ave Paving Project (PACTS Match)			
<b>Department</b>	Public Works	<b>Functional Category</b>	Public Works & Transportation	
<b>Division</b>		<b>Division Priority</b>		<b>Department Priority</b> 10

**Purchase/Project Description**

The Public Works Department is requesting \$186,705 to provide matching funds for the PACTS paving project on Highland Ave. This project is a 2" mill and fill that runs from the Scarborough line to Alfred St. This project has a State WIN # 023979.00. The total project costs is \$746,819 with the City being responsible for 25% of the cost. A three party agreement between the City, MDOT, and PACTS was signed in December of 2018.

**Financial Impact of this Purchase/Project**

<b>Funding Source(s)</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year(s) 4+</b>	<b>TOTALS</b>
Fund Balance (General Fund)	\$ 186,705.00				\$ 186,705.00
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest					\$ -
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 186,705.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 186,705.00</b>
<b>Source of Cost Estimate</b>	PACTS and MDOT				
<b>Anticipated Annual Operating Costs</b>		<b>Projected Useful Life</b>		<b>Additional Doc.?</b>	Yes



**City of South Portland, Maine  
Capital Purchase Request Form**



*Fiscal Year 2021 Capital Improvement Plan*

<b>Project Title</b>	Public Works Asphalt Roller			
<b>Department</b>	Public Works	<b>Functional Category</b>	Public Works & Transportation	
<b>Division</b>		<b>Division Priority</b>		<b>Department Priority</b> 11

**Purchase/Project Description**

The Public Works Department is requesting \$45,000 to purchase a new asphalt roller. This roller would be replacing a 2003 asphalt roller. The roller is used in all asphalt work including grinding and paving as well as bituminous sidewalk repair and replacement.

**Financial Impact of this Purchase/Project**

Funding Source(s)	Year 1	Year 2	Year 3	Year(s) 4+	TOTALS
Fund Balance (General Fund)					\$ -
General Fund Reserves					\$ -
General Obligation Bonds					\$ -
Grants					\$ -
Impact Fees					\$ -
Prior Year CIP Balances/Accrued Interest	\$ 45,000.00				\$ 45,000.00
Sewer User Fund Reserves/Surplus					\$ -
Reserves					\$ -
Trade-In					\$ -
Other (explain in description above)					\$ -
<b>TOTALS</b>	<b>\$ 45,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 45,000.00</b>
<b>Source of Cost Estimate</b>	Ambrose Equipment				
<b>Anticipated Annual Operating Costs</b>	\$ 500.00	<b>Projected Useful Life</b>	15	<b>Additional Doc.?</b>	No

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SECTION III  
Appendix

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## Appendix

- A. *The Capital Improvement Budget Process for the City of South Portland*
- B. *Capital Improvement Plan Project Evaluation Guidelines*
- C. *Other Demographic, Economic, and Governmental Statistical Information*
- D. *Fund Balance Policy*
- E. *Analysis of Bonded Indebtedness*
- F. *Building, Equipment, Vehicle and Technology Inventory of the City*
- G. *Glossary*

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***The Capital Improvement Budget Process for the City of South Portland***

As used in this charter, "capital project" or "project" mean[s] (a) any physical public betterment or improvement and any preliminary studies and surveys relative thereto; (b) the acquisition of property of a permanent nature; (c) the purchase of equipment for any public betterment or improvement when first erected or acquired; (d) the purchase of equipment and vehicles, either the first acquisition or replacement thereof, for use by the various departments of the city.

The City Manager annually presents a seven-year Capital Improvement Plan to the City Council. As part of the Capital Improvement Plan, the City Manager identifies capital projects and proposed new capital projects, the respective appropriations and sources of revenues to fund the projects and the respective amounts, if any, proposed to be raised therefore by the issuance of bonds during the budget year. The City Manager shall also include in the message, or attach thereto, a capital program of proposed capital projects for the six fiscal years next succeeding the first year, together with his comments thereon and any estimates of costs.

The City may incur indebtedness by issuing its negotiable bonds, and notes in anticipation of bonds, pursuant to this charter, to finance any capital project which it may lawfully construct or acquire. The city may issue term notes to provide funds for preliminary studies and surveys, including engineering designs and plans, in respect of any proposed capital project, whether or not construction of such capital project shall be fully authorized at the time, and such notes, and any term notes issued as extensions or renewals thereof, shall be issued pursuant to resolution adopted by the affirmative vote of five members of the council. Any term notes issued pursuant to the preceding sentence may be paid from the proceeds of negotiable bonds, or notes in anticipation of bonds, issued pursuant to this charter or from other funds of, or available to, the city.

The City Council may authorize the issuance of bonds by a "bond ordinance" passed by the affirmative vote of at least four of the members of its council. Each bond ordinance shall be subject to referendum unless the bonds are authorized solely for a capital purpose made necessary as the result of fire, flood or other disaster. Each bond ordinance shall take effect on the 21st day after its first valid publication after final passage, unless it be submitted to referendum, in which event it shall not take effect unless it be approved by the favorable vote of at least a majority of those voting thereon.

Bonds issued after the adoption of this charter shall be made payable in annual, serial and approximately equal installments as pertains to principal, and interest shall be made payable semiannually. Every issue of bonds shall be payable within a fixed term of years which shall in no case exceed 30 years.

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### ***Capital Improvement Plan Project Evaluation Guidelines***

The following guidelines determine what a CIP project is:

Relatively high monetary value (at least \$10,000)

Long life (at least five years)

Results in creation of a fixed asset, or the revitalization of a fixed asset

Included within the above definition of a Capital project are the following items:

- ❑ Construction of new City facilities
- ❑ Remodeling or expansion of existing facilities
- ❑ Purchase, improvement and development of land
- ❑ Operating equipment and machinery for new or expanded facilities
- ❑ Planning and engineering costs related to specific capital improvements
- ❑ Vehicles and other large equipment
- ❑ Street construction, reconstruction, resurfacing or renovation

Department Heads prepared and submitted capital improvement requests along with detailed project descriptions for first year projects, asset inventory and replacement schedules, supporting studies and strategic planning documents, and seven-year CIP requests.

The Capital Improvement program is based on an extensive prioritization process. Projects are prioritized based on City critical objectives and strategies, the Comprehensive Plan, Project PLAN, special studies and reports, City Council and department priorities, and anticipated funding sources. Projects are then evaluated on the following project prioritization matrix as recommended by the International City Management Association.

1. **Capital Costs** – These represent the annual total costs, including future year capital costs. Also to be considered is whether the proposed project will reduce future capital costs, for example, a rehabilitation project that averts a more expensive, subsequent replacement, and the extent of such savings.
  - a) Lower future capital costs
  - b) High future capital costs
  - c) No impact
  
2. **Annual Costs** - The expected change in operation and maintenance costs. Operating departments provide year-by-year estimates of the additional costs or reductions likely in the operating budget because of the new project. Also to be considered is changes in revenues, which may be affected by a project, for example, the loss of property taxes incurred when private land is used for a capital project.
  - a) Lower operating costs
  - b) Higher source of revenues

- c) Increases in productivity or opportunity
  - d) Higher operating costs
  - e) Lower source of revenues
  - f) No impact
3. **Health and Safety Effects** – This criterion includes health-related environmental impacts like reductions/increases in traffic accidents, injuries, deaths, sickness due to poor water quality, health hazards due to sewer problems, etc.
- a) Increase public health
  - b) Increase public safety
  - c) No impact
4. **Community and Citizen Benefits** – Economic impacts such as property values, the future tax base, added jobs, income to citizens, changes in business income, and the stabilization (or revitalization) of neighborhoods. Such impacts may apply more to capital projects related to growth and expansion than to infrastructure maintenance though deteriorating structures can adversely affect business.
- a) Add to tax base
  - b) Promote economic development
  - c) Create employment
  - d) Stabilize or revitalize neighborhood(s)
5. **Environmental, Aesthetic, and Social Effects** - A catch-all criterion for other significant quality-of-life related impacts, this includes community appearance, noise, air and water pollution effects, households displaced, damage to home, effect on commuters, changes in recreational opportunities, etc.
- a) Improve environmental protection effort (clean air, land and water)
  - b) Improve quality of life for residents (i.e. noise, light pollution)
  - c) Improves community appearance
  - d) Improves recreational/cultural opportunities
6. **Distributional Effects** - Estimates of the number and type of persons likely to be affected by the project and nature of the impact – for instance, explicit examination of project impact on various geographical areas; on low-moderate income areas; and on specific target groups. Equity issues are central here – who pays, who benefits.
- a) Significant regional benefit
  - b) City wide improvement
  - c) Benefits large portion of City
  - d) Benefits one neighborhood
  - e) Assists in elimination of slum and blight
  - f) No impact

7. **Public Perception of Need** - This criterion refers to project assessment of (a) the extent of public support; (b) interest group advocacy and/or opposition.
  - a) Identified in Comprehensive Plan, Project PLAN or other study
  - b) Specific request of the City Council
  - c) Project requested by South Portland neighborhood organization or other group
  - d) Knowledge of public perception of need unknown
  - e) Public opposition
  
8. **Feasibility of Implementation** – This element is a measure of (a) special implementation problems (e.g., physical or engineering restraints) and (b) compatibility with the general direction of the City.
  - a) Feasibility of implementation is manageable
  - b) Feasibility of implementation presents special implementation challenges
  - c) Project is dependent on the actions of another agency or organization
  
9. **Implication of Deferring the Project** - Deferring capital projects is tempting for hard-pressed governments, but an estimate of the possible effects, such as higher future costs and inconvenience to the public, provides valuable guidance in proposal assessment
  - a) Deferral of the capital project will significantly increase the cost of the project
  - b) Deferral of the capital project will significantly increase the inconvenience to the public of not completing the project
  - c) Deferral of the capital project will increase operating costs
  - d) Deferral of the capital project will prevent operating cost savings or productivity improvements.
  
10. **Certainty of Information Supplied** – Amount of uncertainty and risk – For each proposal, each of the above criteria will have associated with it some degree of uncertainty as to cost estimates, effect on service quality, or impact of new procedures. When substantial uncertainties exist regarding any of the evaluation criteria for any proposal, the City should consider estimating, at least in broad terms, the amount of uncertainty – probability of occurrence – and the magnitude of the likely negative consequences. Few cities generate such information, but even “educated guesses” are useful here.
  - a) Certainty of the cost estimate is high based on recent bid document or publicly advertised price
  - b) Certainty of the cost estimate is high based on engineering estimate
  - c) Certainty of the cost estimate is moderately high based on best professional judgement
  
11. **Effect on Interjurisdictional Relationships** – Possible beneficial/adverse effects on relationships with other jurisdictions or quasi-governmental agencies in the area

constitute this criterion. Such effects, e.g., waste disposal via landfills in other jurisdictions, are likely to require special regional coordination and could impair the proposal's attractiveness.

- a) Interjurisdictional benefit will be achieved
- b) Interjurisdictional project that has the support of another community or agency
- c) Interjurisdictional project that will need to obtain approval from another community or agency

12. **City Critical Objective** – If a capital project directly addresses a City critical objective, the relative attractiveness of that project increases.

- a) Identified in comprehensive Plan, Project PLAN or other study
- b) Specific request of the City Council
- c) Consistent with vision statement “to become the premier service provider in northern New England”
- d) Consistent with annual work plan described in operating budget
- e) Important; but not critical

13. **Nature of the Investment** – Does the capital improvement request replace or maintain an existing asset or provide for a new capital asset?

- a) Maintenance of an existing asset
- b) Replacement of an existing asset
- c) Expansion of an existing asset
- d) New capital asset

14. **Significant Investment in Previous Years.** Has the City made a significant investment in this programmatic area within the last five years?

- a) Significant investment made by the City in the last five years
- b) Significant investment made by the City to meet legal obligation
- c) Moderate investment
- d) No investment

After all proposed projects are prioritized using these fourteen criteria, the list will be reviewed from two more viewpoints: 1) does the list stand an “intuitive check”? Do projects fall in the priority order that was “anticipated”?, and (2) are there any linkages between projects? Are any projects related to each other geographically, or otherwise, such that having them accomplished concurrently would be advantageous? What about sequencing or timing? Are any projects dependent on the completion of other projects? Adjustments to the priority list may be necessary dependent on this final review.

## CITY OF SOUTH PORTLAND, MAINE



### CITY OF SOUTH PORTLAND, MAINE

#### General

The City of South Portland is located on the southern coast of the State of Maine in the southeastern section of the County of Cumberland, the State's most populous county. The land area of the City consists of residential, local business, industrial and coastal land areas with a total area embracing 12.93 square miles, supporting a population of 25,608 residents. A city charter was granted on March 22, 1898 and adopted on December 5, 1898 as the City of South Portland. South Portland is the fourth largest city in Maine and the second largest in its region. Once principally a residential community, the City now enjoys a diversified commercial, industrial and advanced technology aspect to its economy. The City comprises several villages, all being contiguous to another, the major neighborhoods being: Cash Corner, Country Gardens, Ferry Village, Knightville/Millcreek, Ligonias, Loveitt's Field, Meadowbrook, Meetinghouse Hill, Ocean Street, Pleasantdale, Redbank, Stanwood Park, Sunset Park, Thornton Heights and Willard.

The Fore River separates South Portland from the City of Portland for a major portion of its northern border. The remaining portion of the City's northern border is formed by the land portion of the Portland/South Portland line and a portion of the City of Westbrook. South Portland is bordered by the towns of Scarborough at its southwest and Cape Elizabeth at its southeast. The Atlantic Ocean forms South Portland's eastern border as Portland Harbor and Casco Bay. Convenient access to South Portland is provided by Exits 44 and 45 of U.S. Interstate Route 95 (the Maine Turnpike), which diagonally intersects the City's northwestern plain; the U.S. Interstate Route 295 spur, which bisects the City through its western region; U.S. Route 1, which flows through the center of South Portland; State Route 9, which enters the southern section of the City as part of U.S. Route 1 and then departs to the City's northwest; and State Route 77, which intersects the City's eastern plain in a north-south direction, to cross on the Casco Bay Bridge, connecting South Portland and Portland.

The area of which the City is comprised was originally the northern part of the Town of Cape Elizabeth. This area was first settled with a trading station being established in 1627 on Richmond Island. A grant of land on the mainland near the Spurwink River was conveyed in 1631 and in 1632 development of the Spurwink settlements began. The Colonial and native population conflicts forced

abandonment of the area for several lengthy periods from 1675 to 1713. Old Falmouth was incorporated in 1718, forming the area now encompassing the Cities of Portland, South Portland and Westbrook and the Towns of Cape Elizabeth and Falmouth. Due to the inconvenience of crossing the Fore River, Cape Elizabeth (then including the City) became established as the Second Parish of Falmouth in 1733, and on November 1, 1765 separated from Falmouth, being incorporated as the Town of Cape Elizabeth. On March 15, 1895 South Portland divided and set off the northern portion of Cape Elizabeth to become a town.

The City's port area serves as major distribution facility for foreign oil shipments for transmission to Canada as well as refined products for domestic consumption. The Maine Mall in South Portland forms the hub of the largest shopping district in the State. The City is the location for Willard Beach, Bug Light, Spring Point Light, the Southern Maine Community College campus and numerous marinas. Fairchild Semiconductor and Texas Instruments manufacture sophisticated electronic circuits used in personal computers, laptops computers, cellular phones and other devices.

## **Government**

The City operates under a charter initially adopted December 5, 1898, as amended, most recently in November 2009 (the "Charter") providing for a Council-Manager form of government with a seven-member City Council. The Council is composed of seven members, one elected from each of the City's five voting districts, and two members who are elected at-large. The Council members are elected for three-year staggered terms. The Charter grants to the City Council all powers to enact, amend, or repeal rules, ordinances and resolutions relating to the City's property, affairs and government, to preserve the public peace, health and safety, to establish personnel policies and giving effect to any vote of the City and to authorize the issuance of debt subject to referendum approval by the voters of the City. Through its Charter, the Council adopts an annual budget and provides for an annual audit.

The City Manager is the chief executive officer and the head of the administrative branch of the City government.

## **Municipal Services**

The City provides general governmental services for the territory within its boundaries, including police and fire protection, maintenance of highways, streets and sidewalks, parks, recreation, library and coastal areas, sewer service and wastewater treatment. The City also operates a public bus service. Public education is provided under the City's supervision for grades Kindergarten ("K") through 12.

Water service is provided by the Portland Water District, a quasi-municipal entity whose operations and direct obligations are not part of the City.

## **Planning and Development**

The Department of Planning and Development plans for the growth and re-development of the City. Its mission is:

- to maintain the quality of life of a flourishing community in which each resident is reasonably able to achieve his or her highest potential
- to facilitate increased economic activity
- to protect the tax base of the City—upon which depend needed municipal services—by promoting standards attractive to investment
- to protect the natural environment and promote excellence in the design of the built environment
- to provide City decision-makers with quality information and analysis of alternatives
- to promote effective public participation.

Some of the activities of planning staff include:

- Implementing the 2012 Comprehensive Plan Update
- Assisting with implementing the Climate Action Plan
- Fostering economic development
- Writing land use protection ordinances
- Grant writing and community development
- Providing staff services to the Planning Board
- Preparing community-wide plans like the Comprehensive Plan
- Area planning, such as the Mill Creek Master Plan.
- Transportation network and facilities planning
- Review of applications for development projects.

The Department of Planning and Development also includes Engineering Inspection and Code Enforcement. The Engineering section of Planning and Development includes staff and contracted services, providing inspection and limited design and services for the City and its departments. Inspection projects include:

- New developments
- Street openings
- Renovations
- Sewer construction and reconstruction
- Drainage reviews
- Monitoring and enforcing erosion and sediment control activities

The Code Enforcement section of Planning and Development handles zoning, building, plumbing, electrical and street opening permits. The office provides information and services related to:

- Building codes

- Setback requirements
- Permit requirements
- Home occupations
- Accessory Dwelling Units
- Permitted and Special Exception uses
- Zoning districts
- Zoning, wetlands, and shoreland zoning maps
- Variances and other appeals
- Assessor's parcel maps
- Grandfathered buildable lots of record
- City Excavator Licensing requirements
- Property records

The Code Enforcement Office also has information provided by other agencies regarding:

- Radon, Asbestos, and Lead hazards
- Tenant rights
- Adaptive equipment loan programs
- Making homes wheelchair accessible
- Flood Insurance Rate Maps (FIRM)
- Dig Safe

## Permits

Most construction projects or installations must have a permit before being started. Before you begin any type of construction project, please call the Code Enforcement Office at 207-767-7603 for information on requirements. Permits are issued from this office for:

- New construction, including buildings, additions, porches, decks, sheds, garages, swimming pools, signs, and more.
- Demolitions
- Changes to existing exterior or interior walls, roofs, window or door openings of buildings, including sign panel changes.
- Temporary structures such as storage and office trailers, and temporary signs and banners.
- Electrical- any service or meter changes and any new wiring, including sign wiring- requires application by a Maine Licensed Master Electrician (even for a single family home)
- Plumbing- any new or relocated fixtures, but not for replacement of old fixtures in the same location. Single family homeowners may take out their own permit. Any other plumbing job requires application by a Maine Licensed Master Plumber
- Heating- any new or replacement heating systems, including furnaces, boilers, woodstoves, pellet stoves, gas heating stoves, and gas heaters of any kind. Gas-fired and oil-burning equipment installations require application by a Maine Licensed Oil Burnerman or Maine Licensed Propane/Natural Gas Technician.
- Fuel tank installations

- Sewer installation or connection/reconnection
- Septic tank installation or replacement
- Sewer impact fees
- Sprinkler systems or other fire or burglar protection systems
- HVAC or installed air conditioning systems (not window units)
- Large tents for special events (proof of treatment for fire retardancy required)

## Fences

Fences do not require permits and may be up to six feet in height, placed right against your property line, facing in either direction. Your fence must be behind or against the front property line, not in front of it on what is actually City property between the pavement of the street and the actual front property line.

## Building Activity

The following shows the trend of the City's building activity.

<b>FY End June 30,</b>	<b>New Construction</b>	<b>Alterations</b>	<b>Total</b>
2000	\$17,323,039	\$15,056,958	\$32,379,977
2001	\$23,784,876	\$19,976,480	\$43,752,356
2002	\$10,355,145	\$19,416,341	\$29,771,486
2003	\$48,031,348	\$15,035,127	\$63,066,475
2004	\$22,844,810	\$19,821,229	\$42,666,039
2005	\$21,573,491	\$29,977,433	\$51,550,924
2006	\$19,970,163	\$26,685,576	\$46,655,739
2007	\$30,875,553	\$11,974,855	\$42,850,408
2008	\$10,759,460	\$22,129,167	\$32,889,427
2009	\$7,360,574	\$8,554,657	\$15,915,231
2010	\$7,010,044	\$9,407,736	\$16,417,780
2011	\$6,999,202	\$13,068,484	\$20,067,686
2012	\$3,142,022	\$52,431,167	\$55,573,189
2013	\$12,080,787	\$19,830,611	\$31,911,398
2014	\$15,327,221	\$13,712,132	\$29,039,353
2015	\$26,542,177	\$27,237,849	\$53,780,026
2016	\$36,916,595	\$20,135,032	\$57,051,627
2017	\$27,761,099	\$30,696,715	\$58,457,814
2018	\$8,219,754	\$27,359,065	\$35,578,819
2019	\$5,743,225	\$74,173,049	\$79,916,274

Source: City of South Portland

## **South Portland Fire Department**

The South Portland Fire Department provides emergency response services to the community utilizing full-time and part-time on-call firefighter /paramedics. The delivery of Emergency Medical Services is the largest part of our business. We staff two ambulances at the paramedic level as well as three full-time fire trucks staffed with EMS personnel 24 hours a day. The Department serves as a State of Maine sponsored WMD / hazardous materials response team. Administrative offices for Fire, Emergency Medical Services and Emergency Management are located at the South Portland Public Safety building located at 20 Anthoine Street.

The Department currently operates out of three fully staffed stations, Central Station located at 684 Broadway, Cash Corner at 360 Main Street, and Western Ave Station located at 34 James Baka Drive. The three call companies operate out of Willard Square, Cash Corner and Union Street.

The South Portland Fire Department on a daily basis takes an active role in our community to educate the public and prevent emergencies. Prevention is often difficult to measure; however we have seen a remarkable decrease in major fires over the past twenty years. We have moved to automate our inspection program and visit every commercial occupancy and three unit apartment building annually. The Deputy Fire Chief in charge of fire prevention also reviews and approves all new construction plans in the city and makes recommendations on all aspects of the development process.

We focus on several areas in an attempt to prevent injuries and accidents in our community. The first is training of our employees, to be prepared to handle all types of emergencies. The second is through public education within the community. We participate in a regional juvenile fire setter program. Every October as part of fire prevention week the department hosts an open house and safety day at our Central Fire Station.

The South Portland Fire Department has evolved into an Emergency Response Team ready to handle any hazard. Our department has some of the best trained firefighters and paramedics in the state. The outstanding support provided by our community and the dedication of our staff have allowed the South Portland Fire Department to be ranked by ISO (Insurance Services Office) as one of the top departments in New England.

## **South Portland Police Department**

### **Mission Statement**

The mission of the South Portland Police Department is to work cooperatively with and within the community to protect life and property, preserve peace, enforce laws and maintain civil rights through proper and responsive community based service.

**School Resource Officer:**

A School Resource Officer is a sworn law enforcement officer assigned to a school on a long-term basis. The SRO is specifically trained in and performs three main functions: law enforcement officer, law related counselor and law related educator. The SRO program is a community policing approach in a school environment. The SRO's also participate in school activities and extracurricular events, serve as a classroom resource to teachers in the area of their expertise, are members of the school community and are facilitators of safe and secure school settings.

The South Portland Police Department has two SROs; one is solely dedicated to the South Portland High School and the other splits his time between Mahoney and Memorial Middle Schools.

**Triad:**

The South Portland Police Department has partnered with the senior members of the community to form the South Portland/Cape Elizabeth TRIAD, an organized program to reduce the criminal victimization of senior citizens. The South Portland/Cape Elizabeth TRIAD meets the first Wednesday of every month (Alternating in South Portland and Cape Elizabeth locations). A Senior Advisory Council also referred to as S.A.L.T. Council (seniors and Law Enforcement Together) act as an advisory group for the police department on crime and security issues involving the elderly. Activities of the S.A.L.T. Council include:

- Educating senior citizens on crime prevention and other social issues that impact senior citizens
- Assist senior citizens with getting resources so they can continue to live independently in their own homes

**Citizen Oriented Policing School:**

The South Portland Police Department offers an 8-week program that is intended to be an overview of the functions and operations of law enforcement. Citizens from South Portland and surrounding communities are welcome to attend the 8-week, 2 hour, sessions to learn about the following topics:

- The Role of the Police Officer • The Hiring Process • Police Ethics • Juvenile Justice • Community Policing • Dealing with the Mentally Ill • Domestic Violence • Diverse Ethnic Groups • Patrol Procedures • Criminal Investigations • Use of Force

Additionally, participants also have the opportunity to "ride along" with an officer on patrol and participate in scenario-based training. Interested individuals must be 18 years of age and agree to submit to a background check prior to acceptance.

**Smokeless Saturday:**

The Smokeless Saturday Program is an innovative program designed to provide an educational alternative to the Criminal Justice System for first-time teen offenders of Public Law 470. The Smokeless Saturday Program is the community working together to offer youth an opportunity to rethink their decision to smoke. The program is a coordinated effort of the South Portland Police, the Court System, and the Office of the District Attorney.

If a person under the age of eighteen is found in possession of a tobacco product he/she will be issued a summons to go to court. A letter addressed to the parents of this juvenile will be sent to their home informing them of the summons and of the Smokeless Saturday Program. Parents then may sign up their child for the program, which is held one Saturday per month at the South Portland Police Department. Upon completion of Smokeless Saturday, all participants receive a certificate of attendance. They are also required to complete an evaluation form to help us in assessing the curriculum. Those youth who receive their summons in South Portland, and successfully complete the program, have their summonses dismissed and there is no further court action on that offense. **This program is for first time offenders only; and is a one-time opportunity. Any subsequent summons requires court attendance.** Offenders who have been caught at South Portland schools find their suspension time from school reduced because of their attendance at Smokeless Saturday.

This five-hour class is comprehensive in nature. The program focuses on providing educational material regarding the consequences of tobacco use. Attendees participate in activities that help them understand why they smoke, what their “trigger” situations are and how to avoid them. Participants develop an understanding of what role the media, peer pressure and family tobacco use have in their smoking. Students develop refusal and cessation awareness skills. Finally, goal setting is discussed and emphasized as a way to work toward kicking the habit.

Smokeless Saturday is co-facilitated by Officer Linda Barker and retired Memorial Middle School Health teacher, Madeline Akeley. Linda and Maddie brought the Smokeless Saturday Program to South Portland, and the State of Maine, in 1997. They both have extensive education and training in tobacco cessation specifically and in Addiction Counseling. Additionally, the program relies on volunteers from the health care profession to provide their perspective on the dangers of tobacco use. The Smokeless Saturday Program is not exclusively for those who have been issued summonses. It accepts teens that are referred from other agencies, self or parental referral, along with those referred by community-based organizations such as Opportunity Farm.

Through the efforts of the Smokeless Saturday Program we hope to accomplish several goals. Primarily we want to educate teens about the dangers of tobacco use. In addition, through consistent and strict enforcement of tobacco laws, our goal is to reduce peer pressure on younger children to smoke by older teens, and to reduce teen smoking in local known hangouts. Additionally, strengthened relationships between the police, schools and other community groups will result in consistent, clear messages being delivered to our youth about smoking. Smoking is unhealthy and illegal. Think about it!

To register your child for the Smokeless Saturday or time find out when the next session will be held please call: Officer Linda Barker at 799-5511 x7424. Registration fee: \$30.00.

### **Community Partnership for Protecting Children (CPPC):**

Community Partnerships for Protecting Children (CPPC) is a partnership of parents, neighborhoods, schools, churches, social service providers, children welfare services, law enforcement, neighborhood associations, and businesses working together to support and strengthen families and communities. CPPC is a method of interaction with families that is dependent on parent leadership, agency collaboration, neighborhood presence and adherence to four key elements of best practice, including shared decision making.

The neighborhoods surrounding Brickhill and Redbank were identified early on as a possible site for CPPC. In addition, Youth Alternatives Ingraham was interested in becoming more active with its neighbors. At the same time, there was interest within the City of South Portland to address some of the ongoing needs of the neighborhood including juvenile behavior and school truancy. In November 2008, the City of South Portland organized a neighborhood meeting and a list of issues was discussed, including juvenile behavior, drugs, and the need for greater police presence. In addition, the City formally committed itself to establishing the “Hub” in the Redbank/Brickhill community and secured a location along Westbrook Street to be shared by South Portland Police, DHHS staff and other CPPC partners.

The South Portland Police Department is key partner of CPPC. Their unique role is based on the fact that law enforcement personnel are present in the neighborhood on a regular basis and are often times the first to respond in cases of domestic violence and child abuse. Collaboration and communication between law enforcement and other CPPC partners is essential. On many occasions, responding officers recognize that the family needs help that police are not equipped to provide. Reaching out to the CPPC partners will provide the resources families need and assist law enforcement in effectively addressing the situation.

### **Parks, Recreation and Waterfront**

The mission of the South Portland Parks, Recreation, & Waterfront Department is to provide, maintain and develop recreational facilities, open space and leisure opportunities which will enhance the well being of the citizens of the community. Critical to the success of this mission is our commitment to teamwork that drives excellence at every level of our operation. Our community has a longstanding tradition of supporting thriving programs, diverse green spaces, and publicly accessible trails for all ages to live an active healthy lifestyle. The Department of Parks & Recreation facilitates this tradition through providing the programs citizen’s desire in locations that are second to none in Maine. Any person who rides the Greenbelt on a spring morning, attends a soccer outing at Wainwright Recreation Complex on a fall day, relaxes on a bench in the Mill Creek Park watching children skating on the pond, or plays a leisurely round of golf at our municipal course during a lazy summer evening can tell you that our parks system offers something for everyone. Housed in the South Portland Community Centers on Nelson Road and Redbank participants find a wide variety of activities for all ages year round ranging from water aerobics to the arts on a daily basis.

## **Public Parks Division**

The Parks Division is responsible for maintenance for all City parks, the Municipal Golf Course, City athletic complexes, public school athletic fields, Willard Beach and a variety of other public facilities. During the winter, staff prepares the skating areas as well as cross country ski trails at the Golf Course, Mill Creek Park and Wainwright Recreation Complex, maintains access to the Greenbelt, and assists the Public Works Department in snow operations. Parks Division horticulturist, arborists, and landscaping staff grow many plants including all the annual flowers for the beds throughout the City. The City is also a Tree City USA community so our parks team performs the pruning, planting and removal of City-owned trees. Several annual events to include Art in the Park, Holiday Tree Lighting Festival, Summer Concerts, and Arbor Day festivities.

## **Recreation Division**

Living an active and healthy lifestyle is accessible to everyone through our Greenbelt Trail, Municipal Pool, and variety of programming throughout the City. We offer active recreational opportunities through youth, adult, and senior programming such as pickle ball, soccer, basketball, water aerobics and arts classes at both the South Portland Community Center and Redbank Community Center. You can find our programs listed through the City website where it is also convenient to register on line for programs or classes. We also post many items on our Facebook page so that you can keep up with the latest information. A full listing of all our programs, events, and classes is also published three times a year in our brochure. Our programs are a great way to meet people in the community or to become a volunteer.

## ***Waterfront***

The City staff plans, manages, and coordinates maintenance of municipal waterfront facilities, including the Portland Street Pier, Fore River Municipal Boat Ramp as part of Bug Light Park, and Knightville landing in Thomas Knight Park. Spring Point Marina is leased which is operated by Port Harbor Marina but remains under the Department's overall supervision.

In addition, the Cities of Portland and South Portland have worked closely to develop new economic activity in the Port of Portland. At least one general marine cargo terminal with heavy lift capability is located within South Portland. Currently, there are no passenger transportation terminals in South Portland. There are several marinas, a small shipyard, beaches, restaurants, Southern Maine Community College, private homes, condominiums, public park, trails and access points along the South Portland waterfront. Several additional properties along the waterfront are available for commercial development or public use. The diversity of the waterfront's use provides both a great asset and a challenge.

## ***Fore River Municipal Boat Ramp***

The Fore River Municipal Boat Ramp is a part Bug Light Park. It is intended primarily for the launching of recreational boats. Commercial boats may use the ramp if such use does not unreasonably interfere with the launching of recreational boats. The public float and landing is generally restricted to the boarding and landing of small craft only. The ramp parking lot and other

adjacent areas are available for overnight or long-term use, as space is available. Advance permission is required by calling 767-7650.

Upon request, the department will provide copies of the current rules and regulations governing the Fore River Municipal Boat Launching Facility.

### ***Portland Street Pier***

The City maintains the Portland Street Pier in Ferry Village. The facility has 16 boat slips available on an annual basis to small commercial fishing vessels, typically lobster boats. The pier provides public access for fishing and other family activities. A wood frame building on the pier is leased to Waterworks Diving Services. Commercial fisherman from South Portland interested in obtaining a boat slip may call 767-7650 or write to the Director of Parks, Recreation, & Waterfront, 21 Nelson Road, South Portland, 04106.

### **Municipal Pier and Public Boat Landing at Thomas Knight Park**

Knightville Landing is located in the shadow of the Casco Bay Bridge in Thomas Knight Park. The park is located at the intersection of Waterman Drive and Ocean Street in the Knightville neighborhood. The facility provides a waterborne gateway to the City for recreational boaters. The 300 foot pier and floating docks allow unrestricted access to the water. It is an ideal place to fish, kayak, canoe, or simply sit and enjoy the magnificent view of Portland Harbor's working waterfront.

Fee structure: Fees are paid by visiting boaters. All fees collected are used to operate and maintain this boat landing. **We use the honor system.**

### **South Portland Public Library**

The South Portland Library was constructed at its present location in 1966, and a branch was built in 1976.

As the state of Maine's fourth largest public library, and a leader within Minerva, a statewide cooperative library network, the South Portland Public Library offers extensive collections of materials of all kinds to its users. Beyond items to borrow, the library is also a cornerstone of the community, serving as a gathering place for many cultural, artistic and educational events. We provide access to library services seven days a week, year round, through our two locations, each with its own unique personality.

#### Highlights of Services:

- Current/Popular Fiction and Non-fiction
- Extensive Collection of Films on DVD
- Audio Books
- Music CDs
- Large Print Books

- Public Use Computers and Printers for Internet, Email and Word Processing
- Photocopiers
- An Amazing Collection of Materials for Children and Young Adults
- Graphic Novels
- Outreach Services – Delivery to the Home Bound
- Story Times, Activities and Groups for Children of All Ages
- Passes to Local Museums and Attractions
- Frequent Concerts, Guest Speakers and Other Special Events
- Adult Book Discussion Groups
- Socrates Café: A Philosophical Discussion Group
- Convenient and Family-Friendly Weekend Hours Search Our Catalog, Check Your Library Account and Request Items 24 Hours A Day At: [www.southportlandlibrary.com](http://www.southportlandlibrary.com)

### **Water Resource Protection**

The City of South Portland has actively pursued improving water quality in Casco Bay since 1978. The Water Resource Protection Department manages all operations, maintenance, and administrative activities for the wastewater treatment plant, pumping stations, and sewer/storm collection systems to ultimately meet all the water quality requirements set forth by the 1972 Federal Clean Water Act (CWA) through its Maine Pollutant Discharge Elimination System (MEPDES) discharge permit.

The *Treatment Systems Division* is responsible to ensure the treatment plant consistently meets the requirements set forth in the city's discharge permit. A highly successful compliance record is due to the dedication of the staff who work diligently to ensure the plant runs effectively and efficiently at a minimum cost to the residential, commercial, and industrial sewer users. Through a sequence of carefully controlled physical, biological, and chemical processes, the treatment plant staff produces over 2.5 billion gallons of clean water per year. Continuous monitoring and control with the operators' knowledge of biology, chemistry, equipment, maintenance, treatment systems, and processes are critical to peak operating efficiency. The treatment plant can pump and treat an instantaneous peak flow of up to 56 million gallons per day. The treatment plant operators are also responsible for the operations of 30 pumping stations throughout the City. The staff responds to pump station emergencies on a 24 hour, 7 day a week basis. There have been a number of upgrades to the 32 year old treatment facility which have consisted of system replacements to plant process components. This ongoing modernization process insures the City stays in compliance with changing regulations and maintains an efficient low cost system.

The *Collection Systems Division* comprises staff that provides services in the area of sewer/stormwater pipeline inspections, cleaning, maintenance, line repair, and manhole/catchbasin repair and maintenance. They also respond to sewer and stormwater related emergencies 24 hours a day, 7 days a week. The scope of coverage is extensive where the City has over 105 miles of sanitary sewers, 70 miles of storm sewers, and 6,396 structures within the system. These systems require continual service and repair to maintain the collection system in peak operating condition to move the wastewater flows for treatment and minimize the overflows from hydraulically overloaded combined sewer/stormwater collection systems. These combined sewer overflows (CSO's) are regulated discharges that must eventually be eliminated. The City has been actively pursuing this goal

since 1994 and has a master plan to move it to reducing or eliminating the six remaining CSO's over the next *several* years.

Sewer Maintenance provides preventative maintenance and repairs which is critical to keeping the treatment plant, the pump stations, and the department equipment and vehicles running at peak performance. Effective maintenance is a crucial part of operations, not only during the normal flows received on a daily basis, but, most importantly, when the collection and treatment system is tested during storm events, high flows, and natural weather disasters.

The ***Industrial Pretreatment Program*** was established to allow the Publicly Owned Treatment Works (POTW) direct control of industrial user discharges. This program was approved by the EPA in 1983 to insure that the objectives of the federal program were fully implemented on a local level. The program prevents the introduction of pollutants into the POTW, which could cause pass-through or interfere with the operation of the POTW, including interference with its use or disposal of municipal biosolids. The Compliance Administrator regulates the industries through a permitting mechanism to be sure they are in compliance with the program.

The ***Stormwater Management Program*** is the result of recent stormwater regulations and is administrated by the Stormwater Program Coordinator. The duties of this position are far reaching and consist of planning, managing, and coordinating the activities of the City's stormwater program. The program is made up of multiple stormwater minimum control strategies that are required by the federal and state stormwater regulations such as the federal Stormwater Phase II and the Maine Department of Environmental Protections MS4 General Permit for the discharges of stormwater from municipalities. The coordinator will develop and manage watershed plans and pollution reduction programs while working with the City's strategy for bringing urban impaired streams back into their water classification.

The staff can provide guided tours of the treatment plant to groups or individuals to see what treatment plants do for water quality and how the use of technology can improve efficiency and lower cost. The Collection Systems Division can set up demonstrations with local schools to view the latest in equipment and technology utilized in a modern collection system.

The ***Engineering Division*** provides engineering support services that encompass a wide range of needs from construction project management to facility planning and advancing the technological needs of the city. For buildings, roads, sewer construction, stormwater separation, treatment plant, pump station, and other hard construction projects, Engineering can provide the preliminary design work, design management, construction administration, and inspection service to insure the cost effective and product success of construction projects undertaken by the city. Engineering also advances much of the technological and planning improvements the city undertakes such as 3D CAD, CAD standards, sewer/storm systems computer modeling, development and maintenance of GIS data layers, pump station and sewer standards, treatment plant - pump station - collection system facility planning, and accurate efficient compilation and storage of record drawings for city infrastructure that will bring the city into the next generation of cost effective engineering service.

### ***Public Education***

The City operates its educational program for grades K through 12 under its own supervision. Article IX of the City's Charter, as amended, provides that the Department of Education for the City be administered by a Board of Education comprised of seven members, one elected from each of the City's five voting districts, and two members who are elected at-large. The Board of Education members are elected for three-year staggered terms. The Board performs all duties and functions in regard to the care and management of the public schools of the City including preparation and submission of its budget to the City Manager, who includes it in the budget process.

## **Public Works**

The Public Works Department provides a full range of services including:

- Automated rubbish collection and disposal
- Snow plowing, sanding and salting
- Street and sidewalk maintenance
- Street paving and reconstruction
- Sign installation and maintenance

Public Works also operates a heavy equipment maintenance facility and the Transfer Station.

## **Rubbish Removal**

One of the Department's primary functions is automated curbside rubbish removal and we collect from approximately 8500 stops weekly. We advertise any postponements of rubbish collection, due to holidays in the Sentry, on SPC-TV (Channel 2 in South Portland), via citywide email and via a maintained community e-mail list. If you would like to be placed on our "community" email list, please email us at [publicworks@southportland.org](mailto:publicworks@southportland.org). Any cancellation and/or postponement of rubbish collection due to weather is announced on television Channels 6, 8 & 13, as well as all of the local radio stations.

The Department is also responsible for all road maintenance, which includes, but is not limited to, pothole repairs; rating and coordination of paving and/or overlaying of roads; plow damage repairs (esplanades, lawns, drive aprons, curbing, etc.); signage repair and/or replacement; street sweeping; operation of the City's Transfer Facility; sidewalk repairs (bituminous or concrete); and assist other Departments as necessary.

Other services offered annually include:

- Fall curbside leaf collection, for leaves in biodegradable bags only
- Christmas tree curbside collection for 2 weeks after New Year's Day, weather permitting
- Household Hazardous Waste Drop-off day (City sponsored) - usually the 3rd Saturday in October
- Facility opened four (4) Sundays in the spring and four (4) Sundays in the late fall.

All of these are advertised the same as rubbish is for the holidays. The Department reviews and approves or denies any curb cut applications within the City limits.

## South Portland Transportation

### Transit Bus Service

The South Portland Bus Service provides a fixed route public transit service to the residents of South Portland. All City buses are lift equipped and wheelchair accessible. The Bus Service has a fleet of buses that operate three routes.

The Mill Creek Transit Hub, located on Thomas & Ocean St, offers riders an indoor facility to sit while waiting to transfer between routes.

The Bus Service also connects with the Portland METRO (774-0351) with a free transfer system to increase service area coverage throughout the Cities of Portland and Westbrook and the Town of Falmouth.

### Labor Relations

The City employs full, part-time, permanent part-time (set hours or no set hours), seasonal and temporary employees. The following represents those employees included in a union:

<b>Union</b>	<b>Unit</b>	<b>Effective</b>	<b>Expire</b>
AFSCME (AFL/CIO)	Parks, Public Works	7/1/2018	6/30/2021
SPFCO	Fire Command Officers	7/1/2018	6/30/2021
SPPCSU(MAP)	Police Command Officers	7/1/2018	6/30/2021
IAFF 1476	Dispatch	7/1/2018	6/30/2020
IAFF (AFL/CIO)	Firefighters	7/1/2018	6/30/2021
SPPPA (MAP)	Police Patrolmen	7/1/2018	6/30/2021

The School Department unions consist of the following:

SPAA	School Administrators	7/1/2017	6/30/2020
SPTA (MEA)	School Teachers	9/1/2018	8/31/2021
SPESPA (MEA)	Education Techs, & Clerks	9/1/2019	8/31/2022
SPSEA(MEA)	Maintenance, Transportation & Food Service	7/1/2018	6/30/2021

### Economic Development

The City of South Portland has a diverse economic base, including substantial retail development, manufacturing and industrial businesses, as well as hundreds of small businesses throughout the City. It is home to the Maine Mall, one of the largest retail centers in northern New England. Each year, the Maine Mall and nearby shopping centers draw millions of visitors to South

Portland. During the day the City's population swells between 60,000 and 80,000 primarily as a result of the mall, nearby shopping centers and restaurants, Class A offices, and other prominent businesses.

The City is home to two world-class computer chip manufacturers, Texas Instruments and ON Semiconductor, as well as the Maine headquarters of Anthem Blue Cross Blue Shield. Hannaford Brothers, a regional grocery store chain has a significant presence with its distribution center and freezer plant, distributing groceries to stores throughout New England. Portland Harbor is a significant asset of the City of South Portland, and it is one of the largest ports on the U.S. East Coast by volume and contributes to the regional economy.

The economic diversity of South Portland has been the key to its success, maintaining a strong economy over the years even during periods when the national economy has receded. South Portland's close-knit and friendly neighborhoods, its amenities, and open green spaces and waterfront are true assets that highlight the community's quality of life. Our City is a treasure and we welcome those who wish to come and visit and see the jewel that we call South Portland.

**City of South Portland, Maine  
General Fund - Fund Balance Policy  
June 20, 2011**

**Policy Purpose**

The purpose of this policy is to establish a target level of fund balance for the general fund and to establish a process and criteria for the continued evaluation of that target level as conditions warrant. This policy shall also establish a process for reaching and/or maintaining the targeted level of fund balance and the priority for the use of resources in excess of the target. Finally, this policy shall provide a mechanism for monitoring and reporting the City's general fund balance. This policy applies only to the general fund.

**Definitions and Classifications**

*Fund Balance* is a term used to describe the net assets of governmental funds. It is calculated as the difference between the assets and liabilities reported in a governmental fund.

Governmental fund balance is reported in five classifications that comprise a hierarchy based primarily on the extent to which the City is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The five classifications of fund balance applicable to the General fund are defined as follows.

***Restricted Fund Balance Components:***

- *Non-spendable* – resources which cannot be spent because they are either, a) not in spendable form or; b) legally or contractually required to be maintained intact.
- *Restricted* – resources with constraints placed on the use of resources which are either a) externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments; or b) imposed by law through constitutional provisions or enabling legislation.

***Unrestricted Fund Balance Components:***

- *Committed* – resources which are subject to limitations the government imposes upon itself at its highest level of design making (City Council), and that remain binding unless removed in the same manner.
- *Assigned* – resources neither restricted nor committed for which a government has a stated intended use as established by the City Council, or a body or official (management) to which the City Council has delegated the authority to assign amounts for specific purposes.
- *Unassigned* – resources which cannot be properly classified in one of the other four categories. The General Fund should be the only fund that reports a positive unassigned fund balance amount.

### **Background and Considerations**

Fund balance is intended to serve as a measure of financial resources in a governmental fund. The City's management, credit rating agencies, and others monitor the levels of fund balance in the general fund as an important indicator of the City's economic condition. While credit agencies have always analyzed fund balance as part of their evaluation of credit-worthiness, increased attention has been focused on determining sufficient levels because of recent events in the credit markets.

In establishing an appropriate level of fund balance the City has considered the following factors:

- Property Tax Base
- Non-property Tax Revenues
- Debt Profile
- Liquidity
- Budget Management
- Future Uses
- Employment Base

### **Fund Balance Policy**

It is the policy of the City of South Portland to maintain a minimum unassigned fund balance in the general fund of 9% of general fund budgeted expenditures measured on a General Accepted Accounting Principles (GAAP) basis. In the event that the unassigned fund balance drops below this minimum level, the City will develop a plan, implemented through the annual budgetary process, to bring the balance back to the target level over a period of no more than three (3) fiscal years. A super majority vote of five (5) affirmative votes will be required for the City Council to take action on an item that temporarily reduces the fund balance below this minimum target level. In no instance shall the unassigned fund balance in the general fund fall below 6% of general fund revenues for greater than a continuous two (2) fiscal year period.

Amounts in excess of the targeted maximum of 12% of general fund measured on a GAAP basis shall be used for capital improvements or other one-time expenditures as identified by the City Council. By utilizing excess fund balances for capital improvements, the City will reduce the need to incur long-term debt and will avoid creating an operating funding gap for subsequent fiscal years.

This policy has been adopted by the City to recognize the financial importance of a stable and sufficient level of the unassigned fund balance. However, the City Council reserves the right to appropriate funds from the unassigned fund balance for emergencies and other requirements the City Council believes to be in the best interest of the City of South Portland.

### **Tax Rate Stabilization Reserve**

In periods of economic decline where valuation assessments are flat or decreasing, and/or periods of significant estimated revenue loss or periods of high increases in budgeted expenditures, the City Council may set aside funds in the tax rate stabilization reserve to be used to reduce the needs from taxation for the coming year(s). Funds set aside in the tax rate stabilization reserve should have a planned exit strategy to reduce the use of such reserves in subsequent budgets and should be fully funded to the extent necessary to properly provide a declining (tiered) use of this reserve for a period no

greater than 5 years. The objective of this tiered approach is to lessen the impact in subsequent years for the lower estimated revenues from the tax rate stabilization reserve. Upon determining the need to use fund balance to offset the needs from taxation the City Finance Director will provide a recommendation for the funding of the reserve and the City Council will commit the necessary balance to fully fund the reserve in the best interest of the taxpayers.

### **Committed Balances**

The City Council has established various reserves sub funds which are to be treated as committed and are listed in Exhibit A with a brief description of the sub funds intended use.

### **Assigned Balances**

Unless already classified as restricted or committed, the following balances shall be classified as assigned, as per GAAP or as a matter of policy. Additional amounts may be assigned by the City Council and Administration as deemed necessary.

Encumbrances – Amounts encumbered at year-end by contract, including purchase order, or encumbered by some other means shall be classified as assigned.

Budget Appropriation – Amounts appropriated in the annual budget resolve, or in any supplemental budget resolves, for expenditures in ensuing fiscal year shall be classified as assigned.

Additionally the City will have various sub funds which are will be treated as assigned and are listed in Exhibit B with a brief description of the sub funds intended use. City Council action must be taken to establish the types of assignments prior to the fiscal year end but, delegates the Finance Director to determine the proper amounts that are required.

### **Policy Administration**

The Finance Director shall report fund balance in the appropriate classifications and make the appropriate disclosures in the City's financial statements.

Annually, during the Comprehensive Annual Financial Report (CAFR) presentation, the Finance Director shall report the City's fund balance and the classification of the various components in accordance with GAAP and this policy.

Should the City fall below the minimum target level, the Finance Director shall prepare a plan to restore the unassigned fund balance to the target level prior to the ensuing fiscal year's budget adoption.

Should the City exceed the maximum target level, the City Manager shall prepare a recommendation to utilize excess funds for capital improvements or other one-time expenditures.

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**CITY OF SOUTH PORTLAND  
ANALYSIS ON BONDED INDEBTEDNESS  
PROJECTED AS OF JUNE 30, 2020 \***

<u>YEAR ISSUED</u>	<u>MUNICIPAL PRINCIPAL</u>	<u>SCHOOL PRINCIPAL</u>	<u>TREATMENT/ SEWER PRINCIPAL</u>	<u>TIF PRINCIPAL</u>	<u>TOTAL PRINCIPAL</u>
2002/2003		2,380,000			2,380,000
2009	-	-	257,471	-	257,471
2012		6,000,000			6,000,000
2013		186,046			186,046
2014		6,180,000			6,180,000
2015	1,311,720		971,040	437,240	2,720,000
2016	10,795,000	-			10,795,000
2017		15,555,000			15,555,000
<b>Total</b>	<b>12,106,720</b>	<b>30,301,046</b>	<b>1,228,511</b>	<b>437,240</b>	<b>44,073,517</b>

\* City Anticipates issuing \$9,192,000 of bonds authorized but unissued in the Spring of 2020, which are not reflected in these totals.

**CITY OF SOUTH PORTLAND  
SCHEDULE OF PRINCIPAL & INTEREST PAYMENTS  
FISCAL YEAR 2021 TO FISCAL YEAR 2037**

	<u>MUNICIPAL</u>	<u>SCHOOL</u>	<u>SEWER</u>	<u>TIF</u>	<u>TOTAL</u>
2021	973,931	4,090,981	95,639	121,002	5,281,553
2022	942,181	3,986,055	95,416	120,600	5,144,252
2023	910,431	3,298,743	95,193	120,199	4,424,566
2024	878,681	3,166,880	94,970	119,797	4,260,328
2025	959,416	2,728,056	94,747	-	3,782,219
2026	943,700	2,649,656	94,524	-	3,687,879
2027	917,898	2,571,256	94,301	-	3,583,455
2028	895,271	2,485,756	94,078	-	3,475,105
2029	875,819	2,408,831	93,855	-	3,378,505
2030	859,543	2,385,453	78,725	-	3,323,721
2031	846,441	2,109,700	64,951	-	3,021,092
2032	832,942	2,050,400	64,728	-	2,948,070
2033	818,651	1,991,100	64,505	-	2,874,256
2034	803,961	454,300	64,282	-	1,322,543
2035	788,875		64,059	-	852,934
2036	773,392		63,836		837,228
2037	642,938			-	642,938
	<b>14,664,070</b>	<b>36,377,167</b>	<b>1,317,808</b>	<b>481,598</b>	<b>52,840,643</b>

**SOUTH PORTLAND OUTSTANDING GENERAL FUND DEBT**

	<u>MUNICIPAL PRINCIPAL</u>	<u>MUNICIPAL INTEREST</u>	<u>MUNICIPAL TOTAL P &amp; I</u>	<u>SCHOOL PRINCIPAL</u>	<u>SCHOOL INTEREST</u>	<u>SCHOOL TOTAL P &amp; I</u>
2021	635,000	338,931	973,931	3,141,512	949,469	4,090,981
2022	635,000	307,181	942,181	3,131,511	854,544	3,986,055
2023	635,000	275,431	910,431	2,526,512	772,231	3,298,743
2024	635,000	243,681	878,681	2,476,511	690,369	3,166,880
2025	744,310	215,106	959,416	2,125,000	603,056	2,728,056
2026	744,310	199,390	943,700	2,125,000	524,656	2,649,656
2027	744,310	173,588	917,898	2,125,000	446,256	2,571,256
2028	744,310	150,961	895,271	2,120,000	365,756	2,485,756
2029	744,310	131,509	875,819	2,115,000	293,831	2,408,831
2030	744,310	115,233	859,543	2,155,000	230,453	2,385,453
2031	744,310	102,131	846,441	1,940,000	169,700	2,109,700
2032	744,310	88,632	832,942	1,940,000	110,400	2,050,400
2033	744,310	74,341	818,651	1,940,000	51,100	1,991,100
2034	744,310	59,651	803,961	440,000	14,300	454,300
2035	744,310	44,565	788,875			-
2036	744,310	29,082	773,392			-
2037	635,000	7,938	642,938			-
	<b>12,106,720</b>	<b>2,557,350</b>	<b>14,664,070</b>	<b>30,301,046</b>	<b>6,076,121</b>	<b>36,377,167</b>

**SOUTH PORTLAND SEWER USER FUND**

**SOUTH PORTLAND TIF FUNDS**

	<u>TREATMENT/ SEWER PRINCIPAL</u>	<u>TREATMENT/ SEWER INT &amp; FEES</u>	<u>TREATMENT/ SEWER TOTAL P &amp; I</u>	<u>TIF PRINCIPAL</u>	<u>TIF INT &amp; FEES</u>	<u>TIF TOTAL P &amp; I</u>
2021	87,792	7,847	95,639	109,310	11,692	121,002
2022	87,792	7,624	95,416	109,310	11,290	120,600
2023	87,792	7,401	95,193	109,310	10,889	120,199
2024	87,792	7,178	94,970	109,310	10,487	119,797
2025	87,792	6,955	94,747			
2026	87,792	6,732	94,524			
2027	87,792	6,508	94,301			
2028	87,792	6,285	94,078			
2029	87,792	6,062	93,855			
2030	74,241	4,484	78,725			
2031	60,690	4,261	64,951			
2032	60,690	4,038	64,728			
2033	60,690	3,815	64,505			
3034	60,690	3,592	64,282			
2035	60,690	3,369	64,059			
3036	60,690	3,146	63,836			
	<b>1,228,511</b>	<b>89,297</b>	<b>1,317,808</b>	<b>437,240</b>	<b>44,358</b>	<b>481,598</b>

\* It is anticipated that the TIF debt will be funded by the general fund budget starting in FY2025.

BUILDINGS

Dept	Location	Bldg Value	Contents Value	Date Acquired	Sold	Group
	586 WESTBROOK STREET-PORTABLE BLDG	\$26,503.85		3/11/09		
	1336 BROADWAY, LINCOLN SCHOOL				8/29/2002	CITY
	81 WESTBROOK ST, THORNTON HGTS	\$1,300,000.00			11/10/2005	CITY
	BRAEBURN RD., THORNTON HGTS	\$800,000.00			11/10/2005	CITY
	E ST., FIRE ENGINE STATION 8				11/1/1997	CITY
	1 PORTLAND STREET	\$34,500.00				
	21 NELSON RD., RECREATION				6/30/2004	CITY
	RUMMERY & RIGBY RD. OFFICE				4/24/1998	
	RIDGELAND AVE, PLAYSCAPE EQUIPMENT	\$15,000.00				
	160 OCEAN STREET	\$0.00			2/13/2002	CITY
	46 ARBUTUS AVENUE	\$0.00			9/9/2002	CITY
	RUMMERY & RIGBY RD. OFFICE				4/24/1998	
	46 DAWSON	\$0.00			9/9/2002	CITY
	17 WATERMAN DRIVE, SEASONAL FLOATS	\$60,000.00				
	1396 BROADWAY, FIRE STATION 5	\$70,000.00	\$10,000.00		9/2/2005	CITY
54	TAX ACQUIRED PROPERTY	\$88,500.00		03/04/14	6/14/2014	CITY
54	TAX ACQUIRED PROPERTY	\$95,100.00		01/16/14	10/15/2014	CITY
54	TAX ACQUIRED PROPERTY	\$179,800.00		6/9/11	12/6/2012	CITY
56	496 OCEAN ST., SIMON HAMLIN ELEMENTARY	\$5,287,667.00	\$120,000.00			SCHOOL
59	TAX ACQUIRED PROPERTY	\$70,500.00			10/13/2011	CITY
59	24 MOSHER STREET, HUTCHINS SCHOOL	\$675,000.00	\$60,000.00			CITY
59	25 COTTAGE RD, MUNICIPAL BLDG	\$1,160,000.00	\$235,000.00			CITY
59	317 PINE ST., ROOSEVELT SCHOOL	\$2,531,590.00			7/23/2014	CITY
59	TAX ACQUIRED PROPERTY	\$79,000.00			7/1/2016	CITY
59	680 BROADWAY, NATIONAL GUARD ARMORY	\$214,100.00	\$0.00	4/14/2006	5/19/2016	CITY
59	29 MACARTHUR CIR., REDBANK ELEMENTARY	\$3,100,000.00	\$0.00			CITY
59	CITY HALL ENTRANCE SIGN	\$7,800.00		7/19/12		
59	TAX ACQUIRED CONDO, 150 SAWYER STREET	\$57,300.00		01/03/2017	12/15/2018	
59	TAX ACQUIRED PROPERTY	\$37,500.00			7/1/2017	CITY
63	REAR ANTHOINE ST, POLICE	\$75,000.00	\$40,000.00			CITY
63	30 ANTHOINE ST, POLICE STATION	\$800,000.00	\$145,000.00			CITY
63	30 ANTHOINE STREET, POLICE TOWER	\$45,000.00				CITY
63	30 ANTHOINE ST. DISPATCH FACILITY	\$1,600,000.00	\$125,000.00			CITY
64	34 CROSSING DR FIRE STATION (WEST END)	\$1,916,065.00	\$40,000.00	12/05/2003		FIRE
64	20 PILLSBURY STREET. BUILDING	\$179,300.00		9/26/12		CITY

## BUILDINGS

Dept	Location	Bldg Value	Contents Value	Date Acquired	Sold	Group
64	360 MAIN STREET	\$58,672.00				
64	360 MAIN STREET,TOWER FIRE	\$18,000.00				CITY
64	TELECOMMUNICATIONS TOWER:34 JAMES A BAKA DRIVE	\$27,950.00		12/13/12		
64	WEST END TELECOMMUNICATIONS TOWER	\$72,788.48		12/13/12		FIRE
64	684 REAR BROADWAY, FIRE HOSE TOWER	\$75,000.00				CITY
64	WILLARD STATION, 20 PILLSBURY ST - FA#98030101852	\$475,000.00		01/01/1920		FIRE
64	COMMUNICATIONS TOWER,34 JAMES A BAKA DRIVE WESTERN AVE WEST END FIRE	\$39,800.00		12/13/12		FIRE
64	360 MAIN ST., FIRE STATION	\$792,965.00	\$90,000.00			CITY
64	684 BROADWAY CENTRAL FIRE STATION	\$1,350,000.00	\$220,000.00			CITY
64	15 UNION ST., FIRE STATION #6	\$105,000.00	\$20,000.00			CITY
66	62 E STREET, CODE/ENGINEERING/PLANNING	\$0.00	\$175,000.00		8/1/2011	CITY
66	41 THOMAS ST., ASSESSING BUILDING	\$130,651.00	\$38,000.00			CITY
66	513 BROADWAY, ELECT BLDG	\$65,000.00	\$43,900.00			CITY
71	42 O'NEILL STREET, STORAGE	\$110,000.00	\$60,000.00			CITY
72	929 HIGHLAND AVE, LAND PREPARATION	\$567,700.00		08/18/2017		CITY
72	929 HIGHLAND AVE, TRNSFR ST SECURITY SYSTEM	\$22,697.58		08/30/2017		CITY
72	TRANSFER STATION LAND	\$1,070,552.75		12302015		CITY
72	929 HIGHLAND AVE, SALT SHED	\$728,000.00				
72	929 HIGHLAND AVE, TRANSFER STATION	\$53,000.00		12/30/15		CITY
72	42 O'NEILL STREET, OFFICE & GARAGE	\$925,000.00	\$640,000.00			CITY
72	TRANSFER STATION SWAP SHOP, 929 HIGHLAND AVENUE	\$129,625.74	\$1,500.00	12/30/2015		
72	42 O'NEILL STREET, PW TOWER	\$30,000.00				CITY
72	929 HIGHLAND AVENUE, CRANE	\$124,785.49				
72	929 HIGHLAND AVE, FUEL ISLAND	\$50,000.00				
72	929 HIGHLAND AVENUE, TRANSFER STATION SWAP SHOP	\$100,000.00		12/30/15	1/28/2016	
72	933 HIGHLAND AVENUE, LAND	\$76,800.00		01/04/2013		
72	42 O'NEIL STREET, GARAGE	\$48,000.00	\$2,500.00			CITY
72	42 O'NEIL STREET, EMPLOYEE BLDG 11	\$90,000.00	\$95,000.00			CITY
72	929 HIGHLAND AVE, COLD STORAGE BLDG	\$292,500.00				
72	42 O'NEIL STREET, OLD SALT SHED/STORAGE	\$53,500.00				CITY
72	929 HIGHLAND AVE, GREENHOUSE	\$120,000.00				
72	42 O'NEIL STREET, SALT SHED	\$98,000.00	\$1,800.00			CITY

# BUILDINGS

Dept	Location	Bldg Value	Contents Value	Date Acquired	Sold	Group
72	929 HIGHLAND AVE, MUNICIPAL SERVICE BLDG	\$11,481,179.26				
72	42 O'NEIL STREET, PLOW GARAGE	\$30,000.00	\$5,000.00			CITY
72	42 O'NEIL STREET, 5 BAY GARAGE	\$100,000.00	\$85,000.00			CITY
72	42 O'NEIL STREET, 4 BAY GARAGE	\$115,466.00	\$255,000.00			CITY
75	165 SOUTH KELSEY ST., JAMES OTIS KALER ELEMENTARY	\$4,409,850.00	\$300,000.00			SCHOOL
75	25 NELSON RD., TRANSPORTATION OFFICE	\$150,066.00	\$17,000.00			SCHOOL
75	1142 HIGHLAND AVE BUS MAINTENANCE BUILDING	\$2,100,000.00	\$45,000.00			CITY
75	637 HIGHLAND AVE., ATHLETIC STORAGE	\$25,000.00	\$12,500.00			SCHOOL
75	87 THOMPSON ST., DORA SMALL ELEMENTARY	\$4,357,933.50	\$450,373.00			SCHOOL
75	485 BROADWAY, GARAGE STORAGE	\$25,000.00	\$2,000.00		2/17/2015	SCHOOL
75	120 WESCOTT RD., MEMORIAL JR HIGH	\$10,200,000.00	\$450,000.00			SCHOOL
75	25 NELSON RD., GROUND EQUIP. STORAGE	\$30,000.00	\$24,000.00		2/17/2015	SCHOOL
75	637 HIGHLAND AVE., HIGH SCHOOL	\$19,500,000.00	\$1,100,000.00			SCHOOL
75	16X20 SHED W STEEL DOOR, SPHS	\$6,990.00		06/07/10		SCHOOL
75	240 OCEAN ST., MAHONEY JR HIGH	\$8,897,454.00	\$400,000.00			SCHOOL
75	SKILLIN SCHOOL-SKYLIGHT ABOVE LIBRARY	\$14,925.00				SCHOOL
75	52 ALFRED ST., HELENA DYER ELEMENTARY	\$3,540,000.00	\$190,000.00			SCHOOL
75	PLAYSHAPER WITH SANDBOX AT KALER PRESCHOOL	\$10,710.00		5/14/13		
75	37 HIGHLAND AVE., FRANK BROWN ELEMENTARY	\$3,200,000.00	\$150,000.00			SCHOOL
75	SOUTH PORTLAND HIGH SCHOOL, 637 HIGHLAND AVENUE		\$15,176.00	01/30/2018		
75	87 THOMPSON ST, SMALL ELEM PORTABLE CLASSROOM	\$65,000.00		08/19/11		SCHOOL
75	180 WESTCOTT RD., SKILLIN SCHOOL	\$5,008,088.00	\$224,000.00			SCHOOL
75	HIGH SCHOOL GYMNASIUM-BLEACHERS	\$128,502.00				SCHOOL
75	637 HIGHLAND AVE., HS HEATING PL	\$380,000.00	\$275,000.00			SCHOOL
76	482 BROADWAY, PUBLIC LIBRARY	\$2,059,512.00	\$2,450,000.00			CITY
77	125 GARY L MAIETTA PKWY-WAINWRIGHT BLDG	\$350,763.00	\$5,000.00	01/01/02		CITY
77	DEAKE STREET - FISHING SHACK	\$900.00				CITY
77	155 WESTCOTT ROAD, LIBRARY & PRO SHOP	\$350,000.00	\$360,000.00			CITY
77	2 BUG LIGHT PARK, LIGHTHOUSE	\$75,000.00				CITY
77	26 WESTBROOK ST, PLAYScape	\$55,886.00		08/22/2017		PARKS
77	MILL CREEK PARK GAZEBO	\$65,000.00		08/11/10		CITY

BUILDINGS

Dept	Location	Bldg Value	Contents Value	Date Acquired	Sold	Group
77	ALUMINUM ARCH STYLE WALKWAY BRIDGE W/CEDAR DECKING	\$8,124.90		07/01/2012		CITY
77	PORTABLE SKATE SHELTER BUILDING	\$50,000.00		10/30/12		CITY
77	MILL CREEK PARK:IRON GATE ENTRANCE WITH STONE PILLARS	\$59,379.00		10/26/12		
77	MILL CREEK PARK:FOUNTAIN	\$7,684.68		7/11/12		PARKS
77	WILKINSON PARK SWING SET	\$9,208.00		5/14/13		PARKS
77	REDBANK BLDG 586 WESTBROOK STREET,	\$32,670.00				
77	DUGOUTS (2) AT WAINWRIGHT	\$20,531.75		5/28/14		CITY
77	2 BUG LIGHT PARK	\$300,000.00				
77	33 PITT ST., GREEN HOUSE	\$50,000.00	\$12,500.00			CITY
77	DEAKE STREET - FISHING SHACK	\$700.00				CITY
77	21 NELSON ROAD, COMM REC FACILITY	\$5,200,000.00	\$440,000.00			CITY
77	CHAIN LINK FENCE & GATES	\$122,937.00				
77	NE CORNER E ST / WATERMAN, PLAYScape	\$35,705.00				CITY
77	WILKINSON PARK, PORTABLE SHELTER PARKS	\$52,812.00				
77	29 MACARTHUR CIR. REDBANK REC CTR	\$1,400,000.00	\$30,000.00			CITY
77	OIL FURNACE COX MODEL SO400, PARKS	\$12,450.00		08/27/2007		PARKS
77	PLAYSCAPE, WILLARD SCHOOL PARK	\$39,539.00		11/01/08		
77	CONCESSION STAND/STORAGE BLDG-WILKINSON PARK	\$75,000.00		12/16/08		
77	61 COTTAGE RD BANDSTAND	\$45,000.00			8/11/2010	CITY
77	1 BUG LIGHT PARK, FLOATS ON RAMP	\$45,000.00				CITY
77	21 NELSON RD., SWIMMING BLDG	\$2,200,000.00	\$185,000.00			CITY
77	1 SPRING POINT MARINA	\$917,617.00				CITY
77	1 FISHERMAN LANE, WILLARD BATH HSE	\$110,000.00	\$8,000.00			CITY
77	PLAYSCAPE, WILLARD BEACH	\$24,322.00		09/25/02		
77	61 COTTAGE ROAD, FOOTBRIDGE	\$20,000.00			8/11/2010	CITY
77	225 WESTBROOK ST., GOLF COURSE	\$55,000.00	\$60,000.00			CITY
77	PUMP HOUSE, 50 HINKLEY MILLCREEK PARK	\$4,080.00			8/15/2012	CITY
77	33 PITT ST., PARKS & REC	\$375,000.00	\$120,000.00			CITY
77	172 NEW YORK AVE COMMUNITY CENTER	\$120,000.00	\$15,000.00		4/5/2013	CITY

BUILDINGS

Dept	Location	Bldg Value	Contents Value	Date Acquired	Sold	Group
80	MAIN ST/WILSON:MAIN 80 ST/FROSWICK:EVANS/NELSON RD:GALLERY BLVD SCARBOROUGH- BOB'S DISCOUNT FURNITURE	\$24,447.80		08/16/2017		CITY
80	929 HIGHLAND AVENUE, VEHICLE BAY WASH	\$289,612.61				
80	BRICK HILL ROAD, BUS SHELTER	\$5,200.00		09/22/16		
80	3 DEAK STREET, FISHING SHACKS (2)	\$15,000.00				CITY
80	TRANSIT HUB BLDG, 49 THOMAS ST	\$350,000.00		02/19/14		CITY
80	20'X30' BUS STOP SHELTER	\$9,970.00		12/22/10		CITY
80	42 O'NEIL ST., BUS OFFICE #12	\$45,500.00	\$24,000.00			CITY
80	42 O'NEIL ST, BUS GARAGE/TRANS B	\$375,000.00	\$40,000.00			CITY
80	GALLERY BLVD. WALMART BUS SHELTER	\$5,200.00		3/08/09		
80	BUS STOP SHELTERS (6)	\$31,200.00				CITY
81	MADISON ST PIER & FLOATS	\$3,000.00				
81	THOMAS KNIGHT PARK PIER	\$60,000.00				
81	1 PORTLAND ST., PIER	\$290,000.00				CITY
81	1 PORTLAND ST., FLOATS AT PIER	\$56,000.00				CITY
81	513 BROADWAY, -CONTROL BLDG	\$83,880.00				CITY
81	1 OCEAN AVENUE-W/harf-TKP	\$500,000.00				CITY
86	PUMP STATION, 46 APPLE TREE DRIVE	\$65,000.00				CITY
86	PUMP STATION, 44 WINDING WAY	\$80,000.00				TP
86	PUMP STATION, 100 JOHN ROBERTS RD	\$80,000.00				TP
86	PUMP STATION, 0 HIGHLAND AVE SMITH & LOVELESS	\$145,000.00	\$30,000.00	12/17/2007		TP
86	PUMP STATION, 1 MAIN STREET	\$250,000.00				TP
86	PUMP STATION, 7 CUSHING CT	\$80,000.00				TP
86	PUMP STATION, 301 HIGH ST	\$340,000.00				TP
86	PUMP STATION, 310 GANNET DRIVE	\$175,000.00				TP
86	PUMP STATION, 155 WESCOTT RD	\$45,000.00				CITY
86	PUMP STATION, 110 CRESTVIEW DR	\$24,000.00				TP
86	PUMP STATION, 22 F STREET	\$35,000.00			7/22/2006	CITY
86	WTR RSRC PROT COMPLEX, 1142C HIGHLAND AVE	\$167,640.00	\$10,000.00	09/26/2007		SM
86	1144 HIGHLAND AVE SEWER MAINT GARAGE	\$145,000.00	\$25,000.00			TP
86	PUMP STATION, 4 LOVIETT'S FIELD RD	\$50,000.00				
86	PUMP STATION, 117 SNOWBERRY DR	\$100,000.00				
86	PUMP STATION, 29 CHECKERBERRY CIR	\$100,000.00				
86	PUMP STATION, 1 FORT ROAD SMCC	\$210,000.00				

BUILDINGS

APPENDIX F

Dept	Location	Bldg Value	Contents Value	Date Acquired	Sold	Group
86	PUMP STATION, 149 FRONT STREET	\$20,000.00				TP
86						
86	PUMP STATION, 445 WESTERN AVENUE	\$50,000.00				TP
86	PUMP STATION, 11 FISHERMAN LANE	\$1,650,000.00				TP
86	PUMP STATION, 6 E ST	\$75,000.00				TP
86	PUMP STATION, 0 BENJAMIN W PICKETT ST	\$210,000.00				TP
86	PUMP STATION, 121 STILLMAN ST	\$75,000.00				TP
86	111 WATERMAN DR., TREATMENT PLNT	\$38,500,000.00	\$8,660,785.00			TP
86	PUMP STATION, 23 ELM ST	\$35,000.00				TP
86	PUMP STATION, 257 WESTERN AVE	\$75,000.00				TP
86	PUMP STATION, 1 PEARL ST	\$1,675,000.00				TP
86	PUMP STATION, 3 BAY RD	\$122,000.00				TP
86	PUMP STATION, 350 SOUTHBOROUGH	\$170,000.00				TP
86	PUMP STATION, 1 FORT ROAD	\$290,000.00				TP
86	PUMP STATION, 16 MECHANIC ST	\$290,000.00				TP
86	PUMP STATION, 35 BUG LIGHT PARK	\$110,000.00				TP
86	PUMP STATION, 463 WESTBROOK ST	\$420,783.00				TP
86	PUMP STATION, 152 FRONT ST	\$1,300,000.00				TP
86	PUMP STATION, 2 B STREET	\$90,000.00				TP
86	PUMP STATION II, 463 WESTBROOK ST	\$518,882.00				TP
86	PUMP STATION, 1 PEARL ST #6	\$45,000.00				TP

## EQUIPMENT

Dept	Yr	Make	Model	Acquired	Replace Value	Sold/Traded
1515	1988	COASTER	OFFICE TRAILER	9/19/2011	12000	
73	1990	SCARAB	TURNING MACHINE		118000	7/25/1997
73	1983	YANMAR	DIESEL TRACTOR		11000	8/7/2001
73	1990	GEHL	SKID LOADER		12000	5/20/2008
8684	1979	ONAN	GENERATOR/MO TRAILER		9000	6/6/2000
73	1986	CASE	580SE LOADER/BACKHOE		19900	7/1/2008
8684	1996	R01	AIR COMPRESSOR	1/1/1996	10780	1/31/2012
72	1975	BOMBARDIER	SIDEWALK PLOW-NOT IN USE		6000	5/20/1998
72	1989	HOLDER	SIDEWALK PLOW		45000	10/1/2015
72	1993	BOMBARDIER	SIDEWALK TRACTOR		40213	9/14/2001
72	1978	KOMATSU	BULLDOZER MODEL D65E-6		100000	5/14/2004
72	1986	FMC	WAYNE SWEEPER		88000	8/7/2001
72	1969	MICHIGAN	LOADER		13000	8/7/2001
72	1970	ROOT	SNOWBLOWER			8/7/2001
72	1982	BOMAG	PAVING RECYCLER		9000	8/7/2001
72	1983	FORD	LOADER		126000	9/14/2001
72	1981	BOMBARDIER	SIDEWALK PLOW-NOT IN USE			5/20/1998
72	1977	STOW	ROLLPAC ROLLER MODEL# 190452		20000	11/1/2002
72	1984	ATLAS	COMPRESSOR		10000	11/1/2002
72	1984	OWENS	TILT-TRAILER		16000	
64	2003		CARDIAC MONITOR	7/17/2003	17875	8/25/2011
72	2001	NICHOLS	TRAILER #00011		2750	
63	2001		NIGHT VISION GOGGLES		22000	7/31/2004
64	2001	HAULMARK	P716BTE 16FT HAZMAT TRAILER	1/1/2001	5000	
72	1987	GEHL	SKID STEER LOADER MODEL 4615		16000	5/14/2004
72	1981	BOMBARDIER	SIDEWALK PLOW-NOT IN USE			5/20/1998
77	1996	TORO	HYDRAULIC MOWER 455E		35000	4/26/2004
77	1994	JOHN DEERE	OUTFRONT ROTARY MOWER		14000	6/30/2003
77	1992	HOMEMADE	UTILITY TRAILER		4000	1/24/2018
77	1969	HOMEMADE	WATERTANK TRAILER		1500	6/30/2003
77	1995	JOHN DEERE	OUTFRONT ROTARY MOWER		14000	6/30/2003
77	1993	JACOBSEN	TURF TRUCKSTER		6000	7/1/2017
77	1990	JOHN DEERE	OUTFRONT ROTARY MOWER		14000	6/30/2003
77	1987	KUBOTA	TRACTOR/FRONT END LDR		18000	
77	1989	OLATHE	TOPDRESSER		4500	4/9/2019
77	1994	CUSHMAN	TURF TRUCKSTER	1/1/1994	22000	7/25/2011
77	1988	FORD	2120 TRACTOR W/FRONT END LOADE		20000	
77	1987	JOHN DEERE	MOWER		14000	10/24/1997
77	1975	TORO	DIESEL TRACTOR W/GANG MOWER		60000	7/11/2008
72	1978	GMC	MODEL22691RR			
			HOULS TRAILER MODEL# HI9630		90000	8/27/2001

EQUIPMENT

Dept	Yr	Make	Model	Acquired	Replace Value	Sold/Traded
77	1997	JOHN DEERE	OUTFRONT MOWER F935	10/24/1997	16000	11/4/2003
86	1998	STOW	HOT TOP ROLLER R2000H:SOLD PER DAVID THOMES ON 12/26/17 SURPLUS BID	10/1/1998	6678	8/1/2016
86	1998	STOW	UTILITY TRAILER FOR ROLLER	10/1/1998		
77	2002	CHEVY	CC3140 BUCKET LOADER	9/3/2002	56992	2/12/2020
77	2004	HOLDER	C 978 SIDEWALK TRACTOR	2/24/2004	50538	11/24/2014
86	1998	INTL	BLACK TRAILER GVW=1500 lbs.:PER DAVID THOMES 12/26/17, SCRAPPED 10 YRS AGO		700	7/1/2007
8684	1998	TAKEUCHI	TB070 EXCAVATOR W/ATTACHMENTS	12/31/1998	79500	4/16/2010
8684	2000	INGERSOLL RAND	PORTABLE GENSET	6/6/2000	17973	
72	2000	HOLDER	MTC9700 SIDEWALK TRACTOR	10/27/2000	66858	10/12/2007
72	2000	HOLDER	MTC9700 SIDEWALK TRACTOR	10/27/2000	66858	11/24/2014
72	1999	LERO	AIR COMPRESSOR	1/28/1999	9985	
72	1999	STOW	T2000H ROLLER 1 TON	3/1/1999	6350	4/5/2019
72	2001	BOBCAT	773T B/C LOADER	1/10/2001	19993	
72	1999	STOW	T3000 TRAILER	2/11/1999	2480	
72	1988		PAVER			7/1/2017
77	2004	TORO	GROUNDSMASTER 4100D # 30411	4/26/2004	38600	7/29/2011
77	2000	TORO	THREE WHEELED TRIPLES REEL MOWER	6/28/2000	16615	
77	2000	TORO	4356 GREENSMASER	10/18/2000	15711	
77	2003	JOHN DEERE	1445 FRONT MOUNT MOWER	11/4/2003	15182	1/24/2018
77	2004	TORO	GROUNDSMASTER 4700D # 30868	4/20/2004	51125	
77	2004	TORO	WORKMAN 3300D # 07362	4/30/2004	14900	
77	2002	AERAVATOR	AE-60T SOLID TINE MOUNT	8/10/2004	4300	
72	1997	TENCO	SNOWBLOWER FOR 624G LOADER	2/28/1997	48500	2/7/2011
72	1997	TENCO	SNOWBLOWER FOR 624G LOADER	2/24/1977	48500	
72	1997		POWER CURBER	6/23/1997	8000	
72	1996	HENDERSON	FSH10SS SANDER	12/3/1998	6900	4/5/2019
72	1996	HENDERSON	SANDER 8'	12/23/1996	3565	7/1/2008
72	2001		60" GRAPPLE BUCKET	1/10/2001	1858	
64	2006	HOLMATRO	TWIN-LINE HYDRAULIC CUTTER	10/31/2006	4700	
72	2006		5000gal HIGH DENSITY POLY TANK	10/20/2006	4000	
72	2006		5000gal VERTICAL STORAGE TANK	11/3/2006	4000	7/1/2017
63	2006	ATN	NIGHT VISION MONOCULAR	12/19/2006	1595	
63	2006	ATN	NIGHT VISION MONOCULAR	12/19/2006	1595	
63	2006	ATN	NIGHT VISION MONOCULAR	12/19/2006	1595	
63	2006	ATN	NIGHT VISION MONOCULAR	12/19/2006	1595	
63	2006	TACTICAL ELECTRONICS	PCSS1-POLE CAMERA & SEARCH SYSTEM	12/19/2006	14400	
64	2006	SCOTT EAGLE IMAGER	THERMAL IMAGING CAMERA	12/1/2006	9999	
64	2006	AREAREA MONITOR	GAS DETECTOR	11/7/2006	6795	

EQUIPMENT

Dept	Yr	Make	Model	Acquired	Replace Value	Sold/Traded
64	2006	SCOTT AP-50-4.5 LESS	SCBA: AIR CYLINDER, FACE PIECE, AND PAK ALERT	8/8/2006	2210	
64	2006	SCOTT AP-50-4.5 LESS	SCBA: AIR CYLINDER, FACE PIECE, AND PAK ALERT	8/8/2006	2210	
66			STREET LIGHTS & SIGNS		50000	
8684	2000	INGERSOLL-RAND	PORTABLE GENERATOR - PCF	1/1/2000	18206	
63			REPEATERS (3)		45000	7/1/2005
75	2002	BIG TEX	12FT SINGLE AXLE	3/29/2002	1099	
77	2001	JOHN DEERE	1435	4/18/2002	9449	9/4/2008
63	2001	Z-TRON	POLICE ROBOT	11/7/2001	29250	
63	2002	HAMILTON	SPORT TRAILER`	5/1/2002	2550	
77	2002	JOHN DEERE	1435 FRONT MOUNT RIDING MOWER	12/11/2002	13156	10/7/2005
72	1999		EMERGENCY GENERATOR	1/1/1999	41663	4/30/2018
77	2002	ROTADARION	SOIL RENOVATIONG MACHINE	1/1/2002	18050	1/11/2018
77	2000	JOHN DEERE	5410 TRACTOR	6/30/2000	29753	6/20/2007
64	2003	ALM CORP	(2)WHEEL ENGAGING 18 VEHICLE LIFT SYSTEM	7/2/2003	19695	
73	2003	INTERSTATE	20DT CONSTRUCTION TRAILER	9/30/2003	6550	11/12/2008
77	2000	LANDPRIDE	TRI-DECK ROTARY MOWER	5/30/2000	12757	
72	1997	SWENSON	SANDER	11/17/1997	6975	4/15/2019
72	1999	TRACKLESS	SNOWBLOWER	1/1/1999	2504	
72	2001		72" SNOWBLADE	1/10/2001	1384	4/5/2019
72	1997	HENDERSON	FSH13-409 SANDER	12/22/1997	6900	8/23/2017
72	2000	SWENSON	SANDER	10/2/2000	7381	
77	1998	JOHN DEERE	F935 MOWER	10/14/1998	10544	10/21/2009
77	2002	JOHN DEERE	TC1435D MOWER	8/20/2002	13156	5/30/2012
77	1992	MOREBARK	CHIPPER - TRAILER	7/1/1992	18000	
77	1987		MODERN SKATE TRAILER		2500	
77	1997	HARVEY	WATER TRAILER	3/1/2005	3000	
77	2000	FRYEBURG	EQUIPMENT/HD TRAILER	3/1/2005	4000	
77	1986	MULLER	MIXER TRAILER	3/1/2005	1500	
64	2004		SIMPLE AIR COMPRESSOR W/BASE/CYLINDERS/PANEL	7/21/2004	26765	
51		LUMENS	HD PTZ CAMERAS (5) - SECURITY CAMERA SYSTEM UPGRADE@COUNCIL CHAMBERS	11/30/2018	13149.39	
72	2005	WACKER	RD11A	8/16/2005	11279	
77	2005	JOHN DEERE	1445 FRONT MOUNT RIDING MOWER	10/7/2005	15663	1/24/2018
80	2005	MULTIEQUIP	MC64S-HS CONCRETE MIXER	1/18/2005	1849	
64	2006	PEQUEA	TRAILOR	12/20/2005	1300	
8681	2005	GENERATOR	WINDING WAY PS	8/27/2004	32081.22	
64	1991	ACHILLES	14' INFLATABLE WITH 25hp MOTOR	1/1/1991	5000	
8681	2006	ONAN	GEN-SET -- NT-270-GS/GC	3/31/2006	39536.58	

## EQUIPMENT

Dept	Yr	Make	Model	Acquired	Replace Value	Sold/Traded
77	2006	TORO	22167-PUSH MOWER	9/11/2006	1169	7/1/2017
72	2006		18' TILT TRAILER	10/3/2006	5500	
64	2006	LIFE PAK	LP12 CARDIAC MONITOR/DEFIB	9/7/2006	18745	12/25/2012
64	2006	LIFE PAK	LP12 CARDIAC MONITOR/DEFIB	9/7/2006	18745	
77	2007	GEN 05 DELUXE SCANNER	BK 7004108-NAPA AUTO PARTS	10/2/2006	2476.77	7/1/2017
64	2006	SCOTT AP-50-4.5 LESS	SCBA: AIR CYLINDER, FACE PIECE, AND PAK ALERT	8/8/2006	2210	
64	2007	MINE SAFETY APPLIANCE	EVOLUTION 5200HD2 THERMAL IMAGING CAMERA	12/11/2006	8500	
64	2007	nukeALERT II	1703GN GAMMA NEUTRON PAGER	4/10/2007	2495	
64	2007	nukeALERT II	1703GN GAMMA NEUTRON PAGER	4/10/2007	2495	
64	2007	nukeALERT II	1703GN GAMMA NEUTRON PAGER	4/10/2007	2495	
64	2007	nukeALERT II	1703GN GAMMA NEUTRON PAGER	4/10/2007	2495	
75	2003	ALM CORP	LIFT	12/27/2002	19125	
75	1990	WILLIAM THON	PAINTING		5000	
7765	2007	JOHN DEERE	5525 UTILITY TRACTOR 4WD	6/20/2007	41965	
75	1992	PROLINE	LAWN MOWER	1/1/1992	11000	
7765	2007	JOHN DEERE	4120 UTILITY TRACTOR WITH LOADER	6/28/2007	22058	8/8/2016
7765		JOHN DEERE	BACKHOE 18" BUCKET FOR 4120 UTILITY TRACTOR	6/28/2007	6663	11/1/2011
77		JOHN DEERE	MECHANICAL SELF LEVELING LOADER WITH 85" BUCKET PO#20073491	8/31/2007	6142	7/1/2017
7514		STEINWAY B	GRAND PIANO	12/28/2007	64584	
63		HS PRECISION PRO SERIES	2000 HTR .308-CA TACTICAL RIFLE	9/18/2007	2481	
64		AREARAE MONITOR	GAS DETECTOR MONITOR	9/28/2007	6515.39	
64		T5766A MTR2000	TWO-WAY RADIO BASE SET:T5766A MTR2000 STATION	8/31/2007	5950	
64		AD ULTRA 8 EXT PTZ	COLOR DAY/NIGHT CAMERA W/35X ZOOM FOR CASH CORNER	1/30/2008	4728.52	
64		PTZ	ETHERNET VIDEO/RECEIVER TRANSMITTER FOR PTZ CAMERA-CASH CORNER	1/29/2008	2190	
64		ALCO-LITE	TEL-3-40P TRUSS 3 SECTION LADDER FOR #2 FIRE TRUCK	1/4/2008	2045	
77	2006	E-Z GO ST	SPORT 2+2 GOLF CART	8/2/2006	6400	
86	2007	DOWNEASTER	TL610-LANDSCAPING TRAILER	2/23/2007	1545	
77	2017	TORO	VERSA VAC	8/16/2017	23349.6	
72		SWENSON EV100	SALT/SAND SPREADER HOPPER	4/18/2008	26895	
80		WE18	HEAVY DUTY MOBILE HYDRAULIC LIFT	3/12/2008	24740	

EQUIPMENT

Dept	Yr	Make	Model	Acquired	Replace Value	Sold/Traded
77	2008	JOHN DEERE	MODEL#1445 FRONT MOUNT MOWER W/SIDE DISCHARGE DECK	9/4/2008	14931	
77		KOEHLER	EMERGENCY GENERATOR FOR COMMUNITY CENTER	9/9/2008	54840	
75			WHEELCHAIR LIFT, HANDICAP AT MAHONEY MIDDLE	8/12/2008	29863	
77		TORO	WORKMAN 1110 GOLF CART WITH ELECTRIC BOX LIFT	10/14/2008	7370.85	8/16/2013
			DUGOUTS/BLEACHERS @ MAHONEY/WAINWRIGHT-7 SETS @ \$1500 EA (4 ROWS)		10500	
75	2008	TORO	GREENSMASER FLEX 21 MOWER	11/25/2008	8215	
77	2008	TORO	GREENSMASER FLEX 21 MOWER	11/25/2008	8215	
			TRANS PRO 100 TRAILER FOR 2008 GREENSMASER MOWERS	11/25/2008	1755	
75			FOOTBALL SCOREBOARD-MARTIN FIELD-SPHS	2/13/2009	17600	
64			CASH CORNER RADIO TOWER	7/1/2008	20000	
77	2010	TORO	PROCORE 648 AERATOR	12/29/2009	21610.65	
8684	2010	KOBELCO	SK140SR EXCAVATOR	4/16/2010	136900	
64			EMERGENCY GENERATOR CASH CORNER FIRE DEPT	2/26/2010	34380	
80	2011	GILLIG	BUS CAMERA SYSTEMS & COMPONENTS (3)	4/14/2011	5739	
64		POWER PRO	POWER LIFT AMBULANCE STRETCHER	8/30/2010	13242.84	
64		POWER PRO	POWER LIFT AMBULANCE STRETCHER	8/30/2010	13242.84	
72	2010	EAGLE	SIDEWALK STREET PAVER	8/25/2010	48300	
72	2011	TENCO TCS-172LMM	SNOW BLOWER	2/7/2011	104325	
64		MOTOROLA	RADIOS COMMUNICATION EQUIPMENT	1/26/2011	297388.92	1/26/2013
63		MOTOROLA	RADIOS COMMUNICATION EQUIPMENT	2/28/2011	324548.58	
63			AUTOMATED LICENSE PLATE READER	1/22/2010	18495	
63			AUTOMATED LICENSE PLATE READERS (2)	6/16/2011	16898	
72	2008	MILLER	MC550 CURB MACHINE WITH KOHLER 15 HP	10/20/2008	7000	
77	2009	EZ-GO RXV GAS SHUTTLE	GOLF CART 2+2 REAR SEAT & CANOPY	7/19/2010	4830	
75			SMALL SCHOOL PAINTING CK#301459	8/21/2009	4900	
72			20' 6 TON FLAT TILT EQUIPMENT TRAILER	7/28/2010	5495	7/28/2010
77	2011	TORO	GROUNDSMASER 4100 WIDE AREA MOWER	7/29/2011	55464	
77	2011	JOHN DEERE	LOADER, HOOD GUARD, & 73" HD BUCKET	11/1/2011	6450	
77	2011	JOHN DEERE	BACKHOE WITH 18" HD BUCKET	11/1/2011	9774	
8684	2012	WACKER	36" DOUBLE DRUM RIDE-ON ROLLER MODEL RD12A	3/19/2012	13117	

## EQUIPMENT

Dept	Yr	Make	Model	Acquired	Replace Value	Sold/Traded
8684	2012	FELLING	6' WIDE SINGLE AXLE EQUIPMENT TRAILER	3/19/2012	3673	
64		STAIR PRO	MODEL FT6T TO HAUL 2012 ROLLER			
			6252 STAIR CHAIR	9/29/2011	2765.85	
51	2012	SONY	PTZ SECURITY CAMERA SYSTEM COUNCIL CHAMBERS	12/14/2011	17543.96	
72	2012		HVAC GAS FIRED BOILER FURNACE	11/29/2011	56350	
64	2012	LIFEPAK 15	LIFEPAK 15 CARDIAC	8/25/2011	38266.5	
			MONITOR/DEFIBRILLATOR			
64	2012	LIFEPAK 15	LIFEPAK 15 CARDIAC	8/25/2011	38266.5	
			MONITOR/DEFIBRILLATOR			
51			PORTABLE SOUND SYSTEM	4/6/2012	6208.1	
77		PARAGON	PORTABLE LIFE GUARD CHAIRS		3319	
77		JOHN DEERE	60" FRONT BLADE FOR JD MOWERS		1275	
77			BEDKNIFE GRINDER		9200	
51		SONY	PTZ CAMERA SPC TV	12/30/2011	4157.03	
8684		MULTIEQUIP	PLATE COMPACTOR MODEL#MVC88VGHW	12/27/2011	1715	
8684		SALALIFT II	WINCH W/SELF RETRACTING LIFELINE	12/6/2011	2122	
8684		SALALIFT II	WINCH W/SELF RETRACTING LIFELINE	12/6/2011	2122	
56		ADDED TO BLDG VALUE	NATURAL GAS BURNER-HAMLIN	12/20/2011	9856	
64			SECURITY CAMERA SYSTEM FOR BUFFER ZONE	2/28/2012	128752.69	
77	2012	TORO	03171 RM 3100 D SIDEWINDER MOWER	6/26/2012	34609	
51			SERVICE MONUMENT @ MILL CREEK PARK	8/26/2011	32712.19	
			PLAYSCAPE WITH RUBBER BASE SURFACING MATERIAL	9/27/2012	86062	
77		ON BUILDING INS POLICY				
72	2012	TOP HAT	5X10 UTILITY TRAILER	5/10/2012	1395	
72	2011	CAM SUPERLINE	TAG-A-LONG 18" TRAILER	5/10/2012	5895	
64	2012	ROLLRACK POWER ROLL	ROLL N RACK PWER ROLLER W 5" COUPLING JAWS	9/4/2012	6248	
64			EMERGENCY RESPONSE MARINE VESSEL BOAT	11/1/2012	73943	
63		GERMAN SHEPHERD K-9	K-9 TYSON BORN 9/9/11 GERMAN SHEPHERD	2/4/2013	5000	3/22/2013
63			ELECTRONIC MESSAGE SIGN 48X144	2/11/2013	21291	
77	2011	TORO	WORKMAN MID-DUTY 4 WHEEL UTILITY VEHICLE	7/25/2011	9740	
72	2010	SURE	ST7918 20' 6 TON FLAT TILT TRAILER (PO#20110483)	7/28/2010	5495	
8684		4" STEEL TRENCH BOX	MODEL#4SDW-816	8/3/2011	11225	
63			AUTOMATED PARKING TICKET CITATION SOFTWARE SYSTEM	6/15/2011	26386	
77	2011	TURF	VERTICUTTER WITH CARBIDE TIP BLADES	6/23/2011	9685	
75			MEMORIAL SCHOOL SECURITY CAMERA SYSTEM	3/18/2011	256316.59	

## EQUIPMENT

APPENDIX F

Dept	Yr	Make	Model	Acquired	Replace Value	Sold/Traded
75			GAS FIRED DOMESTIC HOT WATER HEATER-SPHS KITCHEN	1/4/2011	16952	
64		CHEMRAE	PORTABLE CHEMICAL WARFARE AGENT DETECTOR	4/18/2011	14364	
64		GAMMARAE	WIRELESS GAMMARAE II RADIATION DETECTOR	4/20/2011	3794	
75			BOILER REPLACEMENT AT MEMORIAL MIDDLE SCHOOL	3/31/2011	280000	
63		BLACK LAB K-9	K-9 JERRY BORN MAY 2008 BLACK LAB		5000	9/27/2012
63		BLACK GERMAN SHEPHERD	K-9 HARLEY BORN 9/24/04 BLACK GERMAN SHEPHERD		5000	6/30/2013
63		GERMAN SHEPHERD K-9	K-9 SABER BORN 9/19/09 GERMAN SHEPHERD		5000	7/1/2018
63		BELGIAN MALINOIS K-9	K-9 RALPH BORN 8/15/10 BROWN BELGIAN MALINOIS	8/15/2011	5500	4/11/2013
63		GERMAN SHEPHERD K-9	TRIGGER BORN 9/26/11 GERMAN SHEPHERD	4/11/2013	5000	
77			FOUNTAIN AT MILL CREEK PARK	7/11/2012	7684.68	
77	2013	JOHN DEERE	WHP36A MOWER	5/29/2013	4660	
77	2013	CLUB CAR	PR1317-363151 GOLF CART GREEN	5/23/2013	6445	
75			TELEPHONE SYSTEM UPGRADE - SCHOOL	11/28/2012	207214.15	
64			THERMAL IMAGING CAMERA MODEL MSA EVOLUTION 5800	5/24/2013	9926.97	
8684	2000	JOHN DEERE	LAWN TRACTOR MOWER LX 277	4/27/2000	3275	
63		FLJR	27 IN-LINE NIGHT OBSERVATION SCOPE - 2 GUNS SWAT TEAM	5/3/2013	19276	
63		HD DVR	POLICE VEHICLE CAMERAS-DVR (8)	4/22/2013	54940	
64		POWER PRO	AMBULANCE STRETCHER	5/2/2013	14756.55	
51	2013	ELEMENTAL L152	FANCY ENCODER & WEB STREAMING DEVICE	1/23/2013	25470	
51		JVC	JVC FIELD CAMERA/CAMCORDER	11/27/2012	2617.8	
51		JVC	JVC FIELD CAMERA/CAMCORDER	5/27/2013	2355.8	
51		JVC	JVC FIELD CAMERA/CAMCORDER	8/16/2013	2317.3	
63		AVATAR II	ROBOT	11/9/2012	12939.55	
77	2013	JOHN DEERE	UTILITY TRACTOR WITH SPRAYER	8/16/2013	35044.67	
77	2013	POLARIS	RANGER 800 FS EPS MODEL#R14TH7EAS	12/6/2013	14996.99	
63		SABLE GERMAN SHEPHERD	K-9 "ZAK" BORN 9/21/12 MALE	1/17/2014	5500	
77		BRITE STRIPER	300 SELF PROPELLED AIRLESS STRIPER MACHINE	8/6/2013	4200	
77		BRITE STRIPER	300 SELF PROPELLED AIRLESS STRIPER MACHINE	8/6/2013	3000	4/9/2019
64		SIMPLEAIR	COMPRESSOR 6000 PSI	12/2/2013	21883	

## EQUIPMENT

Dept	Yr	Make	Model	Acquired	Replace Value	Sold/Traded
64			VEHICLE REPEATER FOR INTEROPERABILITY	3/5/2014	11996.63	
63			DIGITAL VEHICLE REPEATER SYSTEM	7/18/2013	16185.69	
64		CARBOX HEMOGLOBIN M	2 CARBOX HEMOGLOBIN METERS FOR HAZMAT	1/29/2014	10007.49	
63		AVATAR	PAN-TILT ZOOM CAMERA	2/14/2014	4530	
63			WESTERN AVENUE TOWER ANTENNAL SYSTEMS-POLICE	8/31/2013	5079.09	
64			WESTERN AVENUE TOWER ANTENNA SYSTEMS-FIRE	8/31/2013	8767.89	
64			SNOW PLOW BLADE	9/27/2013	5124.24	
64			RADIO FOR NEW AMBULANCE	11/22/2013	6060.96	
64			MEDVAULT & KEY SECURE FOR NEW AMBULANCE	3/13/2014	1776	
63			LIFT FOR PD GARAGE	8/16/2011	5265	
8684			COLD PLANER ATTACHMENT	7/1/2014	10565.64	
8684			BUCK SWITCHER & TRANSPORTER ASSEMBLY	8/22/2014	18788.5	
64		AREARAE	PORTABLE AREARAE MULTIGAS WIRELESS MONITOR	10/20/2014	5206	
77			PORTABLE ASPEN AQUATIC LIFT	11/3/2014	6330.22	
64			AMBULANCE STRETCHER	12/29/2014	15734.98	
77		FOLEY ACCU-MASTER	652 SPIN RELIEF GRINDER	1/31/2015	36955	
77	2015	TORO	WORKMAN MDX TRACTOR	6/23/2015	12721.99	
77	2015	TORO	SAND PRO INFIELD PRO 5040 GROOMER TRACTOR	6/30/2015	26403.64	
8684	2015	POLARIS	GEM EM1400 L15U2NAEFA ELECTRIC UTILITY VEHICLE	9/24/2015	11498.98	
52			VOTING TABULATION EQUIPMENT RENTAL (10)	12/15/2015	69700	
72	2015	BOBCAT	6707837 72" SWEEPER	10/19/2015	4235	
8690	2015	WACKER	BPU4045A TRENCH TAMPER/COMPACTOR	11/17/2015	8318.25	
64		KUBOTA	GENERATOR AT FIRE STATION ON BROADWAY	12/18/2015	7395	
80			MOBILE COLUMN LIFTS FOR BUSES	8/21/2015	9895.75	
80			MOBILE COLUMN LIFTS FOR BUSES	8/21/2015	9895.75	
80			MOBILE COLUMN LIFTS FOR BUSES	8/21/2015	9895.75	
80			MOBILE COLUMN LIFTS FOR BUSES	8/21/2015	9895.75	
8684			DUMP TRUCK BODY & LIFTGATE REPLACEMENT	1/21/2016	12290	
64			TERMINATOR II WITH 2000 GPM	5/9/2014	35975	
63			2 UNDERWATER CAMERAS	7/31/2014	3600	
63			4 PROTECTIVE DRY SUITS	7/31/2014	12940	
63			8 IN CAR CAMERAS	7/31/2014	48748	

EQUIPMENT

Dept	Yr	Make	Model	Acquired	Replace Value	Sold/Traded
8684			60" PICK UP SWEEPER FOR JOHN DEERE 317 SKID STEER LOADER	1/14/2016	4950	
76		ECOMASTER	DISC REPAIR MACHINE WITH BLU-RAY	1/26/2016	12940	
72	2016	AVATAX	2 TON DIESEL ASPHALT HOT BOX	3/31/2016	14900	
8684		GALION	9' GALION DROPSIDE DUMP BODY TUB MODEL 100UDS9TUB	3/14/2016	5700	
8680			OFFICE FURNITURE FOR WWTP NEW ADDITION BUILDING	6/30/2016	19570	
64		LIFE PAK 15	DEFIBRILLATOR CARDIAC MONITOR	6/24/2019	32130.62	
52			(4) EXPRESSVOTE VOTING EQUIPMENT	5/12/2016	14000	
8680			HIGH EFFICIENCY A/C UNIT WITH SEACOAST COATED COILS	10/31/2016	14100	
80		PRO-VISION	DIGITAL SECURITY CAMERA SYSTEM FOR CITY BUSES	11/1/2016	15538.76	
77	2017	TORO GROUNDMASTER	POLARTEC 7210 WITH ATTACHMENTS	8/25/2016	62969.6	
80		PELICAN	305S+ COIN SORTER MACHINE	9/9/2016	3644	
64	2017	SPREADER	WITH BATTERY CHARGER	8/25/2016	11414	
64	2017	CUTTER	WITH BATTERY CHARGER	9/20/2016	11127	
80			AVL WIRE HARNESSSES FOR TWO CITY BUSES VIN#84117 & 84118	2/23/2017	12200	
75			INTERCOM SYSTEM AT BROWN SCHOOL	4/25/2017	18216.05	
64		DEFIBRILLATOR	DEFIBRILLATOR	5/30/2017	34861.72	
77	2017	TORO	PROCORE 1298 AERATOR FOR GOLF COURSE	7/27/2016	30895.38	
56			GRIDSMArt VIDEO DETECTION SYSTEM	12/29/2016	26340	
75		UNKNOWN	SNOW UTILITY TRAILER		0	
75	2009	GENIE	LIFT AWP225	7/1/2009	5500	
75		AUTOSCRUBBER	AUTOSCRUBBER	7/1/2014	5971	
75		AUTOSCRUBBER	AUTOSCRUBBER	7/1/2014	2985	
75		AUTOSCRUBBER	AUTOSCRUBBER	7/1/2014	5895	
75		AUTOSCRUBBER	AUTOSCRUBBER	7/1/2014	5195	
75		AUTOSCRUBBER	AUTOSCRUBBER	7/1/2014	2895	
75		AUTOSCRUBBER	AUTOSCRUBBER	7/1/2014	3507	
75		SQUARE SCRUB (18")	8 @ \$1800 - SQUARE SCRUB	7/1/2014	14400	
75		TAILGATE SPREADER	TAILGATE SPREADER	7/1/2014	2315	
75		FOCUS II BOOST AUTOSCRUBBER	FOCUS II BOOST - AUTOSCRUBBER	7/1/2014	3776	
75		PANTHER	AUTOSCRUBBER	7/1/2014	4666	
75		PANTHER	AUTOSCRUBBER	7/1/2014	6996	
75		TORO	10200XE	7/1/2014	1350	
75		TORO	10200XE	7/1/2014	1350	
75		XMARK	48" DECK ROPER MOWER	7/1/2014	6899	
75	2011	GILLIG	(3) BUS CAMERA SYSTEMS	7/1/2017	5739	

EQUIPMENT

Dept	Yr	Make	Model	Acquired	Replace Value	Sold/Traded
75		STERITIL KONI	(4) HEAVY DUTY MOBILE COLUMN LIFT WIRELESS (\$7,747.75 EA)	7/1/2017	30991	
75		STERITIL KONI	(4) HEAVY DUTY MOBILE COLUMN LIFT WIRELESS (\$7,747.75 EA)	7/1/2017	30991	
8684			TSS PORTABLE COMPLETE INCASE	8/18/2017	2959.27	
8684			1" WARTHOG MAGNUM ROOT SAW	8/25/2017	2914	
77			PLAYSCAPE LOCATED AT SAWYER STREET	8/22/2017	55886	
64			OHD QUANTIFIT FIT TEST MACHINE	12/29/2017	9693.5	
63			K-9 CREED BORN 1/26/17 BELGIAN MALINOIS	1/11/2018	5500	
64			PORTABLE ANALYZER	10/17/2017	60730.73	
8684			SMARTBOARD	12/21/2017	4795.59	
8684		DATA TRANSFER SOLUTIONS	VUEWORKS SOFTWARE LICENSE	6/16/2018	25000	
72		DATA TRANSFER SOLUTIONS	VUEWORKS SOFTWARE LICENSE	6/16/2018	25000	
80			DISPLAY SCREEN AT MILL CREEK TRANSIT HUB-MSG & COMMUNICATION	5/25/2018	10704.17	
63			OFFICE FURNITURE FOR POLICE ADMIN OFFICES	4/23/2018	14225	
80			BUS TRANSIT TRAFFIC SIGNAL PRIORITY SYSTEM AT INTERSECTIONS	3/20/2018	219555.48	
66			STREET LIGHTS & LED PILOT PROGRAM FIXTURES	3/20/2018	224470.18	
80			COMM EQUIP-RADIO TOWER & SMART BOARD AT NEW PWF	2/12/2018	19713.71	
77		STERITIL KONI	GARAGE BAY LIFTS FOR PARKS GARAGE@PW COMPLEX FACILITY	2/23/2018	37911	
7511			DIRECT DIGITAL CONTROLS (DDC) HVAC MAHNY	2/5/2018	30225	
7514			SECURITY CAMERS FOR S.P.H.S.	4/10/2018	15176	
72		STERITIL KONI	GARAGE BAY VEHICLE LIFTS (2) FOR PW	1/10/2018	37911	
8684			GARAGE @ PW FACILITY-EARTHLIFTS ST1085 SMARTBOARD FOR WRP	3/6/2018	4795.59	
77			THERAPY HOT TUB SPA@COMMUNITY CENTER	12/7/2017	153673.61	
80			SHELIVING @ PW COMPLEX FACILITY - BUS	11/1/2017	21537.32	
80			OFFICE FURNITURE @ PW COMPLEX FACILITY - BUS	11/13/2017	19913.23	
77			SHELIVING @ PW COMPLEX FACILITY - PARKS	11/1/2017	17947.78	
77			OFFICE FURNITURE @ PW COMPLEX FACILITY - PARKS	11/13/2017	27007.13	
72			SHELIVING @ PW COMPLEX FACILITY - PUBLIC WORKS	11/1/2017	32306	

## EQUIPMENT

Dept	Yr	Make	Model	Acquired	Replace Value	Sold/Traded
72			OFFICE FURNITURE @ PW COMPLEX FACILITY - PUBLIC WORKS	11/13/2017	27007.13	
80			PHOTO COPIER, COIN SORTER, & AVAYA PHONES - BUS	9/25/2017	10380.99	
80			ACCESS CONTROL SECURITY SYSTEM @ NEW PWF - BUS	9/25/2017	26784.22	
80			SECURITY CAMERAS @ NEW PWF - BUS	9/25/2017	23639.87	
77			ACCESS CONTROL SECURITY SYSTEM @ NEW PWF - PARKS	9/25/2017	13392.12	
77			SECURITY CAMERAS @ NEW PWF - PARKS	9/25/2017	11819.93	
72			ACCESS CONTROL SECURITY SYSTEM @ NEW PWF - PUBLIC WORKS	9/25/2017	26784.22	
72			SECURITY CAMERAS @ NEW PWF - PUBLIC WORKS	9/25/2017	30984.58	
72			NETWORK, COMPUTER WIRING AT PW COMPLEX	9/15/2017	25680	
8684		WARTHOG MAGNUM	1" WARTHOG MAGNUM ROOT SAW	8/25/2017	2914	
8684		TSS	TSS PORTABLE COMPLETE IN CASE	8/18/2017	2959.27	
8680			SCADA CONTROL SYSTEM UPGRADE	8/25/2017	1116422.3	
77	2017	TORO	TORO VERSA VAC	8/16/2017	23349.6	
72			NETWORK & PHONES PUBLIC WORKS COMPLEX	8/30/2018	21619.97	
72			CRANE	8/28/2017	124785.49	
8684		POINT SENSE SUITE	POINT SENSE SUITE SOFTWARE LICENSE	7/27/2017	12808.5	
80		ALKOTA	HOT HIGH PRESSURE WASHER MODEL#216AXH	7/8/2018	3495	
77			TC700 TOW BEHIND & COLLECTIONS MINI WITH TAIL LIFT	7/26/2018	5662.5	
77		TORO	MODEL#08766 SPORTS FIELD EDGER (INFIELD GROOMER)	8/13/2018	3879	
63			EQUIPMENT FOR 2018 CHEVY TAHOE VIN#327373	7/3/2018	11559.3	
72		STERIL KONI	GARAGE BAY VEHICLE LIFTS AT PWF FOR PW - EARTH LIFTS ST1085	1/10/2018	37911	
77	2018	JOHN DEERE	GARAGE BAY VEHICLE LIFTS AT PWF FOR PKS OVERSEEDER MODEL#LPOS1572	2/23/2018	44783.65	
8684		BIG JOE	MODEL D40 27X48 ELECTRIC PALLET JACK TRUCK	8/15/2018	11527.25	
8680			GENERATOR FUEL STORAGE TANK	8/30/2018	4294.75	
72	2003	WACKER	ONE TON ROLLER	8/21/2018	12158	
72	2005	BOBCAT	18' SMOOTH CUT PLANER	8/8/2003	10400	
				4/12/2005	10082.35	

EQUIPMENT

Dept	Yr	Make	Model	Acquired	Replace Value	Sold/Traded
77		BILLY GOAT	BRUSH CUTTER	6/19/2019	2490	
63	2000	HOMEMADE	BLACK MOTORCYCLE TRAILER			
63		TRU-NARC	NARCOTIC ANALYZER	9/10/2019	29916	
72		CRAIG	PLOW FOR 2019 WHEEL LOADER VIN#47264	10/2/2019	49814	
77	2017	FERRI	TA26 BOOM MOWER	7/24/2019	9800	
77		SNOWRATOR	ZX4 PLOW & DEICER RIDE-ON HONDA WITH ATTACHMENTS	10/31/2019	14877.08	

## VEHICLES

Dept	Yr	Make	Model	Acquired	Sold	Purchase Amt	Condition
School	2021	BLUE BIRD	BBCV3310 SCHOOL BUS	10/4/2019		\$99,700.00	New
School	2021	BLUE BIRD	BBCV3310 SCHOOL BUS	10/4/2019		\$94,900.00	New
School	2021	BLUEBIRD	BBCV3310 SCHOOL BUS	10/4/2019		\$94,900.00	New
Fire Dept	2020	FORD	F150 4x4 Pickup Truck	1/27/2020		\$39,567.00	New
Public Works	2020	FORD	EXPLORER	10/16/2019		\$40,964.75	NEW
Public Works	2020	INTERNATIONAL	500X SWEEPER	10/14/2019		\$281,500.00	NEW
School	2020	BLUE BIRD	BBCV3310 SCHOOL BUS	4/11/2019		\$100,000.00	New
School	2020	BLUEBIRD	BBCV3507 SCHOOL BUS	11/1/2018		\$101,250.00	NEW
School	2020	BLUEBIRD	TYPE C-BBCV3310	12/19/2018		\$90,000.00	NEW
School	2020	BLUEBIRD	TYPE C-BBCV3310	12/19/2018		\$90,000.00	NEW
Fire	2019	FORD	F350 PICKUP TRUCK	10/28/2019		\$44,468.00	New
Fire	2019	FORD	E-450 ROAD RESCUE AMBULANCE	6/13/2019		\$257,276.00	New
Fire Dept	2019	PIERCE	ARROW XT	9/27/2019		\$1,069,486.00	New
Parks	2019	FORD	F-350	4/22/2019		\$41,051.00	New
Parks	2019	NISSAN	LEAF	1/17/2019		\$35,170.00	
Planning	2019	NISSAN	LEAF	1/17/2019		\$36,630.00	
Police	2019	FORD	Explorer Police Cruiser	1/10/2019		\$31,916.00	New
Police	2019	FORD	Explorer Police Cruiser	1/10/2019		\$31,916.00	New
Public Works	2019	CASE	71GXR WHEEL LOADER	7/19/2019		\$189,986.00	New
Public Works	2019	CRAIG PLOW		10/2/2019		\$49,814.00	New
Public Works	2019	TRACKLESS	MT7 SIDEWALK TRACTOR	6/14/2019		\$140,997.00	New
School	2019	BLUE BIRD	T3RE4006	12/11/2017		\$110,823.90	NEW
School	2019	FORD	TRANSIT VAN	8/26/2019		\$28,594.00	New
School	2019	BLUEBIRD	T3RE4006	5/18/2018		\$111,300.00	NEW
School	2019	BLUE BIRD	BBCV77	12/11/2017		\$95,362.40	NEW
Water Resrc	2019	BOBCAT	S770 T4 SKID-STEER LOADER	8/27/2019		\$51,707.22	NEW
Fire Dept	2018	PIERCE	ARROW XT FIRE TRUCK	9/21/2018	10/30/2018	\$1,063,882.00	
Parks	2018	GMC	SIERRA	3/6/2018		\$23,789.00	
Police	2018	FORD	EXPLORER POLICE CRUISER	5/16/2018		\$31,916.00	NEW
Police	2018	FORD	EXPLORER POLICE CRUISER	5/16/2018		\$31,916.00	NEW
Police	2018	FORD	EXPLORER POLICE CRUISER	5/16/2018		\$32,347.00	NEW
Police	2018	CHEVROLET	TAHOE	5/22/2018		\$39,296.00	NEW
Public Works	2018	INTERNATIONAL	7400 TRUCK WITH PLOW	8/9/2017		\$164,196.33	NEW
Public Works	2018	INTERNATIONAL	7400 TRUCK WITH PLOW	8/9/2017		\$164,196.33	NEW
Public Works	2018	INTERNATIONAL	7400 TRUCK WITH PLOW	8/9/2017		\$164,196.33	NEW
School	2018	BLUE BIRD	BBCV3507 PASSENGER SCHOOL BUS	12/27/2016		\$86,925.00	NEW
School	2018	RAM	PROMASTER 2500PR VAN	10/30/2018		\$25,541.00	NEW
School	2018	DODGE	PROMASTER 1500 VAN	9/30/2018		\$22,841.00	NEW

VEHICLES

Dept	Yr	Make	Model	Acquired	Sold	Purchase Amt	Condition
School	2018	BLUE BIRD	BBCV3507 PASSENGER SCHOOL BUS	12/27/2016		\$86,925.00	NEW
Fire Dept	2017	PIERCE	ARROW XT PUMPER	9/12/2017		\$579,691.00	NEW
Fire Dept	2017	FORD	F350 TRUCK	11/3/2017		\$39,263.00	NEW
Parks	2017	LOADRITE	TRAILER MODEL UT6514-7000E2	8/22/2016		\$3,595.00	NEW
Parks	2017	FORD	TRANSIT CONNECT CARGO VAN	11/23/2016		\$28,410.00	NEW
Parks	2017	FORD	F250 TRUCK	10/25/2017		\$41,590.00	NEW
Parks	2017	JOHN DEERE	1570 TERRAINCUT COMM FRONT MOWER	7/6/2017		\$25,338.76	NEW
Police	2017	FORD	EXPLORER	5/15/2017		\$30,510.00	NEW
Police	2017	FORD	EXPLORER	5/15/2017		\$30,236.00	NEW
Police	2017	FORD	EXPLORER	5/15/2017	5/25/2019	\$30,236.00	NEW
Police	2017	FORD	EXPLORER	5/15/2017		\$30,236.00	NEW
Public Works	2017	FREIGHTLINER	114SD TRUCK	9/26/2016		\$174,078.44	NEW
School	2017	THOMAS SCHOOL BUS	SAFTLINER 341TS	1/26/2016		\$85,803.85	NEW
School	2017	KARAVAN	KHD-2990-60-10 UTILITY TRAILER	8/16/2016		\$847.00	NEW
School	2017	THOMAS SCHOOL BUS	SAFTLINER 341TS	1/26/2016		\$85,803.85	NEW
School	2017	CHEVROLET	SILVERADO	12/8/2017		\$30,931.00	NEW
School	2017	DODGE	CARAVAN	8/25/2017		\$22,565.00	NEW
School	2017	DODGE	CARAVAN	8/25/2017		\$22,565.00	NEW
Water Resrc	2017	CHEVROLET	SILVERADO	12/8/2016		\$20,000.00	NEW
Water Resrc	2017	INTERSTATE	50DLA TRAILER	11/22/2017		\$22,300.00	NEW
Bus	2016	GILLIG	G27B10 TRANSIT BUS	11/18/2016		\$407,696.00	NEW
Bus	2016	FORD	F350 SERVICE TRUCK	5/19/2016		\$78,489.00	NEW
Bus	2016	GILLIG	G27B10 TRANSIT BUS	11/18/2016		\$407,696.00	NEW
Fire Dept	2016	CHEVROLET	G4500 AMBULANCE	7/22/2016		\$221,787.00	
Parks	2016	JOHN DEERE	4066R UTILITY TRACTOR & LOADER	8/8/2016		\$39,062.50	NEW
Parks	2016	FORD	F350 TRUCK	11/5/2015		\$51,802.00	NEW
Parks	2016	BWISE	TH824-15 TRAILER	4/6/2016		\$11,415.45	NEW
Parks	2016	TORO	TOP DRESSER TRACTOR	8/18/2016		\$26,435.77	NEW
Parks	2016	CHEVROLET	SILVERADO	8/23/2016		\$42,353.00	NEW
Police	2016	CHEVROLET	TAHOE COMMAND VEHICLE	10/15/2015		\$34,447.00	NEW
Police	2016	FORD	EXPLORER POLICE CRUISER	4/25/2016		\$29,952.00	NEW
Police	2016	FORD	EXPLORER POLICE CRUISER	4/25/2016		\$29,952.00	NEW
Police	2016	FORD	EXPLORER POLICE CRUISER	5/10/2016		\$30,161.00	NEW
Police	2016	FORD	EXPLORER POLICE CRUISER	5/10/2016		\$29,953.00	NEW

VEHICLES

Dept	Yr	Make	Model	Acquired	Sold	Purchase Amt	Condition
Police	2016	MERCEDES-BENZ	SPRINTER VAN	12/27/2016		\$36,491.00	USED
School	2016	FREIGHTLINER THOMAS	78 PASSENGER SCHOOL BUS	8/31/2015		\$87,706.00	NEW
Assessing	2015	NISSAN	LEAF	11/25/2014		\$33,381.86	
Bus	2015	NISSAN	LEAF	12/11/2015		\$31,150.00	NEW
Fire Dept.	2015	FORD F450	LIGHT COMMAND/RESCUE VEHICLE	1/28/2016		\$101,950.00	NEW
Parks	2015	FORD	F250 TRUCK	8/15/2014		\$45,106.00	NEW
Parks	2015	NISSAN	LEAF	11/25/2014		\$33,381.86	NEW
Planning	2015	NISSAN	LEAF	12/9/2015	1/17/2019	\$33,820.00	NEW
Police	2015	FORD	EXPLORER POLICE CRUISER	5/20/2015		\$28,620.00	NEW
Police	2015	FORD	EXPLORER POLICE CRUISER	5/20/2015		\$28,620.00	NEW
Police	2015	FORD	EXPLORER POLICE CRUISER	5/20/2015		\$28,620.00	NEW
Public Works	2015	ASPHALT RECYCLER	PAVER	5/29/2015		\$76,598.00	
Public Works	2015	BOBCAT	BC S770 IT4 SKID-STEER LOADER WITH BUCKE	9/25/2015		\$51,643.29	NEW
Public Works	2015	INTERNATIONAL 7400	DUMP TRUCK WITH PLOW	7/1/2014		\$167,203.00	NEW
Bus	2014	GILLIG	LOW FLOW CITY BUS UNIT# 902 MODG27B102N4	3/27/2014		\$395,195.00	
Bus	2014	GILLIG	LOWQ FLOW CITY BUS UNIT#901 MODG27B102N4	3/26/2014		\$395,195.00	
Code Enforce	2014	FORD	ESCAPE	11/22/2013		\$22,700.00	NEW
Fire Dept	2014	CHEVROLET	G4500 AMBULANCE	6/12/2014		\$192,024.00	
Parks	2014	GMC	SIERRA TRUCK	8/23/2013		\$39,125.00	NEW
Parks	2014	TORO	GROUNDMASTER MOWER	8/11/2015		\$74,363.86	NEW
Police	2014	FORD	FOCUS	8/4/2016		\$9,688.00	NEW
Police	2014	FORD	EXPLORER POLICE CRUISERS	4/1/2014		\$27,676.67	
Police	2014	FORD	EXPLORER POLICE CRUISER	4/1/2014		\$27,676.67	
Police	2014	FORD	EXPLORER POLICE CRUISER	4/1/2014		\$27,676.67	
Police	2014	HARLEY DAVIDSON	FLHTP MOTORCYCLE	7/13/2018		\$7,000.00	NEW
School	2014	FREIGHTLINER	77 PASSENGER BUS	4/16/2013		\$84,856.00	NEW
School	2014	CHEVROLET CG3350	14 PASSENGER SCHOOL BUS	8/15/2014		\$45,106.00	NEW
School	2014	FREIGHTLINER	66 PASSENGER BUS	4/16/2013		\$89,834.00	NEW
Fire	2013	LOADRITE	TRAILER	10/25/2012		\$3,759.00	NEW
Fire Dept	2013	CHEVROLET	TAHOE	10/1/2012		\$37,304.00	NEW
Fire Dept	2013	ONE PIERCE PUMPER	FIRE TRUCK	6/21/2013		\$480,000.00	NEW
Parks	2013	GMC	SIERRA	10/15/2012		\$40,442.00	NEW
Parks	2013	TORO	44539 PRO FORCE BLOWER WITH TRAILER	6/12/2013		\$7,684.85	
Police	2013	FORD	EXPLORER POLICE CRUISER	4/12/2013		\$27,089.00	NEW

## VEHICLES

Dept	Yr	Make	Model	Acquired	Sold	Purchase Amt	Condition
Police	2013	DODGE	CHARGER POLICE CRUISER	6/17/2013	6/21/2017	\$25,884.50	NEW
Police	2013	FORD	EXPLORER POLICE CRUISER	4/12/2013		\$27,089.00	NEW
Police	2013	DODGE	CHARGER POLICE CRUISER	6/17/2013		\$25,884.50	NEW
Police	2013	FORD	EXPLORER CRUISER	9/7/2012		\$29,004.00	NEW
Police	2013	FORD	EXPLORER CRUISER	9/7/2012	7/1/2017	\$29,004.00	NEW
Public Works	2013	GMC	SIERRA TRUCK	8/23/2013		\$35,409.00	NEW
Public Works	2013	TRACKLESS	MT6 SIDEWALK TRACTOR	10/23/2012		\$113,650.00	NEW
Water Resrc	2013	LUGGER HOIST	DUMPSTER GRIT TRUCK BODY	3/1/2013		\$32,825.00	
Code	2012	CHEVROLET	SONIC	7/27/2012		\$15,875.19	NEW
Fire	2012	GMC	SIERRA 2500 TRUCK W/PLOW	12/8/2011		\$31,626.00	NEW
Parks	2012	JOHN DEERE	FRONT MOWER W/SIDE DISCHARGE	5/30/2012		\$25,672.32	NEW
Police	2012	DODGE	CHARGER CRUISER	7/24/2012	9/28/2018	\$38,034.14	NEW
Police	2012	DODGE	CHARGER CRUISER	7/24/2012	9/27/2017	\$38,034.14	NEW
Police	2012	FORD	FOCUS	5/27/2015	6/27/2016	\$13,499.00	USED
Public Works	2012	GMC	SIERRA 2500 TRUCK	12/8/2011		\$35,138.00	NEW
Public Works	2012	INTERNATIONAL	CHASSIS TRUCK SWEEPER	8/10/2011		\$205,000.00	NEW
Public Works	2012	INTERNATIONAL	7500 DUMP TRUCK	11/30/2011		\$127,453.00	NEW
Public Works	2012	FORD	F350 SIGN TRUCK	2/21/2012		\$68,867.00	NEW
Public Works	2012	TOP HAT	UTILITY TRAILER DSA10X5- S.9N-C	5/10/2012		\$1,395.00	NEW
Water Resrc	2012	DOOSAN	PORTABLE AIR COMPRESSOR	1/31/2012		\$14,395.00	NEW
Bus	2011	GILLIG G27B102N4	Bus	4/15/2011		\$371,406.00	NEW
Bus	2011	GILLIG G27B102N4	Bus	4/15/2011		\$371,406.00	NEW
Bus	2011	GILLIG G27B102N4	Bus	4/15/2011		\$371,406.00	NEW
Parks	2011	LANDPRIDE	TOW-BEHIND FLEXMOWER	10/31/2010		\$18,798.00	NEW
Parks	2011	CHEVROLET	SILVERADO PICKUP	12/22/2010		\$36,300.00	NEW
Parks	2011	FORD	F150	7/13/2011		\$18,985.00	NEW
Parks	2011	JOHN DEERE	COMPACT UTILITY TRACTOR	11/1/2011		\$40,062.00	NEW
Parks	2011	OTR	8X14 FRAME TRAILER	11/5/2011		\$3,635.00	NEW
Planning	2011	FORD	CROWN VICTORIA CRUISER	11/7/2012		\$11,534.00	USED

VEHICLES

Dept	Yr	Make	Model	Acquired	Sold	Purchase Amt	Condition
Police	2011	FORD	CROWN VICTORIA POLICE CRUISER	4/6/2011	9/28/2018	\$25,609.00	NEW
Police	2011	DODGE	CALIBER UNMARKED POLICE CRUISER	5/27/2015		\$7,000.00	USED
Police	2011	NISSAN	ALTIMA UNMARKED POLICE CRUISER	5/27/2015		\$13,000.00	USED
Police	2011	FORD	CROWN VICTORIA POLICE CRUISER	4/6/2011	9/28/2018	\$25,609.00	NEW
Police	2011	FORD	CROWN VICTORIA POLICE CRUISER	4/6/2011	6/27/2017	\$25,609.00	NEW
Police	2011	FORD	CROWN VICTORIA POLICE CRUISER	4/6/2011	6/27/2017	\$25,609.00	NEW
Public Works	2011	CAM SUPERLINE	TAG ALONG UTILITY TRAILER 6CAM18FTT	5/10/2012		\$5,895.00	NEW
Public Works	2011	TRACKLESS	MT6 SIDEWALK TRACTOR	10/27/2010		\$133,380.00	NEW
Public Works	2011	CAM	SUPERLINE		12/31/2014	\$5,862.00	
Public Works	2011	INTERNATIONAL	DUMP TRUCK 7500	4/30/2010		\$190,312.00	NEW
School	2011	CHEVROLET	SILVERADO PICKUP	1/7/2011		\$30,603.00	NEW
Water Resrc	2011	GMC	#TK20903 TRUCK	12/1/2010		\$30,508.00	NEW
Water Resrc	2011	FREIGHTLINER	& B10 AQUATECH VACUUM SEWER CLEANERTRUCK	12/8/2010		\$272,450.00	NEW
Fire Dept	2010	FORD E-450	AMBULANCE	3/2/2011		\$165,652.00	NEW
Fire Dept	2010	HAULMARK	TS6X10DS2 TRAILER	12/14/2009		\$2,619.90	NEW
Fire Dept	2010	CHEVROLET	TAHOE 4WD	12/8/2009		\$36,716.00	NEW
Parks	2010	FORD	S-DUTY F350 TRUCK	10/13/2009		\$30,202.00	NEW
Police	2010	CHEVROLET	TAHOE 4WD	7/8/2010		\$40,264.00	NEW
Police	2010	FORD	CROWN VICTORIA	5/18/2010	6/30/2015	\$24,793.25	NEW
Police	2010	FORD	CROWN VICTORIA	5/18/2010	6/30/2015	\$24,793.25	NEW
Police	2010	FORD	CROWN VICTORIA	5/18/2010	6/30/2015	\$24,793.25	NEW
Police	2010	FORD	CROWN VICTORIA	5/18/2010	2/26/2014	\$24,793.25	NEW
Public Works	2010	SURE TRAC	TRAILER	7/28/2010		\$5,495.00	NEW
Public Works	2010	FORD	S-DUTY F350 TRUCK	10/13/2009		\$30,202.00	NEW
School	2010	GMC	TG33503 14 PASSENGER BUS	7/8/2010		\$39,400.00	NEW

## VEHICLES

Dept	Yr	Make	Model	Acquired	Sold	Purchase Amt	Condition
Water Resrc	2010	FORD	S-DTY F-350 TRUCK	2/1/2010		\$33,569.00	NEW
Water Resrc	2010	FORD	F150 TRUCK	9/14/2010		\$23,582.00	NEW
Water Resrc	2010	MULTIEQUIP	CONCRETE MIXER MODEL#MC64SH5	9/10/2010		\$1,957.11	NEW
Water Resrc	2010	FORD	F150 TRUCK	9/14/2010		\$24,715.00	NEW
Fire Dept	2009	CARRY ON	5X8 SP UTILITY TRAILER	7/14/2009		\$699.99	NEW
Parks	2009	FORD	F250 PICKUP TRUCK	3/30/2009	10/25/2017	\$21,983.00	NEW
Parks	2009	JOHN DEERE	RIDING/ROTARY MOWER	10/21/2009		\$16,170.67	NEW
Police	2009	FORD	CROWN VICTORIA POLICE CRUISER	4/15/2009		\$24,967.98	NEW
Police	2009	FORD	CROWN VICTORIA POLICE CRUISER	4/15/2009	9/13/2013	\$24,967.98	NEW
Police	2009	FORD	CROWN VICTORIA POLICE CRUISER	4/15/2009	1/7/2011	\$24,967.98	NEW
Police	2009	FORD	CROWN VICTORIA	12/23/2009	2/25/2015	\$21,040.00	NEW
Police	2009	HARLEY	MOTORCYCLE	9/15/2008		\$0.00	NEW
Public Works	2009	VOLVO	DUMPTRUCK #VHD64B	8/22/2008		\$201,154.00	NEW
Public Works	2009	INTERNATIONAL	7500 DUMP TRUCK	5/14/2009		\$176,105.59	NEW
School	2009	FREIGHTLINER	B2-106 SCHOOL BUS # 18	10/3/2008		\$78,137.00	NEW
School	2009	FORD	F250 SUPER DUTY TRUCK	7/30/2009		\$26,320.00	NEW
School	2009	CHEVROLET	C5500 DIESEL UTILITY TRUCK	11/19/2008		\$46,908.00	NEW
Water Resrc	2009	CHEVROLET	K1500 PICKUP TRUCK	3/17/2009	12/8/2016	\$21,287.00	NEW
Water Resrc	2009	INTERSTATE	40 DLA 20 TON TRAILER, UTILITY	11/7/2008	11/21/2017	\$16,470.00	NEW
Bus	2008	CHEVROLET	GOSHEN GC11-5500 BUS UNIT 916	9/19/2008	6/18/2012	\$104,000.00	NEW
Bus	2008	CHEVROLET	GOSHEN GC11-5500 BUS UNIT 915	9/19/2008	6/18/2012	\$104,000.00	NEW
Fire Dept	2008	CHEVROLET	1500 4WD EXT CAB PICKUP	8/22/2008		\$23,000.00	NEW
Parks	2008	FORD	F150 PICKUP	1/24/2008		\$24,060.00	NEW
Parks	2008	GMC	TC5C042	12/27/2007		\$61,159.00	NEW
Police	2008	JEEP	PATRIOT 4X4	10/22/2008		\$21,869.00	NEW
Police	2008	HARLEY	ROADKING MOTORCYCLE	3/25/2008	12/31/2008	\$23,000.00	
Police	2008	FORD	ESCAPE	5/27/2015	12/18/2015	\$7,034.00	USED
Police	2008	HARLEY	ROADKING MOTORCYCLE	3/25/2008	7/13/2018	\$23,000.00	
Police	2008	FORD	CROWN VICTORIA SEDAN	6/26/2008	3/16/2011	\$24,149.00	NEW

## VEHICLES

Dept	Yr	Make	Model	Acquired	Sold	Purchase Amt	Condition
Police	2008	FORD	CROWN VICTORIA SEDAN	6/26/2008	6/30/2015	\$24,149.00	NEW
Police	2008	FORD	CROWN VICTORIA SEDAN	6/26/2008	6/30/2015	\$24,149.00	NEW
Police	2008	INTERNATIONAL	MRAP MVP MILITARY VEHICLE	7/1/2014		\$75,000.00	USED
Police	2008	FORD	CROWN VICTORIA SEDAN	6/26/2008	9/13/2013	\$24,149.00	NEW
Police	2008	FORD	CROWN VICTORIA SEDAN	6/26/2008	6/30/2015	\$24,149.00	
Public Works	2008	INTERNATIONAL	DUMP TRUCK 7500 MODEL	9/28/2007		\$132,197.00	NEW
Public Works	2008	INTERNATIONAL	DUMP TRUCK 7500 MODEL	9/28/2007		\$132,197.00	NEW
Public Works	2008	Ford	F550 SERVICE BUCKET	2/14/2008		\$98,978.00	NEW
Public Works	2008	INTERNATIONAL	DUMP TRUCK 7500 MODEL	9/28/2007		\$147,412.00	NEW
Public Works	2008	INTERNATIONAL	DUMP TRUCK 7500 MODEL	9/28/2007		\$132,197.00	NEW
School	2008	FREIGHTLINER	B2-106 School Bus # 4	8/31/2007		\$71,755.00	NEW
School	2008	FREIGHTLINER	B2-106 School Bus # 14	8/31/2007		\$71,755.00	NEW
Water Resrc	2008	FREIGHTLINER	3500 SPRINTER 1 TON VAN	10/9/2008		\$128,000.00	NEW
Water Resrc	2008	JOHN DEERE	317 SKID STEER LOADER	5/20/2008	8/27/2019	\$22,500.00	NEW
Code Enforce	2007	FORD	FOCUS	1/8/2008	6/23/2017	\$16,290.00	NEW
Code Enforce	2007	FORD	FOCUS	11/6/2006		\$12,335.00	NEW
Fire Dept	2007	CHEV	TAHOE	11/7/2006		\$30,946.00	NEW
Fire Dept	2007	GMC	Sierra 3500	9/22/2006		\$31,728.00	NEW
Parks	2007	FORD	F-150	6/15/2007	3/6/2018	\$21,920.00	NEW
Parks	2007	GMC	SIERRA PICKUP	6/6/2007	2/18/2011	\$24,845.00	NEW
Police	2007	HARLEY	FLHP MOTORCYCLE	3/13/2007	12/31/2007	\$18,500.00	LEASE
Police	2007	CHEVROLET	MALIBU UNMARKED POLICE CAR	12/3/2008	6/30/2015	\$9,943.00	USED
Police	2007	CHEVROLET	MALIBU UNMARKED POLICE CAR	12/3/2008	2/25/2015	\$9,942.00	USED
Police	2007	HARLEY	LHP MOTORCYCLE	3/13/2007	12/31/2007	\$18,500.00	LEASE
Police	2007	HARLEY	FLHP MOTORCYCLE	3/13/2007	12/31/2007	\$18,500.00	LEASE
Police	2007	HARLEY	FLHP MOTORCYCLE	3/13/2007	12/31/2007	\$18,500.00	LEASE
Public Works	2007	GMC	Sierra 150	7/18/2006		\$13,701.00	New
Public Works	2007	DODG	RAM CA	5/22/2007		\$28,611.00	NEW
Public Works	2007	INTL	7500 DUMP	3/7/2007		\$138,036.09	NEW
Public Works	2007	TRACKLESS	SIDEWALK PLOW MT5	10/12/2007		\$116,571.00	NEW
Water Resrc	2007	INTERNATIONAL	7500 DUMP	5/25/2007		\$85,086.02	NEW
Water Resrc	2007	GMC	SAVANA VAN	9/7/2007		\$20,913.00	NEW
Water Resrc	2007	FORD	F 350 ONE TON DUMP	4/27/2007		\$23,026.00	NEW
Water Resrc	2007	GMC	ENVOY TTI15506	6/15/2007		\$27,566.00	NEW
Water Resrc	2007	GMC	SIERRA 3500 1-TON DUMP	11/9/2006		\$16,865.00	NEW

VEHICLES

Dept	Yr	Make	Model	Acquired	Sold	Purchase Amt	Condition
Water Resrc	2007	CHEVROLET	UPLANDER MINI-VAN	6/15/2007		\$17,298.00	NEW
Water Resrc	2007	FORD	F150 PICK UP	4/11/2007		\$14,858.00	NEW
Code Enforc	2006	FORD	CROWN VICTORIA	6/8/2006	9/19/2017	\$23,171.00	NEW
Fire Dept	2006	JOHN DEERE	GATOR UTILITY	12/20/2005		\$14,208.00	NEW
Fire Dept	2006	HAULMARK	RT85X20WT3	5/30/2006		\$17,901.00	NEW
Fire Dept	2006	FORD	E450 Road Rescue R5207	8/11/2006		\$129,907.00	NEW
Parks	2006	GMC	SIERRA C1500 PU	5/15/2006	4/22/2019	\$13,049.00	NEW
Police	2006	FORD	CROWN VICTORIA	6/8/2006	3/11/2011	\$23,171.00	NEW
Police	2006	HARLEY	RoadKing Motorcycle	3/15/2006	12/31/2006		lease
Police	2006	HARLEY	RoadKing Motorcycle	5/8/2006	12/31/2006		
Police	2006	HARLEY	RoadKing Motorcycle	5/8/2006	12/31/2006		
Police	2006	FORD	CROWN VICTORIA	6/8/2006	3/11/2011	\$23,171.00	NEW
Police	2006	FORD	CROWN VICTORIA	6/8/2006	10/2/2017	\$23,171.00	NEW
Police	2006	FORD	CROWN VICTORIA	6/8/2006	10/17/2012	\$23,171.00	NEW
Police	2006	FORD	CROWN VICTORIA	6/8/2006	11/16/2009	\$23,171.00	NEW
Police	2006	FORD	CROWN VICTORIA	6/8/2006	2/16/2012	\$23,171.00	NEW
Police	2006	HARLEY	RoadKing Motorcycle	3/15/2006	12/31/2006		LEASE
Police	2006	FORD	CROWN VICTORIA	6/8/2006	2/16/2012	\$23,171.00	NEW
Public Works	2006	JOHN DEERE	624J	1/13/2006		\$158,400.00	NEW
Public Works	2006	TRACKLESS	MT5	12/12/2005		\$72,810.00	NEW
School	2006	BLUE BIRD	BBCV3310 Bus #2	8/12/2005		\$62,815.00	PURCHASED NEW
School	2006	GMC	TG2340 SAVANNA VAN	1/24/2006		\$15,448.70	PURCHASED NEW
Water Resrc	2006	CENTURION	SWEEPER CENT-3111	12/21/2005	8/10/2011	\$183,615.00	
Water Resrc	2006	FORD	E250 ECONOLINE VAN	8/2/2006		\$18,333.00	NEW
Water Resrc	2006	FRIEGHTLINER	M2106 DUMPTRUCK	12/12/2005		\$67,021.00	NEW
Water Resrc	2006	GMC	TG23405-SAVANA VAN	1/3/2006		\$18,491.00	NEW
Fire Dept	2005	HAULMARK	ET8SX24WT3 HAZMAT TRAILER	10/21/2004		\$17,700.00	

## VEHICLES

Dept	Yr	Make	Model	Acquired	Sold	Purchase Amt	Condition
Parks	2005	ELDORADO	AEROTECH	9/14/2005		\$45,697.00	NEW
Parks	2005	SUPERIOR	Equip Trailer - 26.516.5	7/7/2005		\$2,274.00	new
Parks	2005	CHEV	Trailblazer	6/29/2005		\$18,345.00	USED
Police	2005	DODGE	CARAVAN-RSKL53	12/5/2005	6/30/2015	\$14,913.50	USED
Police	2005	FORD	F450 UTILITY TRUCK	11/23/2009		\$18,000.00	USED
Police	2005	HARLEY	SLHPI Motorcycle	3/21/2005	12/31/2005		
Police	2005	HARLEY	SLHPI Motorcycle	3/21/2005	12/31/2005		
Public Works	2005	BOBCAT	5185	4/12/2005		\$23,039.33	Excellent
Public Works	2005	GMC	TCZE042	4/26/2005		\$106,108.00	Excellent
Public Works	2005	STERLING	Condor	5/18/2005	11/24/2014	\$182,999.00	New
Public Works	2005	STERLING	Condor	5/18/2005	4/11/2007	\$182,999.00	New
School	2005	CHEV	Silverado 1500 Regular Cab Truck	9/1/2004	12/8/2017	\$14,668.00	New
Water Resrc	2005	JOHN DEERE	544J	8/2/2005		\$78,500.00	NEW
Water Resrc	2005	FREIGHTLINER	M2106 Catch Basin Truck	12/2/2004		\$105,389.00	New
Fire dept	2004	E-1	Typhoon pumper	4/13/2005		\$259,498.00	excellent
Fire Dept	2004	FORD	E450 - AMBULANCE	2/5/2005	7/22/2016	\$109,514.00	excellent
Fire Dept	2004	GMC	TK25903	12/12/2003		\$23,227.00	New
Fire Dept	2004	GMC	Yukon	12/5/2003		\$28,424.00	New
Parks	2004	FORD	F-250 Truck	2/11/2004	11/5/2015	\$24,635.00	New
Police	2004	FORD	CROWN VICTORIA POLICE INTERCEPTOR	3/31/2004	11/16/2009	\$21,863.00	New
Police	2004	FORD	CROWN VICTORIA POLICE INTERCEPTOR	3/31/2004	3/19/2009	\$21,863.00	New
Police	2004	FORD	CROWN VICTOR POLICE INTERCEPTOR	3/30/2004	10/6/2008	\$21,863.00	New
Police	2004	VER-MAC MESSA	PCMS 548 TRAILER	9/9/2004		\$15,595.00	
Police	2004	FORD	CROWN VICTORIA POLICE INTERCEPTOR	3/31/2004	2/25/2015	\$21,863.00	New
Police	2004	FORD	CROWN VICTOR POLICE INTERCEPTOR	3/31/2004	11/5/2015	\$22,779.95	New
Police	2004	FORD	CROWN VICTOR POLICE INTERCEPTOR	3/31/2004	10/15/2015	\$21,863.00	New
Police	2004	FORD	CROWN VICTORIA POLICE INTERCEPTOR	3/31/2004	10/17/2012	\$21,863.00	New
Police	2004	HARLEY	SLHPI Motorcycle	4/15/2004	12/31/2004		New
Police	2004	HARLEY	SLHPI Motorcycle M-2	3/24/2004	12/31/2004		
Police	2004	VOLKSWAGEN	PASSAT	12/18/2015		\$26,520.00	USED

VEHICLES

Dept	Yr	Make	Model	Acquired	Sold	Purchase Amt	Condition
Police	2004	HARLEY	SLHPI Motorcycle M-3	3/24/2004	12/31/2004		
Police	2004	VER-MAC MESSA	PCMS 548 TRAILER	9/9/2004		\$15,595.00	
Police	2004	FORD	CROWN VICTORIA POLICE INTERCEPTOR	3/31/2004	10/17/2012	\$21,863.00	New
Public Works	2004	FORD	TRUCK F-250	2/3/2004	8/9/2017	\$17,438.00	New
Public Works	2004	FREIGHTLINER	FC80 TRUCK/STREET SWEEPER	10/3/2003		\$151,500.00	New
Public Works	2004	FORD	F3500 HD TRUCK	2/11/2004		\$21,675.00	New
Public Works	2004	GMC	TK15753 1500	3/11/2004	8/23/2016	\$20,381.00	New
School	2004	FREIGHTLINER	FS-65 Bus #13	2/9/2004		\$53,548.00	New
School	2004	FREIGHTLINER	FS-65 Bus # 7	2/17/2004	6/26/2019	\$53,548.00	New
School	2004	FREIGHTLINER	FS-65 Bus #16	2/9/2004		\$53,548.00	New
School	2004	FREIGHTLINER	FS-65 Bus # 8	1/24/2004	6/26/2019	\$53,548.00	New
School	2004	FREIGHTLINER	FS-65 Bus #17	2/11/2004		\$53,548.00	New
School	2004	FORD	E250 School Bus Lunch Van	10/23/2003		\$13,549.00	New
School	2004	FREIGHTLINER	FS-65 Bus #9	1/24/2004	6/26/2019	\$53,548.00	New
School	2004	FREIGHTLINER	FS-65 Bus #11	2/11/2004		\$53,548.00	New
School	2004	INTL	NAVI 3000 SE School Bus Bus #6	10/8/2003		\$56,217.99	New
School	2004	FREIGHTLINER	FS-65 Bus #12	2/17/2004	6/26/2019	\$53,548.00	New
Bus	2003	THOMAS	232SN	10/7/2002	8/24/2015	\$239,355.40	New
Facilities	2003	FORD	F-250 SERVICE TRUCK	7/5/2016		\$6,813.00	USED
Fire Dept	2003	E-1	CYCLONE II 75' LADDER E5	1/7/2004	1/16/2018	\$559,125.00	New
Fire Dept	2003	SPARTAN	Rescue - VA41M-2142 SQ4	5/5/2003		\$292,462.50	New
Fire Dept	2003	GMC	TK25903 Pickup	11/14/2002	9/15/2017	\$20,300.00	
Parks	2003	FORD	F150	2/26/2003	8/28/2014	\$20,745.00	New
Police	2003	HARLEY	SLHPI		12/31/2003		
Police	2003	FORD	Crown Victoria	7/11/2002	11/16/2009	\$23,650.00	New
Police	2003	FORD	Crown Victoria	7/11/2002	9/12/2006	\$23,650.00	New
Police	2003	HARLEY	SLHPI		12/31/2003		
Police	2003	FORD	Crown Victoria	7/11/2002	10/6/2008	\$23,650.00	New
Police	2003	FORD	Crown Victoria	9/30/2002	9/17/2012	\$23,990.00	New
Police	2003	FORD	Crown Victoria	7/11/2002	9/12/2006	\$23,650.00	New

## VEHICLES

Dept	Yr	Make	Model	Acquired	Sold	Purchase Amt	Condition
Police	2003	FORD	Crown Victoria	7/11/2002	3/31/2009	\$23,650.00	New
Police	2003	FORD	Crown Victoria	7/11/2002	10/6/2008	\$23,650.00	New
Police	2003	FORD	Crown Victoria	7/11/2002	10/6/2008	\$23,650.00	New
Police	2003	FORD	Crown Victoria	7/11/2002	11/16/2009	\$23,650.00	New
Public Works	2003	STERLING	Dump Truck	8/13/2002		\$92,756.00	New
Public Works	2003	STERLING	Dump Truck	8/13/2002		\$95,483.00	New
Public Works	2003	STERLING	Dump Truck	8/13/2002		\$92,756.00	New
Public Works	2003	GMC	TK25753 3 QUAR TON	4/18/2003	12/8/2011	\$25,660.10	New
School	2003	INTL	School Bus Bus #10	8/26/2002		\$56,142.99	New
School	2003	INTL	School Bus Bus #5	8/26/2002		\$61,602.00	New
Bus	2002	ORION	V-30	1/25/2012	6/23/2017	\$200,000.00	USED
Bus	2002	THOMAS	SLF COMMERCIAL	6/30/2002	8/24/2015	\$239,355.40	New
Bus	2002	ORION	V-30	1/25/2012	6/23/2017	\$200,000.00	USED
Fire Dept	2002	FERRARA	IGNITER E6	12/18/2002		\$386,462.00	New
Parks	2002	GMC	PK25903 3 Quarter	6/28/2002	8/23/2013	\$26,920.00	New
Police	2002	HARLEY	Motorcycle		11/1/2002		
Police	2002	GMC	Savana - White	2/7/2002	6/21/2017	\$23,498.21	New
Police	2002	HARLEY	Motorcycle		11/2/2002		
Public Works	2002	INTL	SANDER	5/9/2000	8/17/2017	\$95,418.00	New
Public Works	2002	STERLING	L7500 Sander	4/19/2002		\$98,995.00	New
Public Works	2002	INTL	SANDER	5/9/2000		\$95,418.00	New
Public Works	2002	KOMATSU	Grader	8/30/2002		\$136,156.00	New
School	2002	BLUE BIRD	All Amer School Bus #20	8/2/2001	6/26/2019	\$73,800.00	New
School	2002	GMC	T631503 Bus #22	4/30/2002		\$32,500.00	New
School	2002	CHEV	Van CG21405	6/18/2002		\$15,293.35	New
Fire Dept	2001	CHEV	Tahoe	1/4/2001		\$28,600.00	New
Fire Dept	2001	GMC	TC15703	11/3/2000	11/22/2013	\$14,171.00	New
Parks	2001	GMC	TC36403	7/25/2001	10/15/2012	\$26,513.00	New
Public Works	2001	FORD	F350	12/19/2000	5/30/2019	\$34,651.00	New
Public Works	2001	FREIGHTLINER	TK	7/7/2000		\$111,209.00	New
School	2001	INTL	School Bus Bus #21	11/6/2000		\$56,023.60	New

VEHICLES

Dept	Yr	Make	Model	Acquired	Sold	Purchase Amt	Condition
School	2001	INTL	School Bus Bus #19	11/6/2000	6/26/2019	\$48,939.47	New
Water Resrc	2001	GMC	TC15903	1/1/2001	3/17/2009	\$15,396.00	New
Code Enforce	2000	FORD	Taurus	2/2/2000	7/27/2012	\$20,000.00	New
Fire Dept	2000	FORD	E-450	5/3/2000	6/12/2014	\$109,321.50	New
Fire Dept	2000	FORD	E-450	5/3/2000	8/11/2006	\$109,321.50	New
Parks	2000	GMC	Sierra	4/19/2000	8/28/2014	\$28,539.00	
Police	2000	HARLEY	MC-31		11/1/2002		
Police	2000	FORD	Crown Victoria	5/11/2000	9/12/2006	\$23,000.00	New
Police	2000	FORD	Crown Victoria	5/11/2000	6/22/2004	\$23,000.00	New
Police	2000	FORD	Crown Victoria	5/10/2000	2/16/2012	\$23,000.00	New
Police	2000	HARLEY	MC-51		11/1/2002		
Police	2000	FORD	Crown Victoria	5/8/2000	7/12/2002	\$23,000.00	New
Police	2000	FORD	Crown Victoria	5/11/2000	6/22/2004	\$23,000.00	New
Public Works	2000	FREIGHTLINER	Medcon	7/21/2000	8/15/2017	\$107,517.00	New
Public Works	2000	CAT	938G LOADER	11/14/2000		\$123,110.00	
Public Works	2000	FREIGHTLINER	Medcon	5/26/2000	8/9/2017	\$84,386.00	New
Public Works	2000	FREIGHTLINER	Medcon	7/21/2000	11/24/2014	\$107,517.00	New
Public Works	2000	GMC	Sierra - TC15703	3/29/2000	8/9/2017	\$21,000.00	New
Public Works	2000	FREIGHTLINER	Medcon	5/26/2000	8/15/2017	\$84,386.00	New
School	2000	INTL	School Bus Bus #1	2/26/2000	6/26/2019	\$50,000.00	New
Water Resrc	2000	FREIGHTLINER	FL80	12/23/1999	12/8/2010	\$183,394.00	New
Water Resrc	2000	GMC	Sierra	12/23/1999	2/1/2010	\$23,366.00	New
Bus	1999	GMC	Sierra	11/25/1998	12/8/2011	\$25,322.00	New
Bus	1999	GILLIG PHANTOM	Bus	12/18/1998	6/15/2013	\$50,000.00	
Bus	1999	GILLIG PHANTOM	Bus	12/18/1998	6/15/2013	\$50,000.00	
Parks	1999	CHEV	K2500	4/26/1999	2/16/2012	\$23,642.00	New
Parks	1999	GMC	TC6H042	4/12/1999		\$48,643.00	New
Police	1999	OLDS	ALEROG 4 DOOR	12/5/2007	3/13/2009	\$0.00	USED
Police	1999	MERCURY	MOUNTAINEER SUV	10/6/2008	8/29/2012	\$0.00	USED
Police	1999	FORD	E-150 Van	10/29/1998	10/22/2008	\$18,000.00	New
Public Works	1999	INTL	Dump/Plow	8/3/1998	9/21/2017	\$66,602.66	New

VEHICLES

Dept	Yr	Make	Model	Acquired	Sold	Purchase Amt	Condition
Public Works	1999	JOHNSTON	J3000 SWEEPER	6/29/1999	7/11/2008	\$114,526.00	New
Public Works	1999	TRACKLESS	MT-5 MULTIPURPOSE TRACTOR	11/23/1998		\$48,160.00	New
Public Works	1999	INTL	Dump/Plow	8/3/1998	7/1/2017	\$66,602.66	New
Public Works	1999	INTL	Dump/Plow	8/3/1998	8/23/2017	\$66,602.66	New
Public Works	1999	GMC	Sierra	5/28/1999	3/30/2009	\$23,778.99	New
School	1999	CHEV	C3500	10/27/1998	3/13/2009	\$24,934.00	New
School	1999	INTL	School Bus #3	3/5/1999	6/30/2010	\$56,961.56	New
School	1999	CHEV	K1500 Silverado	1/6/1999	1/7/2011	\$18,786.00	New
School	1999	THOMAS	STYLE 27		12/31/1999		
Water Resrc	1999	INTL	TK 4900	7/14/1998		\$120,000.00	New
Water Resrc	1999	CHEV	TAHOE	12/22/1998	9/14/2010	\$30,000.00	New
Water Resrc	1999	CHEV	Silverado	2/3/1999	9/14/2010	\$20,000.00	New
Water Resrc	1999	CHEV	1-Ton Dump	10/26/1998	4/27/2007	\$25,000.00	New
Fire Dept	1998	GMC	TC20903 S4	3/10/1998	7/5/2016	\$18,809.00	Excellent
Planning	1998	FORD	Escort SW	4/22/1998	3/19/2011	\$15,259.20	Excellent
Police	1998	HARLEY	FLHPI		8/7/2001	\$10,000.00	
Police	1998	FORD	Crown Victoria	2/5/1998	5/23/2000	\$21,500.00	Excellent
Police	1998	FORD	Crown Victoria	2/5/1998	9/26/2002	\$21,500.00	Excellent
Police	1998	FORD	Crown Victoria	2/5/1998	5/23/2000	\$21,500.00	Excellent
Police	1998	FORD	Crown Victoria	2/5/1998	9/12/2006	\$21,500.00	Excellent
Police	1998	FORD	Crown Victoria	2/5/1998	9/26/2002	\$21,500.00	Excellent
Police	1998	FORD	Crown Victoria	2/5/1998	5/23/2000	\$21,500.00	Excellent
Police	1998	FORD	Crown Victoria	2/5/1998	5/23/2000	\$21,500.00	Excellent
Police	1998	CHEVROLET	K2500 PICKUP TRUCK	2/8/2010		\$0.00	USED
Police	1998	FORD	Crown Victoria	2/5/1998	9/26/2002	\$21,500.00	Excellent
School	1998	CHEV	K2500 Pickup Truck	10/14/1997	1/7/2011	\$22,521.00	Excellent
School	1998	CHEV	K2500 Pickup Truck	10/8/1997	3/23/2010	\$22,521.00	Excellent
School	1998	INTL	School Bus #18	4/7/1998	3/31/2009	\$54,991.00	Excellent
Bus	1997	GMC	GMT 400 3500 HD	3/1/1997	10/19/2017	\$35,000.00	Excellent
Fire Dept	1997	GMC	TK30903 1 ton	5/2/1997	6/13/2013	\$24,237.00	Excellent
Parks	1997	GMC	TC10903	11/27/1996	12/22/2010	\$18,000.00	New
Police	1997	FORD	Crown Victoria	11/20/1996	9/12/2006	\$21,000.00	Excellent

VEHICLES

Dept	Yr	Make	Model	Acquired	Sold	Purchase Amt	Condition
Police	1997	FORD	EXPLORER SUV	12/1/2006	3/13/2009	\$0.00	USED
Public Works	1997	GMC	TC31403 Dump C/K3500	9/5/1996	2/11/2004	\$40,000.00	Good
Public Works	1997	INTL	2554 Dump	5/12/1997	11/21/2014	\$87,096.26	Excellent
Public Works	1997	JOHN DEERE	624G LOADER	2/24/1997		\$126,389.00	New
Public Works	1997	CHAMPION	710A Grader	2/13/1997		\$108,000.00	Excellent
Public Works	1997	JOHN DEERE	624G LOADER	2/28/1997		\$126,389.00	New
School	1997	GMC	Safari		5/14/2002	\$18,000.00	
Water Resrc	1997	GMC	Van	12/30/1996	9/7/2007	\$20,000.00	Very Good
Bus	1996	ORION	Bus	6/1/1996	10/23/2017	\$194,000.00	Excellent
Bus	1996	ORION	Bus	6/1/1996	6/15/2013	\$194,000.00	Excellent
Bus	1996	ORION	Bus	6/1/1996	6/15/2013	\$194,000.00	Excellent
Code Enforce	1996	BUICK	Century	7/11/1996	11/6/2006	\$15,000.00	
Finance	1996	BUICK	Century	10/8/1996	1/8/2008	\$15,000.00	
Fire Dept	1996	PIERCE AROW	Aerial Platform T-1	9/1/1995		\$120,000.00	Excellent
Fire Dept	1996	FORD	Crown Victoria	1/22/1996	12/5/2003	\$20,000.00	Excellent
Parks	1996	GMC	C-1500 1/2 Ton Pickup	11/1/1996	1/24/2008	\$18,000.00	Excellent
Police	1996	FORD	Crown Victoria	2/9/1996	2/27/1998		Good
Police	1996	FORD	Crown Victoria	2/8/1996	2/19/1998		Good
Police	1996	FORD	Crown Victoria	1/23/1996	6/22/2004	\$20,000.00	Good
Police	1996	FORD	Crown Victoria	1/23/1996	6/22/2004	\$20,000.00	Good
Police	1996	FORD	Crown Victoria	2/9/1996	2/19/1998		Good
Police	1996	FORD	Crown Victoria	12/6/1995	5/26/2006	\$20,000.00	Excellent
Police	1996	BUICK	Century	12/4/1995	9/30/2002	\$13,437.00	
Police	1996	FORD	Crown Victoria	1/23/1996	6/22/2004	\$20,000.00	Good
Police	1996	FORD	Crown Victoria	2/7/1996	2/19/1998		Good
Police	1996	FORD	Crown Victoria	1/23/1996	6/22/2004	\$20,000.00	Good
Public Works	1996	TRACKLESS	SIDEWALK TRACKLESS TRACTOR WITH V PLOW	1/1/1996	5/14/2004	\$54,449.00	New
Fire Dept	1995	CHEV	Blazer C3	6/1/1995	11/6/2006	\$14,100.00	TRADED IN
Parks	1995	FORD	F450	2/21/1995	10/13/2009	\$22,386.00	Like New
Public Works	1995	FORD	F350	1/1/1995	7/1/2008	\$21,204.00	Good
Public Works	1995	FORD	LTS8000 Packer	1/1/1995	6/7/2006	\$81,735.00	Good
Public Works	1995	FORD	L8000 Dump	1/1/1995	7/4/2017	\$64,972.00	Good
Public Works	1995	CHEV	S.B. PU GMC Truck	1/1/1995	2/3/2004	\$18,000.00	Good
Public Works	1995	ELGIN	Street Sweeper	1/1/1995	3/31/2004	\$72,000.00	Good
Public Works	1995	FORD	L8000 Dump	1/1/1995	7/11/2008	\$65,000.00	Good
Public Works	1995	FORD	L8000 Dump	1/1/1995	2/16/2012	\$65,000.00	Good
Public Works	1995	FORD	LTS8000 Packer	1/1/1995	6/7/2006	\$81,735.00	Good

VEHICLES

Dept	Yr	Make	Model	Acquired	Sold	Purchase Amt	Condition
School	1995	NAVI	School Bus Bus #17 TK	6/15/1995	5/18/2004	\$49,062.00	
School	1995	NAVI	School Bus Bus #12 TK	6/15/1995	5/18/2004	\$49,062.00	
School	1995	NAVI	School Bus Bus #13 TK	6/15/1995	5/18/2004	\$49,062.00	
School	1995	NAVI	School Bus Bus #16 TK	6/15/1995	5/18/2004	\$49,062.00	
School	1995	GMC	Carpenter Bus Bus #11	2/7/1995	5/18/2004	\$29,000.00	
School	1995	INTL	School Bus Bus #15		7/1/2008	\$47,915.00	
School	1995	INTL	School Bus Bus #14		7/1/2008	\$47,915.00	
Water Resrc	1995	GMC	Van	1/1/1995	8/2/2006	\$18,000.00	Very Good
Water Resrc	1995	CHEV	S10 Blazer	1/1/1995	6/15/2007	\$16,869.00	Excellent
Parks	1994	GMC	TC10903	2/22/1994	5/15/2006	\$20,000.00	Like New
Police	1994	HUMMER	H-1 MILITARY VEHICLE	12/1/2009	7/1/2014	\$46,000.00	USED
Police	1994	CHEV	1 Ton Pickup	1/1/1994	3/11/2011	\$20,000.00	Good
Police	1994	CHEV	Caprice	3/10/1994	2/19/1998		Good
Police	1994	CHEV	Caprice	3/14/1994	2/19/1998		Good
Water Resrc	1994	GMC	1 Ton	1/1/1994	11/9/2006	\$18,000.00	Very Good
Engineering	1993	GMC	TC10903	1/1/1993	3/11/2004	\$14,123.00	Fair
Fire Dept	1993	FERRERA	Pumper E8	6/27/1997	4/13/2005	\$187,000.00	Excellent
Fire Dept	1993	INTL	Rescue	3/1/1993	9/28/2011		Good
Fire Dept	1993	INTL	Ambulance	3/26/1993	2/4/2005	\$82,500.00	
Parks	1993	GMC	TK20903	11/1/1993	6/27/2002	\$17,232.00	Good
Parks	1993	GMC	TC10903	11/1/1993	6/6/2007	\$14,124.00	Good
Police	1993	DODGE	STEALTH	5/8/2012	9/13/2013	\$20,753.00	USED
Police	1993	BMW	K75R Motorcycle	6/3/1997	5/31/2006	\$2,800.00	
Police	1993	CHEV	Caprice	4/28/1993	9/26/2002	\$15,824.00	Good
Police	1993	GMC	K2500S Chevy Suburban Wagon	12/12/2003	3/11/2011	\$0.00	Used
Police	1993	INTL	Comm/SRT	7/27/2000	9/28/2011	\$10,000.00	
School	1993	INTL	3800 Bus Bus #7 TK	10/14/1993	5/18/2004	\$49,000.00	
School	1993	GMC	TM10906	12/22/1992	5/18/2004	\$15,824.00	
School	1993	FORD	SU Cargo Van		10/23/2003	\$14,000.00	
Water Resrc	1993	GMC	T.V. Unit Van	1/1/1993	10/23/2008	\$65,000.00	Very Good
Water Resrc	1993	GMC	TC10903	1/1/1993	4/11/2007	\$14,123.00	Very Good
Water Resrc	1993	GMC	4x4 Pickup	1/1/1993	11/14/2002	\$17,876.00	Very Good
Fire Dept	1992	FERRARA	Engine E2	1/1/1993		\$187,000.00	Excellent
Fire Dept	1992	INTL	Emerg-One 1000 G.P.M	1/1/1992	5/22/2007	\$185,000.00	Very Good

## VEHICLES

Dept	Yr	Make	Model	Acquired	Sold	Purchase Amt	Condition
Fire Dept	1992	INTL	EMERG-ONE Engine E3		7/3/2013	\$104,675.00	
Police	1992	FORD	Club Wagon	6/7/2000	5/26/2006	\$10,000.00	
School	1992	NAVI	School Bus Bus #9 TK	10/31/1991	5/18/2004	\$49,288.00	
School	1992	FORD	F350		10/27/1998		Poor
School	1992	INTL	School Bus Bus #2		6/7/2006	\$49,288.00	
Water Resrc	1992	GMC	TG31305 Van	1/1/1992	1/3/2006	\$15,824.00	Good
Fire Dept	1991	E-1	Engine E1	1/1/1991	11/1/2017	\$104,675.00	Very Good
Parks	1991	GMC	1/2 Ton	11/1/1991	2/29/2004	\$11,235.00	Good
Police	1991	DODGE	Caravan	4/25/1995	9/26/2002	\$12,000.00	Fair
School	1991	INTL	School Bus		2/11/2002		
Water Resrc	1991	GMC	Pickup	10/5/1990	6/15/2007	\$15,000.00	Good
Code Enforce	1990	GMC	S-15 Pickup	11/1/1989	11/3/2000		Poor
Fire Dept	1990	CHEV	Caprice	1/1/1990	9/14/2001	\$13,000.00	Fair
Fire Dept	1990	E-1	Ladder tk with 10 Ma	2/14/1991		\$104,675.00	Excellent
Parks	1990	CHEV	Caprice		6/30/2001	\$10,000.00	Sold 5/6/97
Police	1990	FORD	Crown Victoria	7/13/1990	9/26/2002	\$13,800.00	Good
Police	1990	CHEV	Van	6/6/1990	10/6/2004	\$13,600.00	Excellent
Public Works	1990	CHEV	1/2 Ton	1/1/1989	3/29/2000	\$11,290.00	Fair
School	1990	INTL	School Bus Bus #8		5/18/2004	\$49,288.00	
Engineering	1989	CHEV	S-10 Blazer		8/7/2001	\$14,100.00	
Fire Dept	1989	CHEV	3/4 Ton 4x4	1/1/1989	5/2/1997		
Parks	1989	GMC	F350	10/2/1989	8/8/2001		Good
Police	1989	CHEV	Caprice	3/5/1989	9/26/2002	\$12,800.00	Good
Public Works	1989	FORD	Dump/plow	1/1/1989	9/30/2002	\$61,000.00	Fair
Public Works	1989	FORD	Dump/plow	1/1/1989	6/13/2006	\$61,000.00	Fair
Public Works	1989	CHEV	3/4 Ton K2500 CAB PICKUP	11/20/1988	5/14/2004	\$14,300.00	getting tired
Public Works	1989	FORD	Dump/plow	1/1/1989	9/30/2002	\$61,000.00	Fair
School	1989	INTL	School Bus Bus #4		5/18/2004	\$46,744.00	
Water Resrc	1989	INTL	F1954/Ram Eject	1/1/1989	5/25/2007	\$80,000.00	Fair
Water Resrc	1989	CHEV	Catchbasin Cleaner	1/1/1989	12/2/2004	\$30,000.00	Good
Water Resrc	1989	FORD	F350/Dump Body & Hoi	1/1/1989	8/7/2001	\$16,400.00	Poor
Water Resrc	1989	FIAT/ALLIS	LOADER FR11	1/1/1989	8/2/2002	\$86,000.00	
Code Enforce	1988	CHEV	Celebrity	12/31/1987	2/2/2000		Fair
Engineering	1988	CHEV	Astro Van	2/20/1997	9/14/2001	\$12,900.00	
Parks	1988	FORD	F350	11/23/1987	4/19/2000		Good
Police	1988	CHEV	Caprice	4/23/1988	11/8/2004	\$11,700.00	Good
Police	1988	GMC	S-15 Pickup	8/3/1988	10/29/1998		Fair
Public Works	1988	GMC	Utility	1/1/1987	12/19/2000	\$13,779.00	Poor
Public Works	1988	BLANCHET	SNOWBLOWER		9/14/2001	\$50,000.00	
School	1988	CHEV	4X4 Pickup		10/14/1997		

## VEHICLES

Dept	Yr	Make	Model	Acquired	Sold	Purchase Amt	Condition
Water Resrc	1988	INTL	Sewer Cleaner	1/1/1988	12/23/1999		Poor
Water Resrc	1988	GMC	Pickup	1/1/1988	5/7/1999	\$9,300.00	Poor
Bus	1987	ORION	Bus	11/1/1987	6/13/2006	\$120,000.00	Good
Fire Dept	1987	E-1	Pumper CYCLONE	1/1/1980	1/7/2004	\$150,000.00	Good
Parks	1987	FORD	F150	1/27/1987	2/26/2003	\$10,635.00	Fair
Police	1987	PONTIAC	Grand Prix	8/1/1990	5/23/2000	\$10,000.00	Good
Public Works	1987	FIAT	LOADER	1/1/1987	6/13/2006	\$126,000.00	New
Public Works	1987	GMC	Utility	1/1/1987	5/28/1999	\$13,900.00	Poor
School	1987	FORD	F150 Pickup		1/6/1999		
School	1987	CHEV	School Bus		11/6/2000		
School	1987	THOMAS	School Bus		9/10/2001		
School	1987	DODGE	D10 Pickup		10/8/1997		
School	1987	FORD	Pickup	12/31/1986	12/31/1999	\$11,200.00	Poor
Water Resrc	1987	FORD	Utility	1/1/1987	12/23/1999		Fair
Water Resrc	1987	INTL	Dumpster	1/1/1987	12/12/2005	\$51,849.00	Fair
Bus	1986	FORD	F250 4X4 Pickup	11/1/1996	8/7/2001	\$11,000.00	Fair
Bus	1986	FORD	F150 Pickup	3/1/1993	8/7/2001	\$11,000.00	Fair
Engineering	1986	FORD	LTD		8/7/2001	\$11,000.00	
Fire Dept	1986	FORD	Type III Rescue	6/1/1986	5/3/2000		Poor
Police	1986	CHEV	Camaro	3/24/1992	5/23/2000	\$11,700.00	Good
Police	1986	FORD	Crown Victoria	3/10/1986	5/23/2000	\$11,000.00	Fair
Public Works	1986	INTL	Dump	1/1/1992	5/14/2004	\$30,000.00	Fair
School	1986	CHEV	School Bus		3/5/1999		
Fire Dept	1985	HAHN	Engine E9		8/12/2011	\$110,000.00	Good
Police	1985	FORD	Type III Rescue	6/1/1993	2/7/2002	\$20,000.00	Good
Police	1985	CHEV	Pickup		6/22/2004	\$10,000.00	
Police	1985	FORD	Econoline	6/24/1996	6/13/2000	\$10,000.00	Good
Police	1985	FORD	Mustang	7/22/1993	5/23/2000	\$10,000.00	Good
Police	1985	MERCURY	Cougar	7/23/1993	4/14/1998	\$10,000.00	Fair
Public Works	1985	INTL	Sander	1/1/1992	8/31/2001	\$30,000.00	Fair
Public Works	1985	CHAMPION	Grader	1/1/1995	9/30/2002	\$45,000.00	Good
Public Works	1985	INTL	Sander	1/1/1992	9/30/2002	\$30,000.00	Fair
Public Works	1985	INTL	Packer	1/1/1991	7/21/2000	\$17,500.00	Fair
School	1985	CHEV	School Bus		3/5/1999		
School	1985	CHEV	School Bus	3/4/1985	2/18/2000		
Water Resrc	1985	CHEV	S10 Pickup		8/7/2001	\$7,850.00	Extremely Poor
Bus	1984	BLUE BIRD	Bus	1/1/1983	12/18/1998		Fair

VEHICLES

Dept	Yr	Make	Model	Acquired	Sold	Purchase Amt	Condition
Bus	1984	FORD	Ranger	7/1/1984	4/30/1997		Very Poor
Engineering	1984	CHEV	Celebrity		8/7/2001	\$7,800.00	
Fire Dept	1984	CHEV	1 1/2 Ton Squad tk	1/1/1984	2/23/2006	\$8,000.00	Good
Parks	1984	FORD	Bucket Truck	12/31/1983	12/27/2007	\$14,000.00	Good
Public Works	1984	GMC	Dump	1/1/1991	5/26/2000	\$15,000.00	Fair
Public Works	1984	GMC	Dump Truck	1/1/1991	8/3/1998	\$30,000.00	Poor
Public Works	1984	GMC	Dump Truck	1/1/1991	9/14/2001	\$30,000.00	Poor
Public Works	1984	INTL	Dump Truck	1/1/1991	9/14/2001	\$30,000.00	Good
Police	1983	FORD	Crown Victoria	3/10/1994	11/10/1997	\$10,000.00	Fair
Bus	1982	BLUE BIRD	Bus	12/1/1982	11/19/2002	\$118,500.00	Good
Bus	1982	BLUE BIRD	Bus	12/1/1982	12/18/1998		Poor
Bus	1982	BLUE BIRD	Bus	12/1/1982	9/14/2001	\$118,500.00	Good
Bus	1982	BLUE BIRD	Bus	12/1/1982	4/30/1997		Junk
Bus	1982	BLUE BIRD	Bus	12/1/1982	4/30/1997		Poor
Police	1982	INTL	Bus	3/1/1995	5/23/2000	\$17,995.00	Fair to Poor
Public Works	1982	INTL	Dump Truck	1/1/1990	9/14/2001	\$30,000.00	Fair
Public Works	1982	INTL	Sander	1/1/1990	8/3/1998		Poor
Public Works	1982	INTL	Sander	1/1/1990	8/3/1998		Poor
Public Works	1982	INTL	Dump Truck	1/1/1990	9/14/2001	\$30,000.00	Fair
Public Works	1982	INTL	Sander	1/1/1990	5/26/2000		Poor
Fire Dept	1981	MACK	Engine		7/1/2005	\$70,000.00	Good
Parks	1981	FORD		10/31/1994	10/3/2002	\$22,500.00	Fair
Public Works	1981	CHEV	1 Ton		5/20/1998		Poor
Public Works	1981	CCC		1/1/1992	7/21/2000	\$4,000.00	Poor
Water Resrc	1981	FIAT-ALLIS	LOADER	1/1/1981	8/2/2005	\$82,000.00	New
Police	1980	FORD	Pickup	1/4/1984	5/11/1998		Good
Police	1980	DODGE	Van	6/2/1992	4/30/1998	\$15,000.00	Fair to Poor
Fire Dept	1978	AMERICAN	Engine	1/1/1978	4/15/2003	\$103,000.00	Poor
Police	1977	GMC	Pickup/plow	9/9/1991	9/3/1997		Very Poor
Water Resrc	1977	INTL	Dump Truck	1/1/1977	8/7/2001	\$50,000.00	Poor
Police	1973	CHEV	Van		5/23/2000	\$10,000.00	
Fire Dept	1966	AMERICAN	Engine	1/1/1967	12/31/1997	\$10,000.00	Very Poor
Fire Dept	1924	AHRENS-FOX	Engine			\$10,000.00	Very Good
Fire Dept				12/31/2008		\$129,096.00	

VEHICLES

Dept	Yr	Make	Model	Acquired	Sold	Purchase Amt	Condition
Water Rescr			7 YD DUMP TRUCK BODY	7/26/2017		\$14,550.00	
Water Resrc		GALION	DUMP TRUCK BODY	5/15/2014		\$17,950.00	

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## Capital Improvement Plan

### Glossary

**Annual Budget** – a budget applicable to a single fiscal year.

**Appropriation** – an authorization granted by City Council to a specified unit of City government to incur obligations and make expenditures of resources.

**Assessment** - the official valuation of property for purposes of taxation.

**Bond** – a written promise to pay a specified sum of money (called principal) at a specified date in the future, plus periodic interest at a specified rate. In the budget document these payments are identified as debt service. General Obligation Bonds are debt approved by voter referendum to which the full faith and credit of the City is pledged.

**Budget** – a plan for the acquisition and allocation of resources to accomplish specified purposes. The term may be used to describe special purpose fiscal plans or parts of a fiscal plan, such as “the budget of the Fire Department,” the Capital Budget” or it may relate to a fiscal plan for an entire jurisdiction, such as “the budget of the City of South Portland.”

**Capital** – a category of account codes which identify major expenditures of public funds, beyond maintenance and operating costs, for procurement of items such as vehicles, computer equipment, office furniture, and the acquisition or construction of a needed physical facility.

**Capital Equipment** – fixed assets such as automobiles, typewriters, furniture, technical instruments, etc., which have a life expectancy of more than one year and a value over five hundred dollars.

**Capital Improvement Program (CIP)** – a document which provides a prioritization and orderly implementation of short and long-range plans for land acquisition and construction of capital projects. It further provides for the scheduling of the associated expenditures over a period of seven years in order to maximize the use of public funds. The first year of the program represents the proposed capital budget for that fiscal year. The schedule is based on a series of priorities which take into consideration the respective projects’ function and urgency. In addition, special consideration is given to the projects’ relation to other improvements and plans, and the City’s current and anticipated financial capacity. The Capital Improvement Program is updated annually, at which time the schedule and the projects are reevaluated, new or deferred projects are added, and the time frame is extended by one additional fiscal year.

**Capital Outlays** – expenditures which result in the acquisition of or an addition to fixed assets.

**Debt** – an obligation resulting from the borrowing of money.

**Debt Service** – the accounting for payments of principal and interest on long-term debt.

**Deficit** – (1) the excess of the liabilities of a fund over its assets. (2) the excess of expenditures over revenues during an accounting period.

**Designated Fund Equity** – funds approved and set-aside for a specific defined purpose, by the City Council.

**Fiscal Year** – in the City of South Portland, the twelve months beginning July 1 and ending the following June 30<sup>th</sup>.

**Fund** – a fiscal and accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

**Fund Balance** – the excess of a fund’s assets over its liabilities and reserves.

**Generally Accepted Accounting Principles** – government accounting and financial reporting is guided by what are referred to as “generally accepted accounting principles” (GAAP) applicable to governmental units. These standards were formulated through the voluntary action of several professional groups and are evaluated and updated by the Government Accounting Standards Board (GASB).

**General Fund** – accounts for the general operations of the City. This fund accounts for all financial transactions and resources not required to be accounted for in an enterprise fund.

**Operating Expenditures** – a category of recurring expenses other than salaries and capital equipment costs, which covers expenditures necessary to maintain facilities, collect revenues, provide services and otherwise carry out the City’s goals. Typical line items are supplies, printing, postage, transportation and utilities.

**Reserve** – an account, which records a portion of the fund, balance which must be segregated for some future use and which is not available for future appropriation or expenditures.

**Revenues** – funds which the government receives as income. It includes such items as fees from specific services, boarding of prisoners, grants, and interest income.

**Surplus** – See Fund Balance.

**Unappropriated or Undesignated Fund Balance** – fund balance at close of fiscal year is not included in the annual budget.

**SECTION IV**  
**20-year CIP History**

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**CITY OF SOUTH PORTLAND  
CAPITAL IMPROVEMENT PROGRAM  
APPROVED GENERAL OBLIGATION BONDS  
20-YEAR HISTORY**

**2020**

Cash Corner Fire Station and Improvements to the Police Station & other Fire Stations	<b>\$7,000,000*</b>
Traffic and Pedestrian Improvements	<b>\$2,275,000*</b>
New Middle School	<b><u>\$69,269,073*</u></b>
	<b>\$78,544,073*</b>

**2019**

There were no general obligation bonds

**2018**

There were no general obligation bonds

**2017**

There were no general obligation bonds

**2016**

There were no general obligation bonds

**2015**

Thornton Heights Separation Phases II, III and IV	<b>\$3,500,000</b>
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**2014**

Community Services Facility	<b>\$14,000,000</b>
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**2013**

There were no general obligation bonds

**2012**

There were no general obligation bonds

**2011**

South Portland High School Renovations	<b>\$41,500,000</b>
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**2010**

There were no general obligation bonds

**2009**

There were no general obligation bonds

**2008**

There were no general obligation bonds

**2007**

There were no general obligation bonds

**2006**

Street Paving Program	<b>\$500,000</b>
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**2005**

There were no general obligation bonds.

**2004**

There were no general obligation bonds.

**2003**

There were no general obligation bonds.

**2002**

Elementary Schools	\$28,000,000
Dump Trucks with Plows (3)	300,000
Sidewalks	<u>300,000</u>
	<b>\$28,600,000</b>

**2001**

There were no general obligation bonds.

\*As of March 16,2020 authorized but unissued bonds. City anticipates issuing bonds in the spring of 2020 as follows: Cash Corner Fire Station and Improvements to the Police Station & other Fire Stations **\$7,000,000\***; Traffic and Pedestrian Improvements - **\$500,000\***; and New Middle School **\$1,692,000\***. The balance of bond authorizations to be issued at a later date.

Functional Area	CIP Project	Project Cost	G.O. Bonds	Prior Yrs' CIP Bal. Accrued Int.	TIF Reserves	General Fund Reserves /Operating	Franchise Capital Reserve	Fund Res/Fund Balance	Grants	Fund Balance
FY 2020 CIP REQUEST										
Cultural and Recreational Facilities	Main Library - Inventory Management System - Phase II	\$ 34,000		\$ 18,781						\$ 15,219
Cultural and Recreational Facilities	Recreation - Wainwright Rec. Complex and City Fields Master Plan	\$ 45,000		\$ 45,000						
Cultural and Recreational Facilities	Recreation - Skatepark Planning (Applying for CDBG Grant)	\$ 40,000							\$ 15,000	\$ 25,000
Cultural and Recreational Facilities	Recreation - Rehab Redbank field for Rec improvements, Community Garden, Dog Park, small playing field (Applying for CDBG Grant)	\$ 85,653							\$ 77,088	\$ 8,565
Cultural and Recreational Facilities	Recreation - Pool ADA Doors for Locker Rooms	\$ 9,570								\$ 9,570
Environmental Protection	Water Resource Protection - Mechanic Street Pump Station Repairs	\$ 60,000						\$ 60,000		\$ -
Environmental Protection	Water Resource Protection - Pleasantdale Flow Evaluation/Modeling	\$ 115,000						\$ 115,000		\$ -
Environmental Protection	Water Resource Protection - Front Street & W High Phase II	\$ 1,654,610			\$ 500,000			\$ 1,154,610		\$ -
Environmental Protection	Water Resource Protection - Treatment Plant Electrical Service Phase III	\$ 602,500						\$ 602,500		\$ -
Environmental Protection	Water Resource Protection - Skid Steer	\$ 68,000						\$ 68,000		\$ -
Environmental Protection	Water Resource Protection - E Street Pump Station Repairs	\$ 60,000						\$ 60,000		\$ -
Environmental Protection	Water Resource Protection - Western Ave #1 Pump Station Repairs	\$ 25,000						\$ 25,000		\$ -
Environmental Protection	Water Resource Protection - Belt Filter Press Repairs	\$ 60,000						\$ 60,000		\$ -
General Government	Economic Development - Wayfinding Signs	\$ 100,000			\$ 100,000					\$ -
General Government	Facilities - Scissor lift	\$ 10,000								\$ 10,000
General Government	Facilities - Used pick-up truck	\$ 12,000								\$ 12,000
General Government	Finance - Assessing - Vision Appraisal Software Update	\$ 16,875		\$ 1,800						\$ 15,075
General Government	Information Systems - Computer Reserve	\$ 50,000								\$ 50,000
General Government	Land Bank Account	\$ 35,000								\$ 35,000
General Government	SPC-TV - HD Fiber Transmission Upgrade	\$ 10,000					\$ 10,000			
General Government	SPC-TV - Infrastructure and Production Equipment Outlay	\$ 5,000						\$ 5,000		
General Government	Parks - Portland Street Pier - Installation #1 - Reconstruction Reserve ( PHASE I)	\$ 550,000		\$ 12,990	\$ 287,010				\$ 250,000	
General Government	Planning & Development - Hamlin Building Improvements	\$ 195,000			\$ 57,500					\$ 137,500
General Government	Planning & Development - Waterfront Master Plan	\$ 100,000		\$ 17,050	\$ 50,000					\$ 32,950
Parks and Open Space	Parks - Master Plan Development Willard Beach	\$ 50,000				\$ 40,000				\$ 10,000
Parks and Open Space	Parks - Deake Street Project	\$ 572,500				\$ 40,000			\$ 429,375	\$ 103,125
Parks and Open Space	Parks - 3/4 Ton Superduty 4 x 4 Drive Truck	\$ 45,300								\$ 45,300
Public Safety	Fire Department - Western Avenue Heating and HVAC	\$ 265,000	\$ 200,000							\$ 65,000
Public Safety	Fire Department - Command Vehicle CR-45	\$ 50,000		\$ 13,461		\$ 36,539				\$ -
Public Safety	Fire Department - Service Truck - One Ton ST-413	\$ 45,000				\$ 45,000				\$ -
Public Safety	Fire Department - Defibrillator	\$ 38,000		\$ 20,000					\$ 18,000	\$ -
Public Safety	FD and PD 1/2 in FY 19 and 1/2 in FY 20	\$ 250,000								\$ 250,000
Public Safety	Fire Department - Cash Corner Fire Station	\$ 7,500,000	\$ 6,000,000	\$ 1,500,000						
Public Safety	Fire Department - Study and Rehab façade at Central Fire Station	\$ 500,000	\$ 500,000							
Public Safety	Police Department - New Controls System	\$ 80,000	\$ 80,000							

Functional Area	CIP Project	Project Cost	G.O. Bonds	Prior Yrs' CIP Bal. Accrued Int.	TIF Reserves	General Fund Reserves /Operating	Franchise Capital Reserve	Fund Res/Fund Balance	Grants	Fund Balance
Public Safety	Police Department - Roof Maintenance (1967 Section, 1997 Section and Garage	\$ 45,000	\$ 45,000							
Public Safety	Police Department - Boiler Conversion to Gas and Boiler Combustion Ventilation	\$ 45,000	\$ 45,000							
Public Safety	Police Department - VRF Heat Pumps	\$ 130,000	\$ 130,000							
Public Safety	Police Department - Regional Crime Lab	\$ 11,779								\$ 11,779
Public Safety	Police Department - Tactical Body Armor Replacement	\$ 33,000				\$ 16,500			\$ 16,500	
Public Safety	Police Department - Dual Band Mobile Radios (dual-band for patrol and command)	\$ 150,000				\$ 75,000				\$ 75,000
Transportation	Bus Service - Transit Bus Reserve	\$ 50,000								\$ 50,000
Transportation	Bus Service - Two-way Radios	\$ 42,812		\$ 26,812					\$ 16,000	
Public Works and Transportation	Planning & Development - Pedestrian Warning Flashers	\$ 30,000								\$ 30,000
Public Works and Transportation	Planning & Development - WIN 18636 Vachon, Lincoln, Broadway Multi Use Path	\$ 1,024,650			\$ 250,000	\$ 23,240			\$ 751,410	
Public Works and Transportation	Planning & Development - High Speed Internet Expansion in Knightville	\$ 97,000							\$ 97,000	\$ -
Transportation	Public Works - Sidewalk Program	\$ 350,000		\$ 50,000						\$ 300,000
Public Works and Transportation	Public Works - Two (2) - One Ton Trucks with Plow	\$ 170,000		\$ 10,000					\$ 160,000	
Transportation	Public Works-Superintendent-SUV	\$ 40,000							\$ 40,000	
Public Works and Transportation	Public Works - Municipal Services Facility - Compressed air lines	\$ 15,000				\$ 15,000				\$ -
Transportation	Public Works - Traffic Signals Reserves	\$ 100,000			\$ 25,000					\$ 75,000
Public Works and Transportation	Public Works - Traffic Signals - Broadway & Sokokis	\$ 180,000				\$ 40,000				\$ 140,000
Parks and Open Space	Parks - Weed Steamer with Trailer	\$ 25,782		\$ 5,800						\$ 19,982
Total		\$ 15,879,031	\$ 7,000,000	\$ 1,721,694	\$ 1,269,510	\$ 331,279	\$ 15,000	\$ 2,145,110	\$ 1,870,373	\$ 1,526,065

Passed by City Council June 18, 2019 - RESOLVE 27-18/19

Functional Area	CIP Project	Project Cost	G.O. Bond	Prior Yrs' CIP Bal. Accrued Int.	TIF Reserves	General Fund Reserves /Operating	Franchise Capital Reserve	Fund Res/Fund Balance	Grants	Fund Balance
FY 2019 CIP REQUEST										
Cultural and Recreational Facilities	Recreation - Community Center Security Phase II	\$ 15,000								\$ 15,000
Cultural and Recreational Facilities	Recreation - Community Center Parking Lot Re-surfacing Nt	\$ 18,870								\$ 18,870
Environmental Protection	Water Resource Protection - Elm St Phase I - Pleasantdale/A	\$ 4,802,000		\$ 1,160,000	\$ 3,242,000	\$ 150,000		\$ 250,000		\$ -
Environmental Protection	Water Resource Protection - Treatment Plant Electrical Servi	\$ 1,216,000						\$ 1,216,000		\$ -
Environmental Protection	Water Resource Protection - Computerized Maintenance Man	\$ 173,500				\$ 86,750		\$ 86,750		\$ -
Environmental Protection	Water Resource Protection - Marsh Road Sewer Replacement	\$ 70,625						\$ 70,625		\$ -
General Government	Information Systems - Computer Reserve	\$ 25,000								\$ 25,000
General Government	Land Bank Account	\$ 35,000								\$ 35,000
General Government	SPC-TV - Council Chamber HD Camera Upgrade	\$ 23,750					\$ 23,750			\$ -
General Government	SPC-TV - Console HD Upgrade	\$ 22,755					\$ 22,755			\$ -
General Government	SPC-TV Workflow HD Upgrade	\$ 17,105					\$ 17,105			\$ -
General Government	SPC-TV Equipment Repair Reserve	\$ 2,000					\$ 2,000			\$ -
Parks and Open Space	Parks/Wainwright - Rehab Soccer Field	\$ 20,000								\$ 20,000
Parks and Open Space	Parks - #81-1/2 Ton Dump Truck w/plow replacement	\$ 40,710		\$ 28,402		\$ 9,232				\$ 3,076
Public Safety	Fire Department - Cash Corner Renovation	\$ 1,500,000		\$ 1,000,000						\$ 500,000
Public Safety	Fire and Police Department - Dispatch - CAD Upgrade	\$ 250,000								\$ 250,000
Public Safety	Fire Department - Ambulance 44 and Power Stretcher	\$ 290,000		\$ 301		\$ 272,699				\$ 17,000
Public Safety	Police Department - Mobile Computer Replacement	\$ 20,000							\$ 20,000	\$ -
Public Safety	Regional Crime Lab	\$ 13,955		\$ 4,767						\$ 9,188
Public Safety	Police Department - Patrol Rifle Replacement	\$ 24,000		\$ 8,788						\$ 15,212
Public Safety	Police Department - Digital Storage (for body-worn and in-ca	\$ 24,000								\$ 24,000
Public Works and Transportation	Bus Service - Transit Bus Local Match Escrow toward 2022 F	\$ 25,000								\$ 25,000
Public Works and Transportation	Planning & Development - Hamlin Building Improvements	\$ 100,000				\$ 100,000				\$ -
Public Works and Transportation	Planning & Development - Cottage Rd Traffic & Safety Impr	\$ 450,000								\$ 450,000
Public Works and Transportation	Planning & Development - WIN 18665 Broadway Corridor In	\$ 102,950			\$ 42,642			\$ 60,308		\$ -
Public Works and Transportation	Planning & Development - WIN 22138 Cash Corner Multi-Us	\$ 728,322			\$ 167,823			\$ 560,499		\$ -
Public Works and Transportation	Planning & Development - Mill Creek Gateway Improvement	\$ 135,200			\$ 135,200					\$ -
Public Works and Transportation	Planning & Development - Annual Traffic Signals Improveme	\$ 77,500			\$ 77,500					\$ -
Public Works and Transportation	Planning & Development - WIN 22136 Broadway Traffic Sign	\$ 331,988			\$ 82,997			\$ 248,991		\$ -
Public Works and Transportation	Public Works - Westbrook Street Project	\$ 1,400,000			\$ 350,000	\$ 450,000		\$ 600,000		\$ -
Public Works and Transportation	Public Works - Sidewalk Plow	\$ 145,000		\$ 80,000		\$ 65,000				\$ -
Public Works and Transportation	Public Works - Sidewalk Program	\$ 125,000		\$ 125,000						\$ -
Public Works and Transportation	Public Works - Plow Truck	\$ 195,000						\$ 195,000		\$ -
2019 Green CIP Projects										
General Government	Sustainability - Recycling Food Waste 13 gallon containers	\$ 30,000				\$ 30,000				\$ -
General Government	Sustainability - Pesticide Education and Outreach	\$ 10,000								\$ 10,000
General Government	Sustainability - Climate Action & Adaptation	\$ 110,000		\$ 14,000		\$ 30,000				\$ 66,000
General Government	Sustainability - Building Energy Grant Program	\$ 15,000		\$ 15,000						\$ -
Parks and Open Space	Parks - Organic Program - John Deere 15 series Overseeder	\$ 9,689		\$ 9,689						\$ -
Public Works and Transportation	Planning & Development - Hamlin Solar Buy-out	\$ 20,000								\$ 20,000
		Total	\$ 12,614,919	\$ -	\$ 4,098,162	\$ 1,193,681	\$ 65,610	\$ 1,623,375	\$ 1,684,798	\$ 1,503,346

Functional Area	CIP Project	Project Cost	G.O. Bond or Lease	Prior Yrs' CIP Bal. Accrued Int.	TIF Reserves	General Fund Reserves /Operating	Sewer User Fund Res/Fund Balance	Grants	Fund Balance
<b>FY 2018 CIP REQUEST</b>									
Cultural and Recreational Facilities	Main Library - Inventory Security System (RFID) - Phase 1	40,000							40,000
Cultural and Recreational Facilities	Main Library Parking Lot Reconstruction (Design)	30,000						270,000	30,000
Cultural and Recreational Facilities	Recreation - West End Community Center/Infrastructure	270,000		20,000					-
Cultural and Recreational Facilities	Recreation - SPCC - Security Upgrades	65,000		10,000		20,000			45,000
Cultural and Recreational Facilities	Recreation - SPCC - Therapy Spa and Pool Improvements 2	55,000							25,000
Environmental Protection	Water Resource Protection - Highland Avenue Stormwater Upgrade (Design)	30,000					30,000		
Environmental Protection	Water Resource Protection - 25 Ton Trailer	25,000					25,000		
Environmental Protection	Water Resource Protection - Sodium Hypochlorite Tanks	80,000					80,000		
Environmental Protection	Water Resource Protection - Aeration Flow Splitter Gate Valves	170,000					170,000		
Environmental Protection	Water Resource Protection - Secondary Clarifier Repairs	350,000					350,000		
Environmental Protection	Water Resource Protection - Treatment Plant Electrical Service Phase 1	804,000					804,000		
General Government	Information Technology - Sans Replacement	190,000				119,000			71,000
General Government	Land Bank Account	35,000							35,000
General Government	City Clerk - MUNIS/Tyler Technologies Business License Module	17,250		2,250					15,000
Parks and Open Space	Parks - #87-1/2 ton Pick up truck w/ plow replacement	40,000							40,000
Parks and Open Space	Parks - #80-1/2 Ton 2x4 Pick up Truck Replacement	30,000							30,000
Public Safety	Fire Department - Fire Truck -Quint Replacement	1,100,000				450,000			650,000
Public Safety	Fire Department - Defibrillator	35,000				25,000			10,000
Public Safety	Fire Department - Cash Corner Repairs/Upgrades	30,000							30,000
Public Safety	Fire Department - Shared Detection and Identification Meter with PD	60,000		4,500				20,000	40,000
Public Safety	Fire Department - Service Truck and Plow ST-411	40,000						12,500	35,500
Public Safety	Police Department - Computer Replacement - Mobile	25,000							25,000
Public Safety	Police Department - Interior Re-modeling and Furniture - Public Safety Secretary Office	25,000							25,000
Public Safety	Police Department - Regional Crime Lab	13,955		13,955					59,000
Public Safety	Police Department - Mechanical Controls Conversion	59,000							50,000
Public Works and Transportation	Bus Service - Transit Bus Reserve	50,000							50,000
Public Works and Transportation	Planning & Development - Portland/SoPortland Multi-Modal Study (PACTS)	225,064		10,006	10,000			205,058	
Public Works and Transportation	Planning & Development - Broadway Traffic Signals at Evans and Lincoln (PDR -PACTS)	46,250		11,563				34,687	
Public Works and Transportation	Planning & Development - Cash Corner Multi-Use Path Intersection (PDR - PACTS)	57,031		14,258				42,773	
Public Works and Transportation	Planning & Development - Lincoln/Vachon/Broadway Multi-Use Path (PDR -PACTS)	341,550		39,264	29,046			273,240	
Public Works and Transportation	Planning & Development - Streetlight Purchase from CMP and Retrofit	1,200,000	1,000,000						200,000
Public Works and Transportation	Public Works - One (1) Truck with Plow/Front End Loader Equipped with wing and plow	250,000						250,000	
Public Works and Transportation	Public Works - Sidewalk Program	200,000						100,000	100,000
Public Works and Transportation	Public Works - Street Sweeper	285,000				35,000	250,000		
<b>Total</b>		<b>6,274,100</b>	<b>1,000,000</b>	<b>125,796</b>	<b>39,046</b>	<b>649,000</b>	<b>1,709,000</b>	<b>1,208,258</b>	<b>1,543,000</b>
General Government	<b>2018 Green CIP Projects</b>								
General Government	Sustainability - Energy Management Software	7,500				7,500			-
General Government	Sustainability - Climate Action Plan Update	14,000							14,000
Parks and Open Space	Wainwright - Versa Vac	25,000							25,000
Parks and Open Space	Parks - 1570 Outfront Mower (Tier 4 Emissions) - Replacement	28,000							28,000
Public Works and Transportation	Planning & Development - Mill Creek Benchmarking Assistance	18,000		18,000					-
<b>Total</b>		<b>6,366,600</b>	<b>1,000,000</b>	<b>143,796</b>	<b>39,046</b>	<b>656,500</b>	<b>1,709,000</b>	<b>1,208,258</b>	<b>1,610,000</b>

Functional Area	CIP Project	Project Cost	G.O. Bond	Prior Yrs' CIP Bal. Accrued Int.	TIF Reserves	General Fund Reserve /Operating	Sewer User Fund Res/Fund Balance	Grants	Fund Balance
<b>FY 2017 CIP REQUEST</b>									
Cultural and Recreational Facilities	Recreation - SPCC - Municipal Therapy Spa	\$70,000				\$39,674			\$30,326
Cultural and Recreational Facilities	Recreation - SPCC - Roof Repairs	\$12,000							\$12,000
Cultural and Recreational Facilities	Recreation - SPCC - Transit Connect Van	\$31,000					\$17,999		\$31,000
Environmental Protection	Water Resource Protection - Cachibasin Debris Body	\$17,999					\$30,433		
Environmental Protection	Water Resource Protection - Collection Div 4 x 4 Pickup Unit #8	\$30,433					\$1,082,000		
Environmental Protection	Water Resource Protection - Control System Upgrade	\$1,082,000		\$230,000					
Environmental Protection	Water Resource Protection - Ottawa Road CSO	\$230,000							
Environmental Protection	Water Resource Protection - Thornton Heights Separation Phase III (\$1,700,000 bond approved by voters on November 4, 2014)	\$4,342,640	\$1,700,000	\$950,000	\$1,173,622		\$519,018		\$14,175
General Government	City Clerk - Voting Booths	\$14,175				\$40,000			\$30,000
General Government	Information Systems - Avaya Phone System Upgrade	\$40,000							\$30,000
General Government	Information Systems - Computer Reserve	\$30,000							\$30,000
General Government	Information Systems - Fiber Optic Infrastructure - Phase II	\$60,000			\$60,000				\$77,804
General Government	Information Systems - Microsoft Office and Exchange Upgrade	\$110,000		\$32,196					\$35,000
General Government	Land Bank Account	\$35,000							\$15,822
Parks and Open Space	Parks - #76-3/4 Ton Plow Truck Replacement	\$48,000		\$32,178					\$26,000
Parks and Open Space	Parks - Agricultural Tractor Upgrade	\$26,000				\$5,000		\$20,000	\$63,000
Parks and Open Space	Parks - Greenbelt Update Year 1	\$25,000							\$9,950
Parks and Open Space	Parks - Greenbelt Update Year 2	\$63,000							\$290,000
Parks and Open Space	Parks - Groundskeeper 7200 Multipurpose Mower/Polar Trac 7210	\$20,000		\$10,050					\$290,000
Public Safety	Fire Department - Central Station Kitchen Reno /Fire Suppression Syst.	\$20,000							\$14,535
Public Safety	Fire Department - Squad 4 Replacement	\$580,000				\$290,000		\$18,426	\$39,855
Public Safety	Fire Department - Squad 4 Replacement	\$29,070							\$18,000
Public Safety	Police Department - Body Armor Replacement	\$68,328							\$5,000
Public Safety	Police Department - Body Worn Cameras	\$39,855							\$7,000
Public Safety	Police Department - Conductor Electrical Weapons	\$18,000							\$18,000
Public Safety	Police Department - Regional Crime Lab	\$50,000							\$54,000
Public Works and Transportation	Bus Service - Transit Bus Reserve	\$50,000						\$5,000	\$7,000
Public Works and Transportation	Planning & Development - City Bicycle Plan	\$12,000							\$54,000
Public Works and Transportation	Planning & Development - Greenbelt Pedestrian Bridge Preliminary Eng.	\$60,000			\$6,000				
Public Works and Transportation	Planning & Development - Mill Creek Improvements Design	\$36,000			\$36,000				\$501,537
Public Works and Transportation	Planning & Development - Mill Creek/PACTS Improvements	\$402,050		\$33,392					\$15,000
Public Works and Transportation	Planning & Development - West End Master Plan	\$30,000							\$24,000
Public Works and Transportation	Public Works - Pedestrian Crossing Flashers (3)	\$48,000		\$21,397					\$116,250
Public Works and Transportation	Public Works - Sidewalk Program	\$166,250							\$266,000
Public Works and Transportation	Public Works - Two (2) Trucks with Plows	\$360,000				\$94,000			
<b>2017 Green CIP Projects</b>									
Cultural and Recreational Facilities	Recreation - LED Pool Lighting	\$22,000							\$22,000
Parks and Open Space	Parks - ProCore 1298 Aerator	\$32,000							\$32,000
Parks and Open Space	Parks - TopDresser	\$28,000							\$28,000
		<b>Total</b>	<b>\$8,268,800</b>	<b>\$1,700,000</b>	<b>\$1,309,213</b>	<b>\$1,275,622</b>	<b>\$468,674</b>	<b>\$834,748</b>	<b>\$1,031,093</b>

Functional Area	CIP Project	Project Cost	G.O. Bond	Prior Yrs' CIP Bal. Accrued Int.	TIF Reserves	General Fund Reserve /Operating	Sewer User Fund Res/Fund Balance	Grants	Fund Balance
<b>FY 2017 CIP REQUEST</b>									
Cultural and Recreational Facilities	Recreation - SPCC - Municipal Therapy Spa	\$70,000				\$39,674			\$30,326
Cultural and Recreational Facilities	Recreation - SPCC - Roof Repairs	\$12,000							\$12,000
Cultural and Recreational Facilities	Recreation - SPCC - Transit Connect Van	\$31,000					\$17,999		\$31,000
Environmental Protection	Water Resource Protection - Cachibasin Debris Body	\$17,999					\$30,433		
Environmental Protection	Water Resource Protection - Collection Div 4 x 4 Pickup Unit #8	\$30,433					\$1,082,000		
Environmental Protection	Water Resource Protection - Control System Upgrade	\$1,082,000		\$230,000					
Environmental Protection	Water Resource Protection - Ottawa Road CSO	\$230,000							
Environmental Protection	Water Resource Protection - Thornton Heights Separation Phase III (\$1,700,000 bond approved by voters on November 4, 2014)	\$4,342,640	\$1,700,000	\$950,000	\$1,173,622		\$519,018		\$14,175
General Government	City Clerk - Voting Booths	\$14,175				\$40,000			\$30,000
General Government	Information Systems - Avaya Phone System Upgrade	\$40,000							\$30,000
General Government	Information Systems - Computer Reserve	\$30,000							\$30,000
General Government	Information Systems - Fiber Optic Infrastructure - Phase II	\$60,000			\$60,000				\$77,804
General Government	Information Systems - Microsoft Office and Exchange Upgrade	\$110,000		\$32,196					\$35,000
General Government	Land Bank Account	\$35,000							\$15,822
Parks and Open Space	Parks - #76-3/4 Ton Plow Truck Replacement	\$48,000		\$32,178					\$26,000
Parks and Open Space	Parks - Agricultural Tractor Upgrade	\$26,000				\$5,000		\$20,000	\$63,000
Parks and Open Space	Parks - Greenbelt Update Year 1	\$25,000							\$9,950
Parks and Open Space	Parks - Greenbelt Update Year 2	\$63,000							\$290,000
Parks and Open Space	Parks - Groundskeeper 7200 Multipurpose Mower/Polar Trac 7210	\$20,000		\$10,050					\$290,000
Public Safety	Fire Department - Central Station Kitchen Reno /Fire Suppression Syst.	\$20,000							\$14,535
Public Safety	Fire Department - Squad 4 Replacement	\$580,000				\$290,000		\$18,426	\$39,855
Public Safety	Fire Department - Squad 4 Replacement	\$29,070							\$18,000
Public Safety	Police Department - Body Armor Replacement	\$68,328							\$5,000
Public Safety	Police Department - Body Worn Cameras	\$39,855							\$7,000
Public Safety	Police Department - Conductor Electrical Weapons	\$18,000							\$18,000
Public Safety	Police Department - Regional Crime Lab	\$50,000							\$54,000
Public Works and Transportation	Bus Service - Transit Bus Reserve	\$50,000						\$5,000	\$7,000
Public Works and Transportation	Planning & Development - City Bicycle Plan	\$12,000							\$54,000
Public Works and Transportation	Planning & Development - Greenbelt Pedestrian Bridge Preliminary Eng.	\$60,000			\$6,000				
Public Works and Transportation	Planning & Development - Mill Creek Improvements Design	\$36,000			\$36,000				\$501,537
Public Works and Transportation	Planning & Development - Mill Creek/PACTS Improvements	\$402,050		\$33,392					\$15,000
Public Works and Transportation	Planning & Development - West End Master Plan	\$30,000							\$24,000
Public Works and Transportation	Public Works - Pedestrian Crossing Flashers (3)	\$48,000		\$21,397					\$116,250
Public Works and Transportation	Public Works - Sidewalk Program	\$166,250							\$266,000
Public Works and Transportation	Public Works - Two (2) Trucks with Plows	\$360,000				\$94,000			
<b>2017 Green CIP Projects</b>									
Cultural and Recreational Facilities	Recreation - LED Pool Lighting	\$22,000							\$22,000
Parks and Open Space	Parks - ProCore 1298 Aerator	\$32,000							\$32,000
Parks and Open Space	Parks - TopDresser	\$28,000							\$28,000
		<b>Total</b>	<b>\$8,268,800</b>	<b>\$1,700,000</b>	<b>\$1,309,213</b>	<b>\$1,275,622</b>	<b>\$468,674</b>	<b>\$834,748</b>	<b>\$1,031,093</b>

Functional Area	CIP Project	Project Cost	G.O. Bond	Prior Yrs' CIP Bal. Accrued Int.	TIF Reserves	General Fund Reserve /Operating	Sewer User Fund Res/Fund Balance	Grants	Fund Balance
<b>FY 2016 CIP REQUEST</b>									
Cultural and Recreational Facilities	Library Department - ECO Master Disc Repair System	\$20,000				\$10,000			\$10,000
Cultural and Recreational Facilities	Library Department - Main Library Book Return Replacement	\$15,000							\$15,000
Cultural and Recreational Facilities	Recreation - RBCC/ SPCC Security Updates	\$20,000							\$20,000
Cultural and Recreational Facilities	Recreation - Redbank Community Center Addition Architectural Design	\$90,000						\$90,000	
Cultural and Recreational Facilities	Recreation - Redbank Community Center Park Updates	\$60,000						\$60,000	
Environmental Protection	Water Resource Protection - Building Addition	\$758,000					\$758,000		
Environmental Protection	Water Resource Protection - Sandy Hill Road Sewer Separation	\$140,000			\$140,000				
Environmental Protection	Water Resource Protection - Sewer Maint Garage Vinyl Siding	\$35,000					\$35,000		
Environmental Protection	Water Resource Protection - Thornton Heights Separation Phase II	\$4,725,955			\$1,890,957			\$2,834,998	
Environmental Protection	Water Resource Protection - Unit # 10 Service Body Replacement	\$16,500					\$16,500		
General Government	Information Systems - Computer Reserve	\$25,000							\$25,000
General Government	Information Systems - Network Switch Core Upgrade	\$93,881				\$65,000			\$28,881
General Government	Land Bank	\$35,000							\$35,000
General Government	Planning & Development - Comp Plan Implementation	\$10,000							\$10,000
Parks and Open Space	Parks - Beach House Roof/Deck Updates	\$45,000						\$22,500	\$22,500
Parks and Open Space	Parks - Replacement of Toro 4700-D Groundsmaster	\$75,000							\$75,000
Parks and Open Space	Parks - Replacement of Sand Pro Infield Groomer	\$27,500							\$27,500
Parks and Open Space	Parks - Replacement of Toro Workman MDX	\$15,500							\$15,500
Parks and Open Space	Parks - Trades Service Truck #78 Replacement	\$22,000						\$25,000	\$52,000
Parks and Open Space	Waterfront - Ferry Village Landing Public Access	\$25,000							\$25,000
Public Safety	Fire Department - Ambulance	\$210,000		\$25,000		\$50,000			\$135,000
Public Safety	Fire Department - Willard Station Renovation Phase I	\$30,000				\$10,000			\$20,000
Public Safety	Police Department - Evidence Van	\$35,000				\$15,000			\$20,000
Public Safety	Police Department - Regional Crime Lab	\$12,000							\$12,000
Public Safety	Police Department - Retaining Wall Repairs	\$14,500							\$14,500
Public Works and Transportation	Bus Service - Bus Shelters (6) - Installed	\$120,000				\$14,000		\$96,000	\$10,000
Public Works and Transportation	Bus Service - Replace 1997 Service Truck	\$80,000				\$8,000		\$64,000	\$8,000
Public Works and Transportation	Bus Service - Transit Bus Reserve	\$50,000							\$50,000
Public Works and Transportation	Planning & Development - Greenbelt Pedestrian Bridge Design	\$12,000			\$12,000				
Public Works and Transportation	Planning & Development - Street Lights Replacement Planning	\$20,000							\$20,000
Public Works and Transportation	Public Works - Cummings Road Repaving - Co-work with Scarborough	\$543,000		\$293,000				\$250,000	
Public Works and Transportation	Public Works - Dump Body	\$10,000							\$10,000
Public Works and Transportation	Public Works - High Flow Skid Steer	\$75,000						\$75,000	
Public Works and Transportation	Public Works - One (1) Truck with Plow	\$180,000				\$50,000		\$130,000	
Public Works and Transportation	Public Works - Paving Ocean Street/Rt. 77 - Matching Funds	\$145,000						\$145,000	
Public Works and Transportation	Public Works - Redbank Neighborhood Streetscape Improvements	\$46,740						\$46,740	
Public Works and Transportation	Public Works - Roll Off Truck Replacement	\$120,000				\$30,000			\$90,000
Public Works and Transportation	Public Works - Sidewalk Program	\$75,000						\$75,000	
Public Works and Transportation	Public Works - Spring Point Shoreway Rehab	\$16,000							\$16,000
<b>Total</b>		<b>\$8,078,576</b>	<b>\$0</b>	<b>\$318,000</b>	<b>\$2,042,957</b>	<b>\$252,000</b>	<b>\$809,500</b>	<b>\$3,914,238</b>	<b>\$741,881</b>
<b>2016 Green CIP Projects</b>									
General Government	Information Systems - Green CIP - Cisco EnergyWise	\$10,000							\$10,000
Public Works and Transportation	Bus Service - Green CIP - Electric Sedan	\$33,000						\$26,400	\$6,600
<b>Total</b>		<b>\$8,121,576</b>	<b>\$0</b>	<b>\$318,000</b>	<b>\$2,042,957</b>	<b>\$252,000</b>	<b>\$809,500</b>	<b>\$3,940,638</b>	<b>\$758,481</b>

**SECTION V**  
**School Facilities**

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**OFFICE OF THE SUPERINTENDENT**

130 Wescott Road  
South Portland, Maine 04106-3442



Kenneth Kunin, Superintendent of Schools  
Kathryn Germani, Assistant Superintendent  
Rolfe Forland, Director of Finance, HR, and Operations

Megan Welter, Director, Curriculum/Instruction/Assessment  
Kathleen Cox, Director of Instructional Support  
Andrew Wallace, Director of Technology

To: South Portland Board of Education and South Portland City Council  
Fr: Ken Kunin, Superintendent  
Re: FY 21 Capital Improvement Project (CIP) Plan Summary  
Date: March 9, 2020  
Cc: Scott Morelli, City Manager

This memo provides a summary of the proposed FY 21 Capital Improvement Project (CIP). As detailed in the FY 21 CIP Plan, we have a substantial list of anticipated projects throughout the district. We aim to provide a quality environment for learning today and to be good stewards of our schools for the future. This summary includes the location, cost by location and brief description of projects. For further project details, funding source and summary of use of Local Budget, Reserve and CIP Funds, please refer to the FY 21 Proposed CIP Expenditure Summary which is attached and also on our website: <https://www.spsd.org/board/budget>. Please don't hesitate to contact me if you have further questions or need additional information.

School/Department	Proposed FY21	Notes*
Technology	\$270,101	Lease payments for ES Digital Classrooms, SPHS iPads, Grade 6 iPads, ES chromebooks, SPHS staff laptops (no new projects or purchases)
Brown	\$11,000	Replacement of treads and risers in two stair towers
Dyer	\$17,375	Cafeteria table replacement, repair stage/gym divider
Kaler	\$38,000	Cafeteria table replacement, repair stage/gym divider
Skillin	\$23,500	New flooring in Learning Commons, classroom and hallway signage
Small	\$7,500	Install three (3) external electronic door openers
SPHS	\$23,000	Additional security cameras, install wayfinding signs
District-Wide	\$1,785,000	Renovate transportation facility and relocate Central Receiving and Facilities to this location, Develop improvements for ES entrances as recommended by Security Audit, ES energy audits, Replace existing wall pack lighting at six schools
Transportation	\$314,843	Lease payments for FY19&FY20 Bus purchases, Two (2) Type C Propane buses through VW Settlement Funds, Purchase and implementation of Tyler Technology's Traversa student routing software and hardware
<b>Total CIP</b>	<b>\$2,490,319</b>	Refer to CIP for breakdown of use of local budget, reserve and CIP funds by location

\*ES=Elementary School, MS=Middle School, HS=High School

*“ENRICHING LIVES THROUGH QUALITY LEARNING FOR ALL”*

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**FY21 Proposed CIP Expenditure Summary**

**TECHNOLOGY-RELATED CAPITAL PROJECTS**

Category	Description of Task or Project	Comments	Est \$	Funded \$	Funding Source
Digital Classrooms	Replace old Smartboards with interactive panels with audio component at Brown, Dyer, Kaler, and Skillin Elementary Schools	2nd of 5 lease payments	\$117,000	\$117,000	Local Budget
iPads	Continue 1:1 access to technology at SPHS for students with purchase of 960 iPadPros, cases, and software/apps	4th of 4 lease payments	\$97,259	\$97,259	Tech Reserve Transfer to Local Budget
Digital Classrooms	Replace old Smartboards with interactive panels with audio component at Small Elementary School	3rd of 3 lease payments	\$31,760	\$31,760	Local Budget
Chromebooks	Expand technology access for all classrooms at grade 3 at all elementary schools with purchase of 275 chromebooks and management software and storage units	3rd of 3 lease payments	\$24,082	\$24,082	Tech Reserve Transfer to Local Budget
		<b>Total</b>	<b>\$270,101</b>	<b>\$270,101</b>	

**FY21 Proposed CIP Expenditure Summary**

**BUILDING INFRASTRUCTURE CAPITAL PROJECTS**

Brown Elementary School

Category	Description of Task or Project	Comments	Est \$	Funded \$	Funding Source
Safety/ Operations/ Aesthetics	Replacement of treads and risers in two stair towers	Treads and risers are in poor condition and need replacement	\$11,000	\$11,000	Fund 0400
		<b>Total</b>	<b>\$11,000</b>	<b>\$11,000</b>	

**FY21 Proposed CIP Expenditure Summary**

Dyer Elementary School

Category	Description of Task or Project	Comments	Est \$	Funded \$	Funding Source
Safety/ Operations	Continue replacement of existing in-wall cafeteria tables with stand alone tables and construct secure storage system using old in-wall table pockets (purchase of five tables)	In-wall tables are in disrepair, have a short life expectancy, and are expensive to replace	\$9,375	\$9,375	Fund 0456 School Facility
Safety/ Operations	Repair stage/gym divider	The divider is difficult to move and the surface exposed to the gym and the public is in poor condition.	\$8,000	\$8,000	Fund 0456 School Facility
		<b>Total</b>	<b>\$17,375</b>	<b>\$17,375</b>	

**FY21 Proposed CIP Expenditure Summary**

Kaler Elementary School

Category	Description of Task or Project	Comments	Est \$	Funded \$	Funding Source
Safety/ Operations	Replace existing in-wall cafeteria tables with stand alone tables and construct secure storage system using old in-wall table pockets	In-wall tables are in disrepair, have a short life expectancy, and are expensive to replace	\$30,000	\$30,000	Fund 0403
Safety/ Operations	Repair stage/gym divider	The divider is difficult to move and the surface exposed to the gym and the public is in poor condition.	\$8,000	\$8,000	Maint. Reserve
		<b>Total</b>	<b>\$38,000</b>	<b>\$38,000</b>	

**FY21 Proposed CIP Expenditure Summary**

Skillin Elementary School

Category	Description of Task or Project	Comments	Est \$	Funded \$	Funding Source
Safety/ Operations/ Aesthetics	Install new flooring in Learning Commons	Existing carpeting is original to building renovation almost 20 years ago; replace carpet with vinyl flooring	\$15,000	\$15,000	Fund 0401
Safety/Security	Replace interior classroom and hallway signage	Replace outdated and missing signs	\$8,500	\$8,500	Maint. Reserve
		<b>Total</b>	<b>\$23,500</b>	<b>\$23,500</b>	

**FY21 Proposed CIP Expenditure Summary**

Small Elementary School

Category	Description of Task or Project	Comments	Est \$	Funded \$	Funding Source
Safety/ Operations	Install three (3) external electronic door openers	Install electronic badge access for three external doors that would provide entrance to the building from the playground, portables, and staff entrance	\$7,500	\$7,500	Fund 0455
		<b>Total</b>	<b>\$7,500</b>	<b>\$7,500</b>	

**FY21 Proposed CIP Expenditure Summary**

South Portland High School

Category	Description of Task or Project	Comments	Est \$	Funded \$	Funding Source
Safety/ Operations	Install 10 additional security cameras	The SRO has requested the installation of 10 additional security cameras to improve safety and visibility in areas with limited coverage	\$15,000	\$15,000	Fund 0401
Safety/Security	Install wayfinding signs	Install wayfinding signage for visitors and students to easily navigate the school	\$8,000	\$8,000	Fund 0303
		<b>Total</b>	<b>\$23,000</b>	<b>\$23,000</b>	

**FY21 Proposed CIP Expenditure Summary**

District-Wide

Category	Description of Task or Project	Comments	Est \$	Funded \$	Funding Source
Transportation, Central Receiving, and Repair/ Maintenance Center	Renovate the Transportation Building with the goal of creating an energy efficient facility to house the District's transportation fleet, vehicle repair facility, transportation office, buildings and ground office and maintenance and repair facilities, and central receiving	The District's buildings and ground office, maintenance and repair facility, and central receiving must be relocated prior to the middle school project beginning in the Spring of 2021. Further, the District's transportation facility needs significant renovations.	\$1,700,000	\$1,700,000	Local bond fund as approved by voters at the November 5, 2019 Middle School Project referendum
Safety	Develop improvements for each elementary school entrance as recommended by the Security Audit	As a safety upgrade to our schools, redesign of our entrances will assist in protecting our Elementary School assets.	\$35,000	\$35,000	Fund 0401

**FY21 Proposed CIP Expenditure Summary**

District-Wide (Continued)

Category	Description of Task or Project	Comments	Est \$	Funded \$	Funding Source
Operations/ Energy Efficiency	Conduct Energy Audits at the five (5) Elementary Schools	Assess the existing building envelope for thermal continuity and air tightness and obtain proposed modifications to improve energy performance	\$25,000	\$25,000	Maint. Reserve
Safety/ Operations	Replace existing wall pack lighting at six schools	Replace inefficient lighting with more efficient LED lights to provide better illumination for safety - Dyer (5), Kaler (10), Brown (9), Skillin (13), Small (8), SPHS (20); expense does not include any Efficiency ME rebates	\$25,000	\$25,000	Maint. Reserve

**FY21 Proposed CIP Expenditure Summary**

District-Wide (Continued)

Safety/ Operations	Replace existing box truck with either a new box truck or large van	The existing box truck is now 15 years old and reaching the end of its useful life	\$25,000	\$0	Not Funded
		<b>Total</b>	<b>\$1,810,000</b>	<b>\$1,785,000</b>	

**FY21 Proposed CIP Expenditure Summary**

**TRANSPORTATION CAPITAL PROJECTS**

Category	Description of Task or Project	Comments	Est \$	Funded \$	Funding Source
School Bus	FY20 purchase two Type C buses and one Type C with wheelchair lift	2nd of 3 lease payments	\$100,000	\$100,000	Local Budget
School Bus	FY19 replacement of aging buses with two Type C buses and 1 Type C with wheelchair lift	3rd of 3 lease payments	\$98,043	\$98,043	Local Budget
School Bus	Purchase of one (1) Type C school buses fueled by propane. The purchase of these buses is offset by Maine Volkswagen (VW) Settlement Funds whereby the District is paying 30% of the cost of the bus and the remainder is paid by Maine DOT.	Replace an aging bus used for daily student transportation to and from school	Total Cost is \$100,000; School District Share is \$29,400	\$29,400	Transfer from School Bus Reserve into the Local Budget

**FY21 Proposed CIP Expenditure Summary**

Transportation (Continued)

Category	Description of Task or Project	Comments	Est \$	Funded \$	Funding Source
School Bus	Purchase of one (1) Type C school buses fueled by propane. The purchase of these buses is offset by Maine Volkswagen (VW) Settlement Funds whereby the District is paying 30% of the cost of the bus and the remainder is paid by Maine DOT.	Replace an aging bus used for daily student transportation to and from school	Total Cost is \$100,000; School District Share is \$29,400	\$29,400	Transfer from School Bus Reserve into the Local Budget
Transportation Student Routing Software	Purchase the implementation of and training for Tyler Technology's Traversa student routing software	Current student routing software is becoming obsolete	\$29,000	\$29,000	Transfer from School Bus Reserve into the Local Budget

**FY21 Proposed CIP Expenditure Summary**

Transportation (Continued)

Category	Description of Task or Project	Comments	Est \$	Funded \$	Funding Source
Transportation Student Routing Software	Purchase the physical hardware (vehicle tablets and student ID badges) for the implementation of Tyler Technology's Traversa student routing software	The addition of physical hardware will permit the district to determine the location of each vehicle at all times; student ID badges will facilitate on-time tracking of students in the District transportation	\$29,000	\$29,000	Transfer from School Bus Reserve into the Local Budget
		<b>Total</b>	<b>\$314,843</b>	<b>\$314,843</b>	

**FY21 Proposed CIP Projects  
Summary of Reserve/CIP Funds**

Fund	Fund Name	Balance as of 6/30/19	FY20 Expenses as of 3/9/20	Projected Remaining FY20 Expenses	Projected FY21 Net Expenses	Projected Balance at End of FY21
0202-91848	School Consolidation	301,501	0	0	0	301,501
0202-91849	School Tech Upgrade	254,714	(127,979)	0	(121,341)	5,394
0202-91850	School Unemployment	55,287	(373)	(350)	0	54,564
0202-91855	School Bus	95,300	0	0	(116,800)	(21,500)
0202-91857	School Resource Officer	0	0	0	0	0
0202-91858	School Elementary	15,373	(12,792)	0	0	2,581
0202-91869	School Self-Insurance	9,353	0	0	0	9,353
0202-91870	School Musical Program	78,910	0	0	0	78,910
0202-91872	Maintenance	310,315	(38,103)	(19,000)	(66,500)	186,712
0202-91873	Adult Education	4,147	0	0	0	4,147
0202-91874	Student Educational Support	32,307	(10,692)	0	0	21,615
0202-91876	Laptop Repair	21,688	3,678	(7,000)	0	18,366
0202-91879	Special Education	150,000	0	0	0	150,000
0456	School Facility	25,380	(7,800)	0	(17,375)	205
	<b>Total</b>	<b>1,354,275</b>	<b>(194,061)</b>	<b>(26,350)</b>	<b>(322,016)</b>	<b>811,848</b>
0301	FY02 Projects/SPHS Aud.	42,334	(52,379)	0	0	(10,045)
0303	SPHS Addition/Renovation	7,793	0	0	(8,000)	(207)
0400	School FY03 Projects	16,866	0	0	(11,000)	5,866
0401	School FY04 Projects	120,184	(42,153)	0	(65,000)	13,031
0402	School FY01 Projects	16,561	(9,620)	0	0	6,941
0403	School FY05 Projects	65,582	0	(30,000)	(30,000)	5,582
0404	School FY07 Projects	2,334	0	0	0	2,334
0405	School FY10 Projects	129,742	(9,104)	(9,300)	0	111,338
0455	School FY08 Projects	26,409	(19,073)	0	(7,500)	(164)
	<b>Total</b>	<b>427,805</b>	<b>(132,328)</b>	<b>(39,300)</b>	<b>(121,500)</b>	<b>134,677</b>
	<b>Grand Total</b>	<b>1,782,080</b>	<b>(326,389)</b>	<b>(65,650)</b>	<b>(443,516)</b>	<b>946,525</b>
	<b>Total Maintenance Related Funds</b>	<b>778,873</b>	<b>(191,023)</b>	<b>(58,300)</b>	<b>(205,375)</b>	<b>324,175</b>
0300	Middle School Project	(494,169)	(95,027)	0	0	(589,196)

**FY21 Proposed CIP Expenditure Summary  
Fund 0301**

**Fund Balance as of 6/30/19** **42,334**

**Projects Completed/In-Progress as of 3/9/20:**

Brown Elementary School

Convert building phone system to Avaya VOIP system (FY17)	(12,681)
Repair/replace stage/gym curtain divider	(7,800)
Construction of new in-wall café table storage system	(7,183)
Replace front exterior doors to eliminate water penetration (Completed by District staff)	0

Dyer Elementary School

Install number and name plates to renumber and address all room in the building (FY17)	(7,390)
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Small Elementary School

Convert building phone system to Avaya VOIP system (FY17)	(17,324)
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**Total of FY20 Projects Completed/In-Progress to Date** **(52,379)**

**Fund Balance as of 3/9/20** **(10,045)**

**Capital Improvement Projects to Be Completed in FY20:**

None	0
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**Total of Remaining FY20 CIP Work** **0**

**Proposed Fund Balance as of 6/30/20** **(10,045)**

**FY21 Capital Improvement Projects:**

**Total of Proposed FY21 CIP Work** **0**

**Proposed Fund Balance as of 6/30/21** **(10,045)**

**FY21 Proposed CIP Expenditure Summary  
Fund 0303**

**Fund Balance as of 6/30/19** **7,793**

**Projects Completed/In-Progress as of 3/9/20:**

None

**Total of FY20 Projects Completed/In-Progress to Date** **0**

**Fund Balance as of 3/9/20** **7,793**

**FY20 Capital Improvement Projects to Be Completed in FY20:**

None 0

**Total of Remaining FY20 CIP Work** **0**

**Proposed Fund Balance as of 6/30/19** **7,793**

**FY21 Capital Improvement Projects:**

South Portland High School  
Install wayfinding signs (8,000)

**Total of Proposed FY21 CIP Work** **(8,000)**

**Proposed Fund Balance as of 6/30/21** **(207)**

**FY21 Proposed CIP Expenditure Summary  
Fund 0400**

**Fund Balance as of 6/30/19** **16,866**

**Projects Completed/In-Progress as of 3/9/20:**

None

**Total of FY19 Projects Completed/In-Progress to Date** **0**

**Fund Balance as of 3/9/20** **16,866**

**FY20 Capital Improvement Projects to Be Completed in FY20:**

None 0

**Total of Remaining FY20 CIP Work** **0**

**Proposed Fund Balance as of 6/30/20** **16,866**

**FY21 Capital Improvement Projects:**

Brown Elementary School

Replace treads and risers in two stair towers (11,000)

**Total of Proposed FY21 CIP Work** **(11,000)**

**Proposed Fund Balance as of 6/30/21** **5,866**

**FY21 Proposed CIP Expenditure Summary  
Fund 0401**

**Fund Balance as of 6/30/19** **120,184**

**Projects Completed/In-Progress as of 3/9/20:**

Skillin Elementary School

Complete exterior window replacement (16,640)

South Portland High School

Engineering/acoustical study to reduce noise impact  
from chiller (24,513)

Improve lighting controls and daylight harvesting (1,000)

**Total of FY20 Projects Completed/In-Progress to Date** **(42,153)**

**Fund Balance as of 3/9/20** **78,031**

**FY20 Capital Improvement Projects to Be Completed in FY19:**

None 0

**Total of Remaining FY20 CIP Work** **0**

**Proposed Fund Balance as of 6/30/20** **78,031**

**FY21 Capital Improvement Projects:**

Skillin Elementary School

Install new flooring in Learning Commons (15,000)

South Portland High School

Install 10 additional security cameras (15,000)

District-Wide

Develop improvements for elementary school entrances (35,000)

**Total of Proposed FY21 CIP Work** **(65,000)**

**Proposed Fund Balance as of 6/30/21** **13,031**

**FY21 Proposed CIP Expenditure Summary  
Fund 0402**

**Fund Balance as of 6/30/19** **16,561**

**Projects Completed/In-Progress as of 3/9/20:**

Small Elementary School

Replace and repair stair tower risers and treads (9,620)

**Total of FY20 Projects Completed/In-Progress to Date** **(9,620)**

**Fund Balance as of 3/9/20** **6,941**

**FY20 Capital Improvement Projects to Be Completed in FY20:**

None 0

**Total of Remaining FY19 CIP Work** **0**

**Proposed Fund Balance as of 6/30/20** **6,941**

**FY21 Capital Improvement Projects:**

None

**Total of Proposed FY21 CIP Work** **0**

**Proposed Fund Balance as of 6/30/21** **6,941**

**FY21 Proposed CIP Expenditure Summary  
Fund 0403**

**Fund Balance as of 6/30/19** **65,582**

**FY20 Projects Completed/In-Progress as of 3/9/20:**

None 0

**Total of FY20 Projects Completed/In-Progress to Date** **0**

**Fund Balance as of 3/9/20** **65,582**

**FY20 Capital Improvement Projects to Be Completed in FY20:**

Small Elementary School

Purchase stand-alone café tables (~\$15,000) and replace existing table pockets with table storage system (~\$15,000) (30,000)

**Total of Remaining FY20 CIP Work** **(30,000)**

**Proposed Fund Balance as of 6/30/20** **35,582**

**FY21 Capital Improvement Projects:**

Kaler Elementary School

Purchase stand-alone café tables (~\$15,000) and replace existing table pockets with table storage system (~\$15,000) (\$30,000)

**Total of Proposed FY21 CIP Work** **(30,000)**

**Proposed Fund Balance as of 6/30/21** **5,582**

**FY21 Proposed CIP Expenditure Summary  
Fund 0405**

**Fund Balance as of 6/30/19** **129,742**

**FY20 Projects Completed/In-Progress as of 3/9/20:**

Mahoney Middle School

Repair concrete landing at school's rear entrance (3,574)

Memorial Middle School

Relocate cooling units to accommodate student's  
temperature control needs (not CIP) (5,530)

**Total of FY20 Projects Completed/In-Progress to Date** **(9,104)**

**Fund Balance as of 3/9/20** **120,638**

**FY20 Capital Improvement Projects to Be Completed in FY20:**

Mahoney Middle School

Convert building phone system to Avaya VOIP system (FY17) (9,300)

**Total of Remaining FY20 CIP Work** **(9,300)**

**Proposed Fund Balance as of 6/30/20** **111,338**

**FY21 Capital Improvement Projects:**

None

**Total of Proposed FY21 CIP Work** **0**

**Proposed Fund Balance as of 6/30/21** **111,338**

**FY21 Proposed CIP Expenditure Summary  
Fund 0455**

**Fund Balance as of 6/30/19** **26,409**

**FY20 Projects Completed/In-Progress as of 3/9/20:**

District

Replace art and music room lighting at Brown, Kaler, and  
Small (19,073)

**Total of FY20 Projects Completed/In-Progress to Date** **(19,073)**

**Fund Balance as of 3/9/20** **7,336**

**FY20 Capital Improvement Projects to Be Completed in FY20:**

None 0

**Total of Remaining FY20 CIP Work** **0**

**Proposed Fund Balance as of 6/30/20** **7,336**

**FY21 Capital Improvement Projects:**

Small Elementary School

Install three external electronic door openers (\$7,500)

**Total of Proposed FY21 CIP Work** **(7,500)**

**Proposed Fund Balance as of 6/30/21** **(164)**

**FY21 Proposed CIP Expenditure Summary  
Fund 0456**

**Fund Balance as of 6/30/19** **25,380**

**FY20 Projects Completed/In-Progress as of 3/9/20:**

Small Elementary School

Repair/replace stage/gym curtain divider (7,800)

**Total of FY20 Projects Completed/In-Progress to Date** **(7,800)**

**Fund Balance as of 3/9/20** **17,580**

**FY20 Capital Improvement Projects to Be Completed in FY20:**

None

**Total of Remaining FY20 CIP Work** **0**

**Proposed Fund Balance as of 6/30/20** **17,580**

**FY21 Capital Improvement Projects:**

Dyer Elementary School

Continue replacement of cafeteria tables with purchase of fi (9,375)

Repair stage/gym curtain divider (8,000)

**Total of Proposed FY21 CIP Work** **(17,375)**

**Proposed Fund Balance as of 6/30/21** **205**

**FY21 Proposed CIP Expenditure Summary  
Technology Reserve**

**Fund Balance as of 6/30/19** **254,714**

**FY20 Projects Completed as of 3/9/20:**

Transfer to Local Budget for 3rd of 4 Lease Payments for 960 SPHS student iPad Pros	(97,259)
2nd of 3 Lease Payments for 275 Chromebooks for all Grade 3 classes across all elementary schools	(24,082)
Transfer to Local Budget for 3rd of 3 lease payments for 80 11" MacBook Air laptops for SPHS staff less State credit of \$80 per laptop	(6,638)

**Total of FY20 Projects Completed to Date (127,979)**

**Fund Balance as of 3/9/20** **126,735**

**FY20 Capital Improvement Projects to Be Completed in FY20:**

None	0
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**Total of Remaining FY20 CIP Work** **0**

**Proposed Fund Balance as of 6/30/20** **126,735**

**FY21 Capital Improvement Projects:**

Transfer to Local Budget for 4th of 4 Lease Payments for 960 SPHS student iPad Pros	(97,259)
3rd of 3 Lease Payments for 275 Chromebooks for all Grade 3 classes across all elementary schools	(24,082)

**Total of Proposed FY21 CIP Work (121,341)**

**Proposed Fund Balance as of 6/30/21** **5,394**

**FY21 Proposed CIP Expenditure Summary  
Bus Reserve**

**Fund Balance as of 6/30/19** **95,300**

**FY20 Projects Completed/In-Progress as of 3/9/20:**

None 0

**Total of FY20 Projects Completed/In-Progress to Date** **0**

**Fund Balance as of 3/9/20** **95,300**

**FY20 Capital Improvement Projects to Be Completed in FY20:**

None 0

**Total of Remaining FY20 CIP Work** **0**

**Proposed Fund Balance as of 6/30/20** **95,300**

**FY21 Capital Improvement Projects:**

Transfer to MDOT for Purchase of 1 Propane Buses (29,400)

Transfer to MDOT for Purchase of 1 Propane Buses (29,400)

Purchase implementation of and training for Tyler Technology's  
Traversa Bus Routing System (29,000)

Purchase the physical hardware for the implementation of Tyler  
Technology's Traversa Bus Routing System (29,000)

**Total of Proposed FY21 CIP Work** **(116,800)**

**Proposed Fund Balance as of 6/30/21** **(21,500)**

**FY21 Proposed CIP Expenditure Summary  
School Elementary Reserve**

**Fund Balance as of 6/30/19** **15,373**

**FY20 Projects Completed/In-Progress as of 3/9/20:**

Brown Elementary School

Replace and repair playground equipment (12,792)

**Total of FY20 Projects Completed/In-Progress to Date** **(12,792)**

**Fund Balance as of 3/9/20** **2,581**

**FY20 Capital Improvement Projects to Be Completed in FY20:**

None 0

**Total of Remaining FY20 CIP Work** **0**

**Proposed Fund Balance as of 6/30/20** **2,581**

**FY21 Capital Improvement Projects:**

None

**Total of Proposed FY21 CIP Work** **0**

**Proposed Fund Balance as of 6/30/21** **2,581**

**FY21 Proposed CIP Expenditure Summary  
Maintenance Reserve**

**Fund Balance as of 6/30/19** **310,315**

**FY20 Projects Completed/In-Progress as of 3/9/20:**

Skillin, Small and Memorial

8 Budget copiers for Skillin and Memorial (30,860)

3 A-COPI copiers for Small (7,243)

**Total of FY20 Projects Completed/In-Progress to Date** **(38,103)**

**Fund Balance as of 3/9/20** **272,212**

**FY20 Capital Improvement Projects to Be Completed in FY20:**

District-Wide

Purchase 20 digital radios and one repeater (FY17) (19,000)

**Total of Remaining FY20 CIP Work** **(19,000)**

**Proposed Fund Balance as of 6/30/20** **253,212**

**FY21 Capital Improvement Projects:**

Kaler Elementary School

Repair stage/gym divider (8,000)

Skillin Elementary School

Replace interior classroom and hallway signage (8,500)

District-Wide

Conduct energy audits at the five elementary schools (25,000)

Replace existing wall pack lighting with LED lights (25,000)

**Total of Proposed FY21 CIP Work** **(66,500)**

**Proposed Fund Balance as of 6/30/21** **186,712**